

A COMPETITIVE STRATEGY MODEL FOR
HIGHWAY CONSTRUCTION PROPOSALS

by

LARRY RAY JOHNSON

Bachelor of Ceramic Engineering
Georgia Institute of Technology
Atlanta, Georgia
1958

Bachelor of Industrial Engineering
Georgia Institute of Technology
Atlanta, Georgia
1960

Master of Science
Georgia Institute of Technology
Atlanta, Georgia
1962

Submitted to the faculty of the
Graduate College of the
Oklahoma State University
in partial fulfillment of
the requirements for
the degree of
DOCTOR OF PHILOSOPHY
May, 1969

SEP 29 1969

A COMPETITIVE STRATEGY MODEL FOR
HIGHWAY CONSTRUCTION PROPOSALS

Thesis Approved:

M. P. Terrell

Thesis Adviser

G. T. Stevens, Jr.

J. S. Hansen

W. E. Bee

E. J. Ferguson

D. D. Durham

Dean of the Graduate College

724918

PREFACE

A contractor bidding on highway construction projects faces two conflicting objectives: first to be the low bidder so as to win the project, and second, to earn as high a profit as possible. The conflict is apparent because the higher the contractor bids, the more profit is realized, but the less likely he is of being the low bidder. The submitted bid will be a compromise between these two objectives, and will be based both on the contractor's cost experience with similar projects and his knowledge of the industrial environment at that time.

Models are developed in this dissertation to aid the contractor in making his decisions when bidding for paving projects. These models involve the development of a distribution of low bids which can be expected for a specific project, based on the required work items. From this distribution and the estimated cost of the project, the optimum bid, maximizing the expected profit, is determined.

Indebtedness is acknowledged to the Oklahoma Department of Highways, and in particular to Mr. A. A. Hopkins, for advise and suggestions, and for providing the necessary documents from which the empirical data was extracted.

The author wishes to express his sincere appreciation to the members of his graduate committee: Dr. Earl J.

Ferguson, Committee Chairman, Dr. M. Palmer Terrell, Thesis Adviser, and Dr. G. T. Stevens, Jr., all of the School of Industrial Engineering and Management; Dr. V. S. Haneman, Director of Engineering Research; and Dr. David E. Bee of the Mathematics and Statistics Department.

Finally, I am deeply indebted to my wife Sandra, both for typing the rough and final drafts of this manuscript, and for her understanding, encouragement, and sacrifice which were instrumental in the preparation of this dissertation.

TABLE OF CONTENTS

Chapter	Page
I. FORMULATION OF THE PROBLEM	1
Introduction	1
Background	2
Bidding Models	5
A New Competitive Bidding Model	20
II. HIGHWAY PROJECT CHARACTERISTICS	23
Introduction	23
Project Classifications	25
Work Item Identification	27
III. ESTIMATING THE LOW BID	33
The Stepwise Regression Procedure	33
Regression I. No Classification	35
Regression II. Projects Classified as to Pavement Type	43
Regression III. Elimination of the Engineers Estimate from the Re- gression Equation	45
Regression IV. Squares and Cross Products	53
Regression V. Subclassifications in Asphalt Paving Projects	57
Discussion of the Stepwise Regression Results	62
IV. THE PROBABILITY OF WINNING	70
Assumption of the Normal Distribution	70
An Empirical Distribution	75
The Optimum Bid	78
Multiproject Strategies	83
V. CONCLUSIONS AND RECOMMENDATIONS	89
General Remarks and Conclusions	89
Proposal For Future Investigation	94

Chapter	Page
A SELECTED BIBLIOGRAPHY	95
APPENDIXES	96
Foreword	97
APPENDIX A - A LISTING OF THE WORK ITEMS INCLUDED IN EACH PROJECT AND THEIR MAGNITUDES	98
APPENDIX B - PAGES EXTRACTED FROM A "NOTICE TO CONTRACTORS	135
APPENDIX C - INDIVIDUAL PROJECT ESTIMATES FROM THE REGRESSION ANALYSES	139
APPENDIX D - EXPECTED PROFIT FROM BIDS FOR EMPIRICAL DISTRIBUTION	151

LIST OF TABLES

Table	Page
I. Values of D for a New England Contractor . . .	18
II. Monthly Lettings of Projects	26
III. Project Lettings by Category	28
IV. Work Item Occurrence	31
V. Regression I. AOV	37
VI. Regression I. Percent Deviations	38
VII. Regression I. Regression Equation	40
VIII. Covariance Analysis	42
IX. Regression II. AOV	44
X. Regression II. Percent Deviations	45
XI. Regression II. Regression Equation	46
XII. Regression III. AOV	49
XIII. Regression III. Percent Deviations	50
XIV. Regression III. Regression Equations	51
XV. Regression IV. AOV	55
XVI. Regression IV. Percent Deviations	55
XVII. Regression IV. Regression Equation	56
XVIII. Occurrence of Work Item Combinations in Asphalt Projects	58
XIX. Occurrence of Selected Work Items	59
XX. Regression V. AOV	61
XXI. Regression V. Percent Deviations	62

Table	Page
XXII. Regression V. Regression Equations	63
XXIII. Predicted Low Bids for Projects Let in 1967	66
XXIV. Kolmogorov-Smirnov One Sample Test	72
XXV. Optimum Bids	82
XXVI. Multiproject Bid Strategy	85
XXVII. Bidding Results	87

LIST OF FIGURES

Figure	Page
1. Bidding Patterns of Competitors	7
2. Expected Profit vs Amount Bid	9
3. Percent of Contractors Bidding Against Each Other n Times	11
4. Number of Chances Out of 100 of a Spread Equal or Less than D Occurring	13
5. Distributions of the Residuals (10^{-2}) from Regression IV	71
6. Probability of Winning	73
7. Expected Profit Using Normal Assumptions	75
8. Distribution of the Percent Deviations	77
9. Cumulative Distribution and Expected Profit	77
10. Values of N and k for Finding Optimum Bids	80
11. Number of Bids Submitted in a Monthly Letting	84

CHAPTER I

FORMULATION OF THE PROBLEM

Introduction

Bidding for highway paving projects requires the contractor to face conflicting objectives: bidding high to achieve a high profit level and low to increase the likelihood of winning the project. Several models have been developed to aid him in determining the optimum bid, the one which maximizes the expected profit, however all were found deficient when applied to the highway construction industry.

To calculate the optimum bid, it is necessary to estimate the probability of being the low bidder for a project as a function of the amount bid, $P(x)$. Ideally, this estimate should be (1) independent of the estimate of the project cost, and (2) independent of the number or identity of the competing bidders. It is hypothesized that $P(x)$ can be estimated so as to satisfy these criteria, by first estimating the bid of the lowest competitor by means of a regression analysis. A probability distribution can be determined for each regression estimate from which $P(x)$ can be evaluated.

The expected profit is the amount of profit included

in a bid of size x times $P(x)$, the probability that a bid of that size will be the lowest. By varying the amount bid, the value which maximizes the expected profit can be identified, and taken to be the optimum bid.

Background

Bidding to perform a service or to purchase a property is not an uncommon practice in most industries. In the construction industry, bids are submitted for the purpose of constructing various types of structures. In the defense industries, companies bid against each other for the right to investigate the feasibility of a new weapon system, or to modify an existing one. Small individually owned businesses are often asked to quote a price for a given quantity of a competitive product. In fact, the pricing of any product or service can be envisioned as a form of bidding for the consumers' dollars.

Because the field of competitive bidding is so broad, this study is limited to closed bidding, as opposed to open, or auction, bidding. In the latter case, the competitors bid openly against each other until none are willing to increase their bid value any further. In closed bidding, the competitors independently determine the price which they are willing to pay for a property or for which they are willing to perform a service. By independently it is meant that there is no collusion either between the various competitors or between any competitor and the owner. Each

competitor is allowed only one bid, and it must be submitted before a specified time on a specified day. On that day and at that time, all bids are read and the competitor submitting the lowest bid for a service, or the highest bid for a property is declared the winner. This type of bidding procedure is typical of the highway construction industry and this study is limited to that industry.

Competitive bidding in the highway construction industry has two conflicting objectives: first, to be the low bidder so as to win the project, and second, to earn as high a profit as possible. A conflict is apparent because the higher a contractor bids for a project, the more profit he makes, but the less likely he is of being the low bidder. The ideal bid for the successful contractor would be for it to be one cent less than the bid of the second low bidder. The difference in the bids of the two lowest bidders is called the spread and is considered as money lost, or as "money left on the table".

Because of the two conflicting objectives, competitive bidding is described by Edelman (1) as both an art and a science. It is an art because of the number of factors which are known or partially known which cannot be manipulated in a model, but which should be considered when setting the final bid value. These are the intangibles and include such factors as: the identity of the contractors' competitors and how they have bid in the past, how desperately he or they need the additional work to maintain

the organization at its current level, or the evaluation of future work opportunities if the current project is lost. These and other considerations will tend to raise or lower the bid depending on the "feelings" of the contractor concerning the present and future industrial environment.

There are a great number of factors which can be quantitatively treated and these have tended to put the bidding procedure on a more scientific basis. The use of the critical path methods and statistical procedures have greatly reduced the number of "seat of the pants" decisions which were required in the preparation of the bid. Accurate accounts of the costs of previous projects, classified in such a manner as to be useful in preparing future bids, a reasonable knowledge of equipment capabilities relative to the project in question, correct allocation of overhead charges, and records of the results of previous bids of both the contractor and his competitors, provide the basis on which a competitive bid may be made.

When all numbers have been calculated and all intangibles considered, unknown elements still exist for which no consideration can be given, or about which incorrect assumptions have been made. Thus, the final bid value is the result of an intuitive decision, but perhaps is one based on a more scientific foundation. A number of bidding models have been developed to aid the decision maker with his problem. Generally, these models assume that the project costs have been estimated and that the contractor

is deciding how much profit he should add to the cost so that he has a good chance of being the low bidder and also that he makes a "fair" profit. These bidding models are not meant to replace the decision process of the contractor, but to complement it. The final bid will always remain the responsibility of one man, the one making the final decision of its amount.

Bidding Models

Of the bidding models which have been developed, three will be reviewed in detail because of their separate approaches to the problem. The first requires extensive knowledge of the bidding pattern of the contractors' competitors. The second permits the contractor to optimize his bid by knowing the average spread between the low and second low bidders. The third requires introspection of the contractors' own bidding pattern. Other bidding models pertinent to the highway construction industry are either obviously outgrowths of these three, and thus do not add significantly to the "state of the art", or depend on known special relationships between the bidder and owner. Terrell and Johnson (2) found that this latter case is not permitted since most state laws require the project to be let to the lowest qualified and responsible bidder. It is in only the rarest instance that the lowest qualified and responsible bidder is not also the lowest bidder because of the pre-qualification requirements of the state highway departments

and/or the bonding companies.

Friedman's Competitor Model

The most commonly used criteria in setting a bid value is that of maximizing the total expected profit, $E(x)$, from the bid. This is a function of the probability that a bid value of x , $P(x)$, will be the lowest and win the project, and the profit markup for that project. If C is the expected cost of the project to the contractor, then

$$E(x) = P(x) \cdot [x - C] \quad (1.1)$$

The difficulty in determining the expected profit from a bid, $E(x)$, lies in determining $P(x)$, the probability of being the low bidder. If it is assumed that for every previous project for which the contractor has made a cost estimate, the results of the bidding of all his competitors are known (as is the case in the highway construction industry), then Friedman (3) suggests that this difficulty might be overcome by studying the distribution of the ratios of the competitors bids, say x_R , x_S , x_T , to his cost estimate, C . If there are enough previous projects on which competitors R , S , T , etc., have bid, then x_R/C , x_S/C , x_T/C , etc., will emerge as distinct distributions indicating the competitors' separate bidding behavior. The distributions of three hypothetical competitors is shown in Figure 1.

The probability that the bid of competitor R , x_R , is greater than the bid of x is the same as the probability of

x_R/C being greater than x/C since C is a constant for a given project. This probability is interpreted as the probability of underbidding competitor R with a given bid of x , and is represented by the shaded portion of the curve for competitor R .

$$P(x_R > x) = P(x_R/C > x/C) \quad (1.2)$$

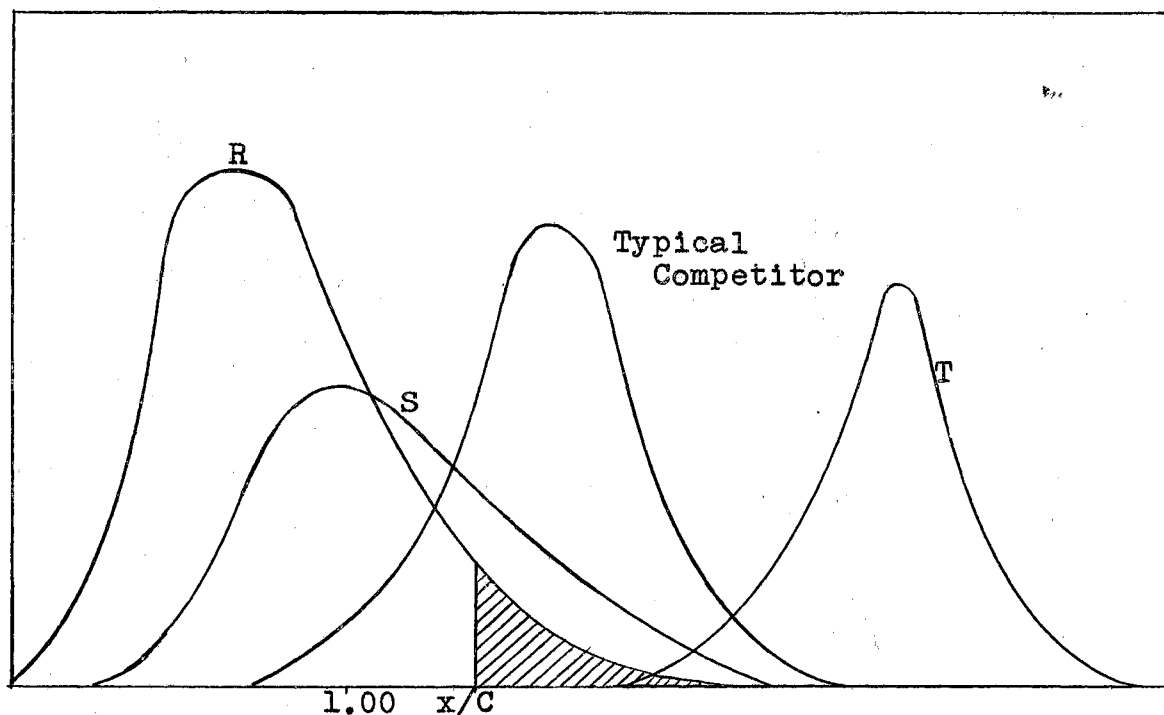


Figure 1. Bidding Patterns of Competitors

The probability of being the lowest bidder against three known competitors, R , S , T , is simply the product of the probabilities of underbidding each separately.

$$P(x) = P(x_r > x) \cdot P(x_s > x) \cdot P(x_t > x) \quad (1.3)$$

The problem becomes more complex if either the bidding characteristics of the individual competitors is not known and/or the number of bidders is not known. In the former case, Friedman suggests developing a curve representing the "typical" competitor. Thus, the probability of beating one typical competitor is

$$P(x_{\text{typ}} > x) = P(x_{\text{typ}}/C > x/C) \quad (1.4)$$

The probability of beating k typical competitors is then

$$P(x) = [P(x_{\text{typ}} > x)]^k \quad (1.5)$$

Once the distribution of the typical competitor has been determined, the problem shifts to that of finding the value of k , the number of competitors, if unknown. Friedman suggests considering past experience in the industry and in particular, two avenues of attack. First, the number of competitors may have a Poisson distribution. If θ is the average number of competitors, then

$$g(k) = \theta^k e^{-\theta} / k! \quad (1.6)$$

The probability of winning $P(x)$ would require summing over all possible number of competitors.

$$P(x) = \sum_{k=0}^{\infty} g(k) [P(x_{\text{typ}} > x)]^k \quad (1.7)$$

Equation (1.7) may be simplified to

$$P(x) = \exp[-\theta + \theta \cdot P(x_{\text{typ}} > x)] \quad (1.8)$$

Second, experience in the industry may indicate that the number of competitors for a project might be correlated to the project size, that is, the larger the project, the more contractors trying to win it. If this were true, then the average number of competitors could be estimated from a regression equation.

Once the probability of winning the project $P(x)$ has been determined, then the value of the expected profit, $E(x)$, is easily determined from Equation (1.1) as is the value of the optimal bid. Generally, the expected profit will be as shown in Figure 2.

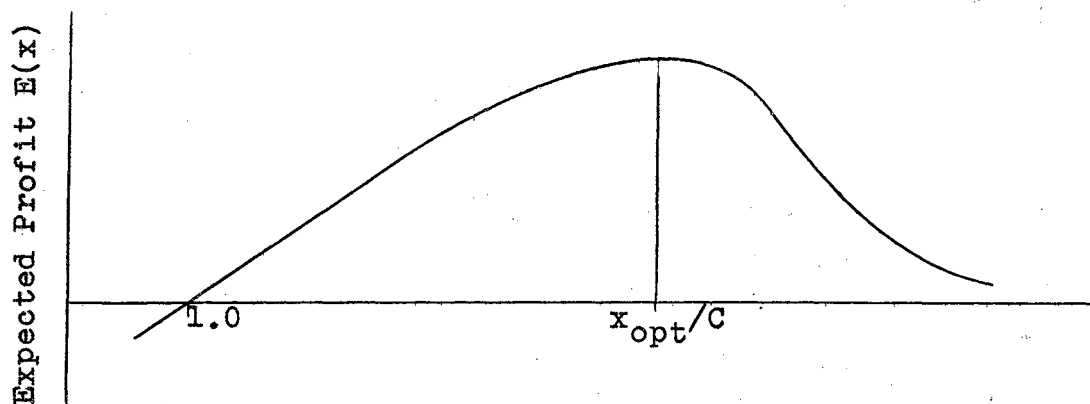


Figure 2. Expected Profit vs Amount Bid

Critique The major difficulty with Friedman's model when applied to the highway construction industry is that

it is unlikely that a contractor will be able to build up a sufficient volume of statistics on each of his competitors to establish their separate bidding patterns. This conjecture was tested by counting the number of times each possible pair of contractors, bidding in 1964, bid against each other. During that year, 136 contractors bid in 286 projects. A total of 1620 bids were submitted. The results of this count are summarized in Figure 3. The number of pairs of contractors which did not bid against each other was not counted because these contractors may not be competitors. For example, one contractor may specialize in landscaping while the other specializes in bridge construction. In this case, it would be unnecessary for one to build up a file on the other. During 1964, 80% of the contractors bidding against each other did so less than five times. For 90% of them, it was less than eight times, and for 95%, it was less than eleven times. Thus, if just the contractors bidding in 1964 were to continue bidding, it would take many years for the bidding behaviors to be established, and it is unlikely that a pattern would be stable over that length of time. With additional competitors each year, the task would be extremely difficult.

If the problem is approached by combining the information into a single distribution, then all information concerning the individual bidding patterns is lost. Indeed, Gates (4) when discussing a model similar to that proposed by Friedman came to the following conclusions based on his

experience in the highway construction industry.

LAW: THE PROBABILITY OF AN IDEALLY COMPETITIVE CONTRACTOR WINNING OVER ONE "TYPICAL" COMPETITOR TENDS TO BE 0.5.

COROLLARY: THE AVERAGE PROFIT MARKUP TENDS TO THE VALUE THAT WILL ASSURE EACH CONTRACTOR OF GETTING HIS "SHARE OF THE WORK".

Gates' conclusion is lent credibility by the fact that new contractors are always entering the competition. With no information, it is reasonable to guess that the probability of beating them is 0.5.

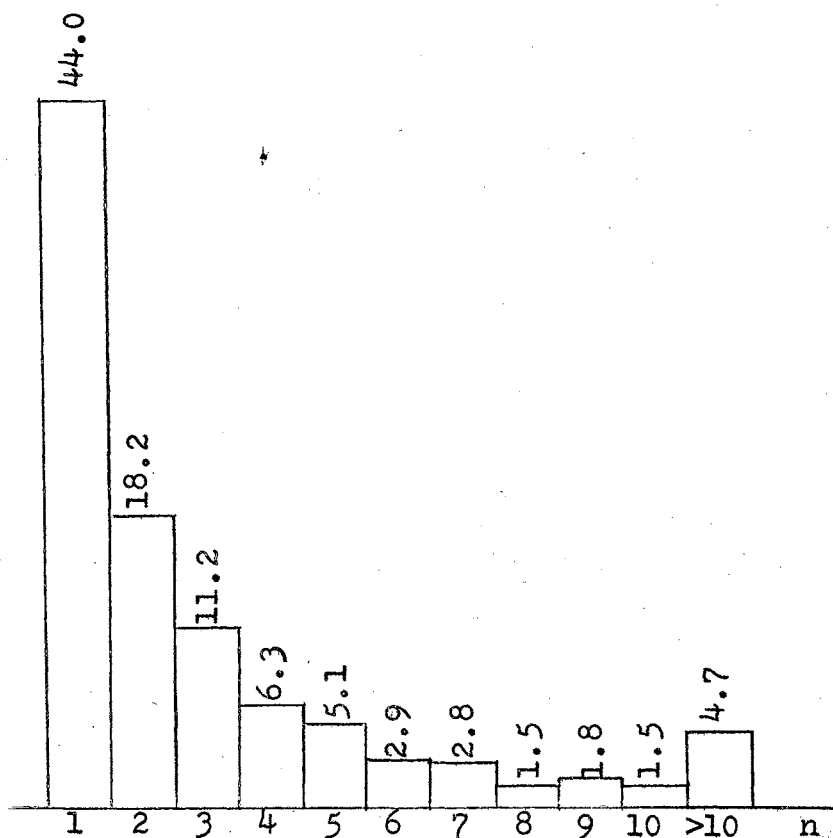


Figure 3. Percent of Contractors Bidding Against Each other n times

The Least Spread Theory

Gates (5) studied the bidding results of 381 projects let in the New England area during the period 1957 to 1959. For each project, the spread between the two lowest bids was determined and converted to a percentage of the low bid.

$$M = [(L-S)/L] \cdot 100\% \quad (1.9)$$

where

L = the low bid in dollars

S = the second low bid in dollars

M = the percentage spread rounded to the nearest percentage point.

Each percentage, M, was placed in one of nine classes, depending on the size of the low bid. The classes were defined to cover a range from \$0 to \$8,000,000 with limits approximately following a geometric progression. The geometric mean of the percentages for each class was plotted against the geometric mean of the contract sizes from the corresponding class on log-log paper, and resulted in a reasonably straight line. A line was fitted to the points by the method of least squares: one point was not included in the calculations because it was not consistent with the other values. The results of the calculations were

$$\hat{M} = 108C^{-0.266} \quad (1.10)$$

or

$$\hat{D} = 1.08C^{0.734} \quad (1.11)$$

where

\hat{M} = the computed average percent spread

C = the contract size in dollars

\hat{D} = the computed average spread in dollars

A scattergraph was constructed on log-log paper, plotting the spread, in dollars, against the low bid for each of the original projects plus twenty additional projects which became available. Families of curves were drawn parallel to Equation (1.11) such that various percentages of the plotted points were above the lines as is shown in Figure 4.

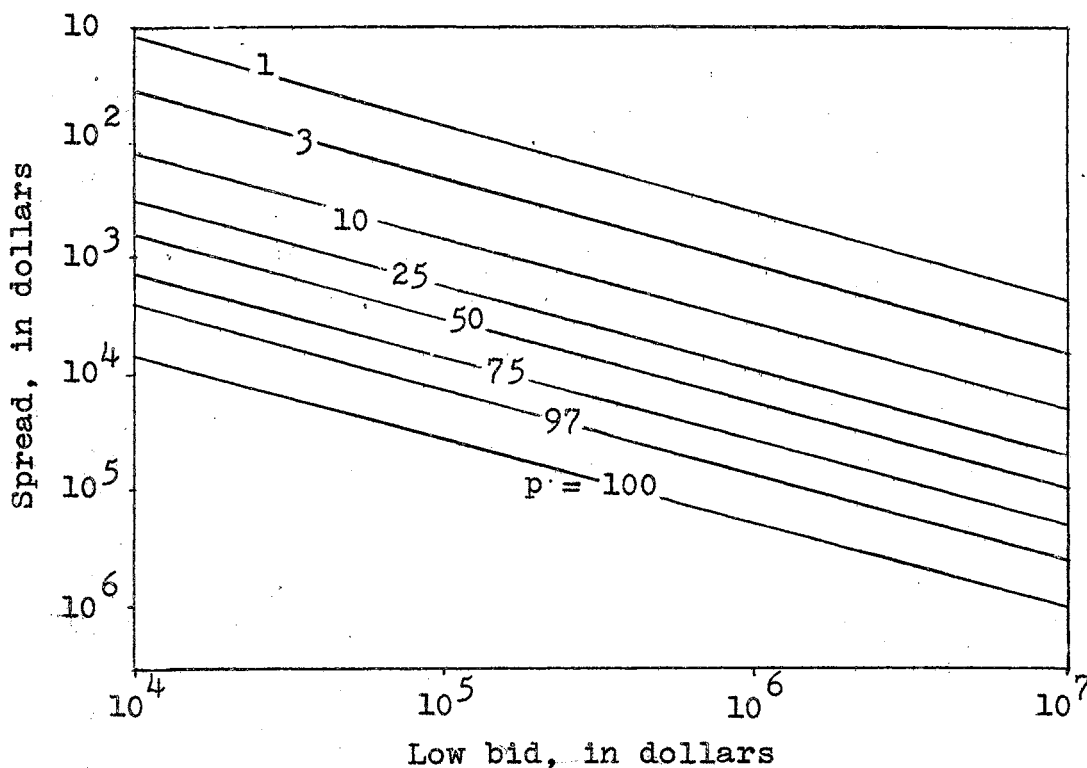


Figure 4. Number of Chances Out of 100 of a Spread Equal or Less than D Occurring.

According to Gates, the contractor may now optimize his bid by progressively adding additional dollar increments to the original bid, which already includes an unstated amount of profit. The problem must be viewed as follows:

If you submit your completed bid without raising it, then you are 100% certain (relatively) of being the low bidder. If you increase your completed bid at the last minute by P' dollars you are now $(p) \cdot (100\%)$ certain (relatively) of being the low bidder. In the former case you stand to make P dollars profit. In the latter case, if you are successful, you stand to make $P + P'$ dollars. The expectation value in the former case is $1.00P$; in the latter case it is $(p) \cdot (P + P')$. Once again, the problem is to maximize the expectation value.

The value of (p) , the probability of remaining the low bidder with a profit of $(P + P')$ dollars, is found by entering the graph, Figure 4, at the original bid value (with profit included) on the abscissa and finding the (p) corresponding to the proposed increase on the ordinate.

Gates points out that in a certain region of his chart, the amount added to a bid is approximately proportional to the probability of remaining the low bidder. Using this relationship, he derives a general expression which will calculate directly the optimum amount to be added to the bid based on the amount of profit included in the original bid. If D_m is the median spread in dollars for a given size contract, found from Figure 4, then

$$P'_{\text{opt}} = D_m - P/2 \quad (1.12)$$

Critique The usefulness of this technique is limited by the assumption that the contractor using it is the low bidder. This is a dangerous assumption even when the project is bid at or below cost. Presumably, the contractor knows how much profit he may include in his original bid and remain the low bidder. However, if this were the case, there would be no need to use the model at all.

A contractor may reason that if he bid the project at cost, he would be, in fact, the low bidder. His problem, then, lies in determining the amount of profit P to add to his bid so that he remains the low bidder. Equation (1.12) was derived to circumvent this problem by basing the incremental amount added on the profit already included (a "fair" amount by the contractor's standards). However, the results of Equation (1.12) can be unrealistic. For example, consider two contractors estimating the cost of a project. The first estimates it to cost \$93,000 and adds \$7,000 profit (7.3%) to bring his bid to \$100,000. The second estimates it to be \$100,000 and decides to bid at cost (0% profit) since he needs the additional work. Both contractors use Equation (1.12) to optimize their respective bids; in either case, $D_m = \$3,500$. The first finds his profit remains at 7.3%

$$P = \$3,500 - 1/2(\$7,000) = \$0$$

The second is able to add 3 1/2% profit to his bid

$$P = \$3,500 - 1/2(0) = \$3,500$$

It is difficult to understand how a \$7000 increase in the estimated cost of the project could realistically cause the optimal profit to be reduced by over 50%.

It may be Gates' intent that the contractor should automatically utilize this technique so that, in the event that the contractor is the low bidder, his expected profit is optimized. No help, however, is given in fixing the amount of profit to include in the original bid. If a technique could be devised to optimize the overall profit in the initial bid (as does Friedman's), then, this procedure would be unnecessary.

The Introspection Approach

In this approach, Gates (4) assumes that there are two or more competitors for every project, but the only bid values of interest are those of the contractor contemplating using this model and his lowest competitor. The latter will either be the low bidder or the second low bidder in the event that the contractor was himself the low bidder.

For every project for which a bid was submitted by the contractor, the percent difference between his and that of his lowest competitor is computed and ordered by magnitude.

$$D = [(x_c - x)/x] \cdot 100\% \quad (1.13)$$

where

x = the contractors bid in dollars

x_c = the bid of his lowest competitor in dollars

D = the percent of the contractors bid by which the two differ.

The quantity D is interpreted as the percent the contractor should have lowered his bid in order to have been the low bidder. A negative D indicates he could have raised it by that amount and remained the low bidder.

By ordering the values of D, the across-the-board percent bid reduction necessary to yield a given long-term percent success in bidding becomes apparent. Gates presents a set of values of D taken from the records of an unidentified New England contractor; these values are summarized in Table I.

The long-term winning percentage, p, for the contractor is computed as follows:

$$p = (t/T) \cdot 100\% \quad (1.14)$$

where

t = an Order No. from Table I

T = the largest Order No. in Table I

For example, if the contractor desires to know by how much he should reduce his future bids in order to win 50% of the projects, he must first compute t.

$$t = (50\%/100\%) \cdot 30 = 15$$

Entering Table I at Order No. 15, he finds he should reduce them by 4.2%.

TABLE I
VALUES OF D FOR A NEW ENGLAND CONTRACTOR

Order No.	D	Order No.	D	Order No.	D
1	-5.2	11	2.1	21	7.6
2	-1.4	12	2.8	22	9.7
3	-1.0	13	3.8	23	9.7
4	-0.3	14	3.8	24	12.3
5	0.0	15	4.2	25	14.4
6	1.1	16	4.4	26	14.7
7	1.3	17	5.6	27	15.7
8	1.4	18	6.6	28	16.4
9	1.6	19	7.3	29	20.4
10	1.9	20	7.5	30	22.9

Critique. Every contractor is to some degree specialized, that is, more suited for one type of project than another, if not by design, then by experience. He may have been involved in more resurfacing projects than other kinds and thus his equipment and experience are more oriented in this direction, i.e., he knows more "tricks of the trade" for this type of project. Since every project is different, the cost estimates of the contractor for his specialty type of project should be lower than that of his competitor who is not as well suited. The degree to which his estimate is

lower than that of his lowest competitor may correspond to the degree by which the project is closer to his specialty than that of his competitor. The reverse is, of course, also true.

A contractor may be justified in reducing his bid a certain amount for those projects which he and his competitor are nearly equally suited in order to win a greater percentage of them. However, he would be well advised to relate the percent reduction to the relative degree by which he and his competitor are suited. Indeed, it would not be logical for him to reduce his bid in projects of his specialty as this model would have him to do; he might expect to win these projects anyway. In fact, if he could identify the degree to which the projects relate to his specialty, he would be able to increase his overall profit and winning percentage by increasing or decreasing his bid corresponding to the degree of the relationship.

It might be noted that, if the magnitude of D is related to the relative relationship of the project to his specialty, then the percent bid reduction obtained from Table I will not provide a long-term winning percentage of p unless he bids on the same mix of projects (relative to his specialty) in the future. Thus, it would seem that the major failure of Gates' introspection approach is that it fails to relate D to the characteristics of the project, i.e., the contractors specialty.

A New Competitive Bidding Model

Each of the three procedures described above have one or more difficulties so that they cannot be easily used in bidding for highway construction projects. Generally, these problems arise from the method used to estimate $P(x)$, the probability of winning the project as a function of the bid value. Ideally, this estimate should be (1) independent of the estimate of the project cost by the contractor, and (2) independent of the number or identity of the competing bidders.

Estimating $P(x)$ independently from the estimate of the project cost would eliminate the problems encountered in Gates' Least Spread Theory. The overall optimal profit for each project could be estimated rather than the additional percent profit to add to the bid after its "final" size had already been set. In addition, if the project costs are too high, because of an error in the estimating procedure or because the organization is not suited for that type of project, this will be indicated by a very low probability of winning.

An independent estimate would also give the contractor much more flexibility than he has in Gates' Introspection Approach. It is reasonable to assume that, for a given probability of winning, a contractor can make more profit on a project suited to him than on one less suited to his particular specialty. An independent estimate of $P(x)$ would allow him to determine the relative match of the

project to his specialization. The contractor could then choose between several bidding strategies. For example, he could maximize his expected profit from all bids for a given share of the market (fixed probability of winning), or he could maximize his share of the market for a fixed profit level.

Evaluating $P(x)$ independently of either the identity or number of competitors would eliminate the major problem associated with Friedman's Competitor Model. A complete file on all competitors would be impossible to maintain because new firms may at any time enter the competition, or established firms from other states may decide to expand into a new area. This is not to say a file on one's competitors is not necessary. On the contrary, the more a contractor knows of his competitors and of his industrial environment, the more realistically he may evaluate his chances of winning. The computed estimate is just one of the factors in consideration.

It is hypothesized that $P(x)$ can be estimated so as to satisfy the criteria stated above, estimated independently of the identity and number of competitors and of the estimate of the project cost, by first estimating the bid of the lowest competitor as a function of the characteristics of the project by means of a regression analysis. A probability distribution can be determined for each regression estimate from which the probability of winning the project as a function of the bid value can be evaluated.

A description of each project to be bid upon is sent the various contractors by the state, and contains a list of work elements (cubic yards of excavation, etc.) required of the contractor by the project. No two projects will be exactly the same. After the project is let, the bid of each contractor for each project is tabulated and made available to any concerned individual as a public document. The data necessary to develop the regression equations can be obtained from these tabulations. The characteristics of the project, the work items, will be the independent variables; the dependent variable will be the bid value of the lowest competitor. For the purpose of this thesis, the bid value of the lowest bidder will be the same as for the lowest competitor. In practice, a contractor using this approach would not use his own bids in the development of the regression equation, even if he were the low bidder. The regression equation is to estimate the bid of his lowest competitor, not the low bid for a particular project.

The immediate intent of the analysis will be to eliminate independent variables having no significant effect on the estimate of the low bid, to isolate bidding trends in the data, and to test for significant classifications in the data. The ultimate intent will be to estimate the low bid for a project based on its characteristics and to use these results to estimate $P(x)$, the probability of winning the project with a bid of x .

CHAPTER II

HIGHWAY PROJECT CHARACTERISTICS

Introduction

About three weeks prior to a specific letting, a "Notice to Contractors" is sent to all contractors by the State Highway Department. This document lists all the projects which are to be let that particular month, and for each provides such information as: a brief project description, location, working days restriction (or date project must be completed), approximate magnitude of each of the work items required by the project, and the highway engineer's estimate of the total project cost. This notice contains all of the information needed by a contractor using the model proposed in this study to estimate the bid of his lowest competitor and $P(x)$, the probability of winning the project. Three pages of such a notice has been extracted to illustrate the form in which this information comes to the contractor. These pages are presented in Appendix B. The first page summarizes the projects to be let November 26, 1968. This listing is continued for four additional pages. In all, 40 projects were let on that date. The dollar value is the engineer's estimate of the project cost. Following the initial listing, additional details

are given for each project. The last two pages of Appendix B, concerning project S-39(15)S, informs the contractor of certain legal obligations and the work requirements of the project.

If a contractor is interested in one or more of the projects listed, he requests and is sent a "Proposal" and a detailed set of plans for each. The contractor actually bids on the dollar rate for which he will perform each of the work requirements of the project, rather than the total amount of each item. For example, he will bid \$0.40 per cubic yard of unclassified excavation, rather than \$5,923.20 for the estimated total of 14,808 cubic yards. This is because the total quantity of each work item is only an estimate and will be expected to vary somewhat during actual construction. A state project engineer, assigned to the project, will measure the exact amounts as construction proceeds so that fair compensation is made to the contractor. The total dollar amount for the estimated quantities (the \$5,923.20) is also computed, then the totals summed to determine the project bid, and subsequently, the winner.

This method of bidding, unit bidding, opens possibilities of the contractor increasing his profit for a bid of a given size. The state generally pays the contractor periodically, say quarterly, for the work he has accomplished. By putting most of the profit into the unit bids of the items to be completed first, the contractor will have a faster return from the project, increasing his profit by

reinvesting this money elsewhere. This procedure is called unbalanced bidding and will not be investigated further in this study.

After all bids for all projects let on a particular date have been collected and read, they are tabulated, reproduced and sent to any interested persons. The bid tabulation books contain all the information shown in Appendix B as well as the following for each project.

- (1) a specification number for each work item
- (2) the highway engineer's estimate of the unit rate for each work item
- (3) the highway engineer's estimate of the total cost for each item
- (4) each contractor's unit bid for each item
- (5) each contractor's total for each item
- (6) each contractor's total for the project.

Project Classifications

The bid tabulations for all lettings in Oklahoma for the years 1964, 1965, 1966, and 1967 were obtained from the Oklahoma State Highway Department. The data obtained from the first three years were used to develop the proposed model, and that from the last year were used as independent information to test its validity. There were a total of 1107 projects let during the four year period. The number of projects let each month of each year, and hence the

number of projects in each tabulation book, is shown in Table II.

TABLE II
MONTHLY LETTINGS OF PROJECTS*

Month	1964	1965	1966	1967	
Jan.	28	8	26	19	
Feb.	22	29	21	13	
March	27	24	51	14	
April	20	13	36	24	
May	31	22	18	29	
June	34	26	23	33	
July	14	29	32	34	
Aug.	22	16	29	19	
Sept.	20	17	16	26	
Oct.	9	16	7	13	
Nov.	32	29	21	16	
Dec.	23	24	31	21	
Totals	282	253	311	261	1107

*Does not include projects for which no bids were received or which were withdrawn.

Each project in the bid tabulation book contains a brief description, similar to those on the first page of Appendix B. From these descriptions, nineteen categories were defined and the number of projects falling into each was counted. The results of this count are given in Table III.

Because of the large number and variety of the construction projects during the four year period, it was decided to limit the scope of this study to those projects which only involved base construction and paving, categories G, I, K, M, and O in Table III. Categories G, I, and K were subsequently combined into a single classification, Secondary Bituminous Pavements. This selection eliminated a number of factors which might otherwise require consideration. Among these are: rock excavation, clearing and grubbing, drainage structures, overpasses, etc. Presumably, for the paving projects, the land has been cleared and a grade constructed during previous projects so that these factors, while still remaining but in relatively minor amounts, have greatly diminished in importance.

Work Item Identification

One of the difficulties in identifying the different work items in the bid tabulation books is that two or more may have identical descriptions. The problem is alleviated some in that the work items which do have the same descriptions have different specification numbers. Unfortunately,

TABLE III
PROJECT LETTINGS BY CATEGORY

Category Description	1964	1965	1967	Total
	1966	1966		
A. Grading, Drainage	94	35	129	
B. Bridge Construction	202	71	273	
C. Bridge Repair	9	0	9	
D. Grad., Drain., Armor Coat	7	0	7	
E. Armor Coat	12	0	12	
F. Grad., Drain., Traffic Bnd. Surf.	0	0	0	
G. Traffic Bnd. Surf.	7	0	7	
H. Grad., Drain., Sin. Bitum Surf. Coat	12	7	19	
I. Sin. Bitum. Surf. Coat	23	9	32	
J. Grad., Drain., Double Bitum. Surf. Coat	22	0	22	
K. Double Bitum. Surf. Coat	8	0	8	
L. Grad., Drain., P. C. Conc. Surf.	29	3	32	
M. P. C. Conc. Surf.	31	9	40	
N. Grad., Drain., Asph. Conc. Surf.	19	5	24	
O. Asph. Conc. Surf.	46	26	72	
P. Widening, Resurfacing	100	31	131	
Q. Erosion Control	116	34	150	
R. Signing, Stripping, Etc.	89	29	118	
S. Miscellaneous	<u>20</u>	<u>2</u>	<u>22</u>	
	846	261	1107	

two or more work items with different descriptions could have the same specification numbers, however, the pair, the description and the specification numbers, do form a unique couple and can be used to completely determine a unique work item. The unique couples have been given a code number (or item number) by the state highway department, and a listing of all work items with their associated specification and code numbers is given in Standard Specification Bid Items, a publication of the Oklahoma Highway Department. In general, the work items in this study will be referred to by only their code number.

The work items in each paving project were identified by their code numbers and a complete listing is given in Appendix A. There were a total of 239 distinct work items required during the four year period in the paving projects. It should be noted in reading this Appendix, and where appropriate in the text of this study, that the highway designation of the project was not retained. Instead, to facilitate quick referencing to more complete information on a project, a coding system was developed so that the first two digits represent the month the project was let, the next two the year (the first four specify a particular bid tabulation book), and the last three, the page number in the tabulation book on which the information begins for that particular project.

As was expected, each project required, in general, a different combination of the work items, with some items

appearing more frequently than others. A large number of items appeared only once during the four year period. A count was made of the number of times each work item was required by each of the three different types of pavement projects during the three year period 1964 through 1966; the results are given in Table IV. A zero in the total column indicates the item was required in one or more projects let in 1967.

TABLE IV
WORK ITEM OCCURRENCE

Item	Conc.	Asph.	Sec.Bitum.	Total	Item	Conc.	Asph.	Sec.Bitum.	Total	Item	Conc.	Asph.	Sec.Bitum.	Total
570	31	46	16	93	574	31	46	16	93	572	31	44	17	92
102	31	40	13	84	205	30	41	8	79	206	29	41	8	78
207	30	41	7	78	130	32	33	13	78	176	15	34	27	76
204	20	33	22	75	240	12	46	0	58	712	16	28	14	58
238	11	43	0	54	161	10	3	37	50	141	10	3	35	48
805	11	18	8	37	236	5	36	0	41	104	22	17	2	41
166	15	22	2	39	162	13	22	0	35	163	13	22	0	35
168	14	22	1	37	164	13	19	0	32	275	9	23	3	35
302	9	21	2	32	250	25	14	0	39	103	4	13	1	18
157	10	3	16	29	165	5	13	0	18	278	10	16	4	30
119	6	18	8	32	447	14	15	0	29	766	6	16	8	30
135	28	0	2	30	140	28	0	1	29	241	5	20	0	25
448	14	15	0	29	767	5	10	12	27	172	6	19	0	25
173	6	19	0	25	201	1	0	17	18	202	1	0	17	18
430	12	10	1	23	729	7	15	3	25	740	5	9	4	18
105	6	12	1	19	353	0	4	7	11	150	0	0	19	19
139	20	0	0	20	465	7	8	1	16	738	4	14	1	19
735	4	10	4	18	249	12	7	0	19	137	18	0	0	18
470	7	7	1	15	149	10	3	3	16	217	0	5	13	18
644	7	10	1	18	136	16	0	1	17	219	0	4	13	17
222	0	4	13	17	223	0	4	13	17	732	2	4	4	10
106	0	0	6	6	129	0	9	5	14	770	1	1	4	6
263	7	6	0	13	179	0	0	13	13	715	0	10	0	10
726	2	7	0	9	501	4	5	1	10	502	5	5	1	11
111	0	7	0	7	117	0	4	5	9	259	7	3	0	10
704	5	3	0	8	153	0	0	10	10	276	0	0	0	0
317	2	5	0	7	113	0	7	1	8	145	0	0	8	8
158	0	0	8	8	436	2	2	0	4	839	4	3	1	8
138	6	0	1	7	457	0	4	3	7	651	1	4	0	5
479	2	3	1	6	248	4	0	0	4	260	5	0	0	5
344	1	2	0	3	435	1	1	0	2	466	2	3	0	5
575	3	3	0	6	768	1	2	0	3	318	6	4	0	10
429	0	0	0	0	444	1	4	0	5	463	2	2	0	4
477	2	2	0	4	658	4	0	0	4	663	4	0	1	5
673	1	1	0	2	724	1	4	0	5	730	1	2	0	3
838	3	1	0	4	857	0	3	0	3	115	1	2	0	3
237	0	0	0	0	274	2	2	0	4	343	2	2	0	4
432	1	0	0	1	442	1	0	1	2	461	3	2	0	5
558	1	2	1	4	654	1	2	1	4	665	3	1	0	4
678	1	2	0	3	703	4	0	0	4	769	1	2	0	3

TABLE IV (Continued)

Item	Conc.	Asph.	Sec.Bitum.	Total	Item	Conc.	Asph.	Sec.Bitum.	Total	Item	Conc.	Asph.	Sec.Bitum.	Total
840	3	0	0	3	848	3	0	0	3	110	0	0	0	0
118	0	3	0	3	156	0	0	1	1	262	2	1	0	3
319	2	1	0	3	467	0	3	0	3	468	2	0	0	2
650	1	2	0	3	666	2	1	1	4	667	1	1	1	3
713	2	0	0	2	739	0	0	2	2	759	0	2	0	2
819	0	1	0	1	853	2	1	0	3	858	1	3	0	4
148	0	0	0	0	209	0	0	2	2	316	1	0	0	1
352	1	0	0	1	433	2	0	1	3	441	0	0	0	0
445	1	0	0	1	464	1	0	1	2	508	1	0	0	1
511	1	0	1	2	559	1	1	1	3	560	0	0	0	0
646	0	1	0	1	655	2	0	0	2	662	2	0	0	2
668	3	0	1	4	669	1	0	1	2	676	1	0	0	1
709	1	0	0	1	777	2	0	0	2	841	1	0	0	1
849	2	0	0	2	859	0	2	0	2	866	0	1	0	1
867	1	0	1	2	701	0	0	0	0	174	0	0	0	0
121	0	0	0	0	146	0	0	1	1	155	0	0	1	1
218	0	1	0	1	247	1	0	0	1	258	1	0	0	1
277	0	1	0	1	315	1	0	0	1	326	1	0	0	1
340	1	0	0	1	345	0	1	0	1	356	0	1	0	1
401	1	0	0	1	415	1	0	0	1	418	0	1	0	1
431	1	0	0	1	449	1	0	0	1	453	0	0	0	0
455	0	0	0	0	462	0	2	0	2	471	0	0	0	0
476	1	0	0	1	503	0	1	0	1	505	0	1	0	1
506	0	1	0	1	515	1	0	0	1	524	0	0	0	0
557	0	1	0	1	561	1	0	0	1	577	1	0	0	1
612	1	0	0	1	617	1	0	0	1	622	1	0	0	1
627	1	0	0	1	645	1	0	0	1	647	1	0	0	1
648	0	0	0	0	653	1	0	0	1	657	1	0	0	1
679	0	0	0	0	705	1	0	0	1	616	0	1	0	1
733	0	0	1	1	748	1	0	0	1	749	1	0	0	1
778	1	0	0	1	779	1	0	0	1	828	0	0	1	1
829	0	1	0	1	846	0	0	0	0	854	0	0	0	0
861	0	1	0	1	862	0	1	0	1	863	0	1	0	1
864	1	0	0	1	865	1	0	0	1	868	1	0	0	1
869	0	0	0	0	870	0	0	0	0	871	0	0	0	0
872	0	0	1	1	873	0	0	1	1	874	0	0	1	1
875	0	0	2	2	876	0	0	2	2	802	0	0	0	0
507	0	0	0	0	253	0	0	0	0	372	0	0	0	0
674	0	1	0	1	254	1	0	1	2	744	1	0	0	1
244	1	0	0	1	522	1	0	0	1					

CHAPTER III

ESTIMATING THE LOW BID

The Stepwise Regression Procedure

One of the difficulties encountered in estimating a low bid by a regression analysis is that there are usually a much larger number of potential independent variables than there are observations. For the 115 projects selected for analysis in this study, 215 work items were required over the three year period. Even by rejecting from consideration those items which only rarely occurred, a large number remained. While a regression equation involving numerous variables would normally be expected to yield a high degree of precision, this may not be the most desirable result. First, a large number of variables would greatly increase the difficulty of applying the final model, and thus may influence the decision of whether to use this approach at all. Second, a complex equation may include among the variables, several which do not significantly increase the precision of the estimate. Ideally, the regression equation should not include variables which do not significantly increase the precision of the estimate. Because of these two compromising considerations, a procedure was used which not only performed the required regression analysis, but which

also selected the variables to be used in the regression equation from a population of candidate variables, using as a criteria, their ability to improve the "goodness of fit" of the equation. The procedure used was the Stepwise Regression procedure.

The Stepwise Regression procedure involves a number of steps, each requiring the calculation of a new regression equation. Each regression equation differs from the succeeding or preceding one in that a different combination of variables are involved; either one less or one more. At each step of the procedure, every variable currently in the regression equation is tested to determine its effect on the variance of the dependent variable as if it were the last one to enter the equation. If one is found to be ineffective, i.e., the amount of the variance reduction does not compare favorably to a predetermined F level, the next step of the procedure will be to delete this variable from the equation. If none are found, then the procedure will select the one variable from the candidate variables which gives the greatest reduction in the variance of the dependent variable, i.e., the greatest improvement in the "goodness of fit." If the improvement is significant as measured by the predetermined F level, then the variable is entered into a new regression equation. If it is not significant, then the procedure terminates. Thus, at the various steps in the regression procedure, only those variables which are significant at the specified F level are included in the regression

equation.

The predetermined F level in this study was set to provide a level of significance, α , of approximately 0.10. The significance level could only be approximately determined because the F level, entered into the computer program as a constant, should theoretically change with each new variable entered into or deleted from the regression equation. However, because of the large number of degrees of freedom in the regression analyses in this study, the lack of change in the predetermined F level does not appreciably change the significance level as the stepwise procedure goes from one step to the next. For example, for $\alpha = .10$, $F_{1,120}$ is 2.75 and $F_{1,60}$ is 2.79.

A computer program was obtained to perform the Stepwise Regression procedure (6). This program has features other than those required by the stepwise process. Those which were used in this study are discussed at the points that they are relevant.

Regression I. No Classification

For the first regression analysis, no attempt was made to classify the projects in any manner. All 115 projects were used, each representing one observation; 95 different work items were selected as potential candidates for the regression equations. The remaining 120 work items were rejected as candidates because they were considered as "rare" requirements. An arbitrary decision had been made

to reject as rare all work items which were required in five or fewer projects during the three year period.

Four additional variables were included in the analysis along with the 95 work items. They were:

- (1) Length of the project in miles.
- (2) Month the project was let (January = 1, February = 2, ..., December = 12.)
- (3) Year the project was let (1964 = 1, 1965 = 2, 1966 = 3).
- (4) The Highway Engineer's Estimate of the total project cost.

The Highway Engineer's Estimate was included because none of the other work items in any way reflect factors which might cause the construction of one project to be more difficult than another similar one. These factors are obvious to the Highway Engineer and to the contractor and would show up as a slight increase or decrease in the estimate (or bid) value. Job difficulty factors would include such considerations as: location, terrain, adjacent sections, available materials, access roads, traffic control during construction, etc. These factors would be difficult to identify and to measure for a given project from the list of work items. In the final analysis, only with experience would one be able to assess the importance of these factors relative to a particular project. Presumably, these factors have been taken into consideration by the Highway Engineer and are, to some extent at least, reflected in his estimate of the project cost. Thus, the utilization of this variable is expected to bring into the regression equation some

measure of the project difficulty.

The results of this regression analysis are summarized in Tables V, VI, and VII. A complete printout of the results, giving project designation, actual low bid, the Highway Engineer's estimate, the regression estimate, and the percent deviation each of the two estimation methods are from the actual low bid is tabulated in Appendix C. The percent deviation was computed from the equation:

$$\text{Percent Deviation} = [(\text{low bid} - \text{estimate}) / \text{low bid}] \cdot 100\% \quad (3.1)$$

The estimate is either the engineer's estimate or the regression estimate, whichever is appropriate. It should be noted when reading these tables that an overestimate is indicated by a minus (-) sign.

TABLE V
REGRESSION I. AOV

Source	df	SS	MS	Overall F
Total (Corrected)	114	1572E+10		
Due to Regression	17	1571E+10	9246E+08	26776.
Residual	97	3382E+06	3453E+04	

TABLE VI
REGRESSION I. PERCENT DEVIATIONS

Estimation Method	Concrete		Asphalt		Sec. Bitum.	
	Avg.	St. Dv.	Avg.	St. Dv.	Avg.	St. Dv.
Eng. Est.	-3.81	7.79	-7.43	9.05	-11.08	8.49
Reg. I	0.10	4.29	0.14	5.22	0.86	10.38

In Table V, the magnitudes of the sum of squares and of the mean squares are very large. Many of the digits do not meaningfully contribute to the calculation of the overall F value, so they have been rounded off and the decimal point located as is customary in FORTRAN "E" format. For example, 10^{+4} is represented by E+04, and 10^{-6} by E-06. This convention will be used where appropriate in this chapter. All of the digits, rather than the rounded numbers, were used for any computations needed to complete the table. The E convention is used only for presentation. It can be seen in this table that the variance reduction due to regression has an α level of essentially zero. Most of this variance reduction is attributed to the engineer's estimate. This result is not surprising since it might be expected that this variable would be highly correlated to the actual low bid. The variance is also reduced a significant amount by each of the other variables; this is guaranteed by the

inclusion of these variables in the regression equation by the stepwise procedure.

The percent deviations were classified depending on the type of pavement required by the project. These results are summarized in Table VI. In each of the three categories, the highway engineer tended to overestimate the low bid for the project. Again, this is not a particularly surprising result since the highway engineer's estimate is included with the information sent to the contractors. A contractor might feel he must underbid the engineer's estimate, at least, if he is to have a chance to win the project. In only 14 of the 115 projects did the highway engineer underestimate the low bid. The average percent deviation will be interpreted as a measure of the bias of the estimation method, the standard deviation as a measure of the precision of the method.

Examining Table VI, it does not appear that the regression equation gave equally good results, with respect to the standard deviation, for the three classifications. In particular, the standard deviation for the secondary bituminous projects is larger than the engineer's estimate for that category, and twice as large as for the regression estimate for the other two categories. This would indicate that there might be differences in the three classifications and that they should be treated separately. To test this conjecture, an analysis of covariance was performed using the variables found significant in the regression analysis as

TABLE VII
REGRESSION I. REGRESSION EQUATION

Variable	Coefficient	St. Error	Variable Description
Constant	3959.044		
EE	1.048	0.017	Engineers Estimate
X(176)*	- 42.618	11.906	Traf. Bound Surf. Cse., Type A
X(141)	- 0.061	0.011	Asph. for Stabilization
X(236)	- 3.488	0.630	Aggr., Type A
X(104)	0.576	0.098	Class "D" Uncl. Exc. (Select Mat'l)
X(250)	- 0.920	0.107	9" P. C. Concrete Pavement
X(165)	- 0.291	0.126	Prime Coat
X(767)	-140.277	59.848	Delineators - Type 1-A
X(173)	- 16.341	3.168	Asph. for Asphaltic Blk. Base (HM-HL)
X(430)	2.020	0.880	6" Integral Curb
X(139)	- 1.183	0.591	Processing (Shoulders)
X(263)	6.252	1.455	4" Lip Curb
X(715)	- 8.830	3.232	R.O.W. Fence (Des. 1 or 2)
X(776)	-333.644	159.234	R.O.W. Markers
X(111)	8.979	4.300	Salvaged Topsoil
X(259)	11.140	3.118	8" H.E.S. Conc. Pav't. (AE Agent)
X(138)	1.813	0.409	Processing (Under Slab)

*The number in parentheses is the Highway Code number for that work item.

the co-variables.

Covariance analysis is useful in those situations in which the response variable must be adjusted to take into consideration variations in the experimental material. In this study the project low bids in each of the classifications will be adjusted to take into consideration that each project requires a varying amount of work, as measured by the magnitude of the various work items. The assumptions necessary to validly use this procedure are:

- (1) Homogeneity of the regression coefficients, i.e., variable X_i will have the same coefficient in each of the classifications.
- (2) The covariables are measured without error.
- (3) The error is normally distributed with mean zero and variance σ^2 , i.e., $\epsilon_i \sim N(0, \sigma^2)$
- (4) Regression of Y on X after removal of the treatment differences is linear and independent of the treatment.

The last three assumptions will be accepted, the first, however, will be tested. The covariance analysis requires a matrix be constructed for each of the classifications and for the classification totals. The elements of such a matrix are the residual sums of squares and cross products for the appropriate classification. By manipulation of these matrices, the quantities necessary for testing for homogeneity of regression coefficients and for treatment effects may be obtained. The covariance analysis is summarized in Table VIII.

TABLE VIII
COVARIANCE ANALYSIS

Source	df ₁	df ₂	SS
Total	114		
Pavements	2		
Error	112	95	334.123
Concrete	30	13	118.081
Asphalt	45	28	66.203
Second Bitum.	37	20	3.574
Within RSS		61	187.858
Difference RSS		34	146.265
Pavements + Error		97	405.583
Difference		2	71.460

(A) Test of the hypothesis of homogeneity of regression coefficients among the classifications.

$$H_0: \beta_{1,1} = \beta_{1,2} = \beta_{1,3}$$

$$\vdots$$

$$\beta_{17,1} = \beta_{17,2} = \beta_{17,3} = \beta_{17}$$

H_a : At least one equality not true

$$F(34, 61) = (146.265/34)/(187.858/61) = 1.40$$

$$F(34, 61, .90) = 1.46$$

The calculated F value has a significance level greater than $\alpha = .10$. Therefore, H_0 will not be rejected.

(B) Test of the hypothesis of treatment effects.

H_0 : There are no differences in the three types of paving projects.

H_a : There are differences in the three types of paving projects.

$$F(2,95) = (71.460/2)/(334.123/95) = 10.27$$

$$F(2,96.90) = 2.36$$

Clearly, H_a may be accepted, i.e., there are significant differences in the responses of the three types of paving projects.

Regression II. Projects Classified as to Pavement Type

A regression analysis was performed separately for each of the three types of paving projects. The variables considered as candidates in the regression equations were those work items which most frequently occurred in the appropriate type of project. Reference to Table IV will indicate the frequency of occurrence of each work item in each project type. Those work items which rarely occurred were again rejected as possible candidates. In addition to the work items, the four variables defined for Regression I, project length, month and year project was let, and engineer's estimate, were also included in the analysis.

The results of these regression analyses are summarized in Tables IX, X, and XI. A complete printout of the results is tabulated in Appendix C. Table X indicates a definite reduction in the standard deviation for the secondary bituminous paving projects. Very little change was noted in the other two types of paving projects.

TABLE IX
REGRESSION II. AOV

Source	df	SS	MS	Overall F
Concrete				
Total (Corrected)	30	2383E+09		
Due to Regression	6	2361E+09	3835E+08	419.
Residual	24	2253E+08	9389E+05	
Asphalt				
Total (Corrected)	45	6632E+09		
Due to Regression	11	6622E+09	6021E+08	2342.
Residual	34	8742E+06	2571E+05	
Sec. Bitum.				
Total (Corrected)	37	1760E+08		
Due to Regression	7	1758E+08	2512E+07	4139.
Residual	30	1821E+05	607E+00	

TABLE X
REGRESSION II. PERCENT DEVIATIONS

Estimation Method	Concrete		Asphalt		Sec. Bitum.	
	Avg.	St. Dv.	Avg.	St. Dv.	Avg.	St. Dv.
Eng. Est.	-3.81	7.79	-7.43	9.05	-11.88	8.49
Reg. I	0.10	4.29	0.14	5.22	0.86	10.38
Reg. II	-0.46	5.31	0.27	4.47	- 0.60	4.33

Regression III. Elimination of the Engineer's
Estimate from the Regression Equation

A regression analysis was performed on each of the three types of paving projects, as in Regression II, however, this time the engineer's estimate was not included as a candidate for the regression equation. All other variables included in the previous analyses were also included in these analyses. The purpose of this set was to determine the effectiveness with which the difficulties in construction of the project are represented by the engineer's estimate. When this variable is included in the regression equation, it can be interpreted as estimating the low bid while the other variables in some manner become correction factors. Without this variable, the cost of the project must be estimated directly from the magnitude of the work items. In this case, no consideration is given to project

TABLE XI
REGRESSION II. REGRESSION EQUATION

Variable	Coefficient	St. Error	Variable Description
<u>Cement</u>			
Constant	30967.		
EE	1.034	0.036	Engineers' Estimate
X(250)*	- 1.079	0.198	9" P.C. Conc. Pav't. (AE Agent)
X(165)	- 0.845	0.472	Prime Coat
X(263)	- 6.845	2.663	4" Lip Curb
X(138)	- 2.286	0.665	Processing (Under Slab)
X(176)	- 56.839	30.513	Traf. Bound Surf. Cse., Type A
<u>Asphalt</u>			
Constant	-16174.		
Year	12559.585	4686.302	Year Project was Let
EE	1.095	0.038	Engineers' Estimate
X(204)	- 1.037	0.248	Prime Mat'l.
X(240)	- 97.736	26.133	Asph. (85 to 100 Penetration)
X(238)	- 3.056	1.368	Aggr., Type C
X(236)	- 8.170	1.367	Aggr., Type A
X(104)	- 0.924	0.128	Class "D" Uncl. Exc. (Select Mat'l)
X(168)	- 0.092	0.053	Lime Treatment of the Subgr.
X(165)	- 1.772	0.316	Prime Coat
X(767)	- 252.057	123.989	Delineators - Type 1-A
X(172)	- 0.773	0.149	Aggr. for Asphaltic Blk. Base (HM-HL)

TABLE XI (Continued)

Variable	Coefficient	St. Error	Variable Description
Sec. Bitum. Constant	4517.		
EE	0.871	0.016	Engineers' Estimate
X(130)	- 0.035	0.016	Subgr., Method B
X(204)	- 0.091	0.050	Prime Mat'l.
X(141)	- 0.014	0.006	Asph. for Stabilization
X(119)	- 0.130	0.071	Subbase
X(150)	- 0.096	0.020	Suit. Soil for Soil Asph. Base (8")
X(158)	0.090	0.021	Manipulation (8")

*The numbers in parentheses refer to the Highway Code number for that work item.

difficulty factors.

The results from these regression analyses are summarized in Tables XII, XIII, and XIV. A complete printout of the results is contained in Appendix C. It is immediately apparent in Table XIII that a large increase has occurred in the variability of regression estimates for both the asphalt and secondary bituminous types of paving projects. Very little change was observed in the variability of the concrete projects. These changes are also noted when Tables IX and XII are compared. The ratios of the mean squares for the corresponding categories are:

$$\text{Concrete: } F(24,20) = 93891/90865 = 1.03$$

$$F(24,20,.90) = 1.77$$

$$\text{Asphalt: } F(32,34) = 81506/25712 = 3.17$$

$$F(32,34,.90) = 1.59$$

$$\text{Sec. Bitum: } F(29,30) = 16773/607 = 2.78$$

$$F(29,30,.90) = 1.61$$

In general, it seems desirable to include the engineer's estimate in the regression equation.

TABLE XII
REGRESSION III. AOV

Source	df	SS	MS	Overall F
Concrete				
Total (Corrected)	30	2383E+09		
Due to Regression	10	2365E+09	2365E+08	206.
Residual	20	1817E+07	9086E+05	
Asphalt				
Total (Corrected)	45	6487E+09		
Due to Regression	13	6461E+09	4970E+08	610.
Residual	32	2608E+07	8151E+05	
Sec. Bitum.				
Total (Corrected)	37	1760E+08		
Due to Regression	8	1711E+08	2139E+07	128.
Residual	29	4864E+06	1677E+05	

TABLE XIII
REGRESSION III. PERCENT DEVIATIONS

Estimation Method	Concrete		Asphalt		Sec. Bitum.	
	Avg.	St. Dv.	Avg.	St. Dv.	Avg.	St. Dv.
Eng. Est.	-3.81	7.79	-7.43	9.05	-11.88	8.49
Reg. I	0.10	4.29	0.14	5.22	0.86	10.38
Reg. II	-0.46	5.31	0.27	4.47	- 0.60	4.33
Reg. III	-0.33	4.86	0.05	7.42	- 1.72	22.25

TABLE XIV
REGRESSION III. REGRESSION EQUATIONS

Variable	Coefficient	St. Error	Variable Description
<u>Concrete</u>			
Constant	30706.11		
X(102)*	2.650	0.753	Class "D" Uncl. Exc.
X(130)	1.457	0.148	Subgr., Method B
X(204)	4.501	0.404	Prime Mat'l.
X(161)	119.131	25.620	Rolling
X(104)	0.462	0.246	Class "D" Uncl. Exc. (Select Mat'l)
X(166)	188.652	20.565	Lime for Modification
X(164)	15.025	1.818	Tack Coat (Asph. Emul. AE-5)
X(766)	- 809.981	130.002	Delineators - Type 1
X(140)	5.280	0.716	Asph. for Asph. Membrane
X(263)	13.190	3.464	4" Lip Curb
<u>Sec. Bitum.</u>			
Constant	3955.51		
Length	7043.754	2428.343	Project Length
X(570)	22.932	9.010	Pref. Pipe Underdrain
X(206)	37.396	10.855	No. 1 Cover Mat'l.
X(176)	99.724	27.032	Traf. Bound Surf. Cse., Type A
X(141)	0.137	0.028	Asph. for Stabilization
X(805)	-13925.865	7050.201	Field Office & Laboratory
X(119)	0.898	0.400	Subbase
X(153)	- 158.427	39.524	Manipulation (6" x ')

TABLE XIV (Continued)

Variable	Coefficient	St. Error	Variable Description
Asphalt			
Constant	-809.07		
X(102)	2.035	0.335	Class "D" Uncl. Exc.
X(204)	2.904	0.420	Prime Mat'l.
X(240)	326.447	43.744	Asph. (85 to 100 Penetration)
X(712)	- 4.994	2.669	Guard Rail (Galv. Steel or Alumn.)
X(236)	- 9.357	2.364	Aggr., Type A
X(104)	1.659	0.235	Class "D" Uncl. Exc. (Select Mat'l)
X(166)	-268.097	70.369	Lime for Modification
X(168)	3.998	0.857	Lime Treatment of the Subgr. (6")
X(165)	2.708	0.539	Prime Coat
X(119)	1.531	0.284	Subbase
X(766)	626.952	217.858	Delineators - Type 1
X(767)	20.401	3.641	Delineators - Type 1-A
X(738)	495.982	100.348	Vegetative Mulching

*The number in the parentheses refer to the Highway Code number for that work item.

Regression IV. Squares and Cross Products

The computer program selected to perform the stepwise regression analysis had the capability of transforming the input variables by any one of 17 transformation rules. These rules were used only rarely, generally only to code selected variables so that the computer output was more readable. One transformation, used in this analysis, permits one to use, as the regression independent variables, all squares and cross products of designated input variables, as well as the input variables themselves. For example, if $z_1, 1 = 1, 2, 3, 4$ are input variables, then this transformation would generate 14 regression variables. If the regression variables are represented by x_1 , then

$x_1 = z_1$	$x_8 = z_2 \cdot z_3$
$x_2 = z_1 \cdot z_1$	$x_9 = z_2 \cdot z_4$
$x_3 = z_1 \cdot z_2$	$x_{10} = z_3$
$x_4 = z_1 \cdot z_3$	$x_{11} = z_3 \cdot z_3$
$x_5 = z_1 \cdot z_4$	$x_{12} = z_3 \cdot z_4$
$x_6 = z_2$	$x_{13} = z_4$
$x_7 = z_2 \cdot z_2$	$x_{14} = z_4 \cdot z_4$

If N is the number of input variables, then the number of regression variables generated, k , is

$$k = N(N + 3)/2 \quad (3.2)$$

Two limits written into the program restrict the use of this transformation. First, the maximum value of N is

10 (in this case, $k = 65$), and second, the maximum number of independent variables allowed by the program is 129. This restricts the number of input variables used with this transformation to 22, sets of 10, 9, and 3. Of course no cross products could be generated between variables in different sets. These restrictions limited the number of input variables to those items either most frequently used in asphalt projects or to those which were, in past analyses, shown to be significant. No attempt was made to generate all possible cross products of the variables.

The results of this analysis are summarized in Tables XV, XVI, and XVII. A complete printout of the results is contained in Appendix C. Table XVI clearly shows that the standard deviation of the percent differences has been reduced. This change is also noted when Tables IX and XV are compared. The ratio of the mean squares for the asphalt projects is

$$F_{(34,31)} = 25712/11691 = 2.2 \quad F_{(34,31,.90)} = 1.59$$

One difficulty was noted when the regression equation was examined. While the input variable, i.e., work item, may have frequently occurred in asphalt projects, the occurrence of the regression variable may be rare, that is, very few projects may require both work items z_i and z_j which compose the regression variable $x_k = z_i \cdot z_j$. The investigation of this condition involved the construction of a matrix consisting of zeros and ones. Each row of the matrix

TABLE XV
REGRESSION IV. AOV

Source	df	SS	MS	Overall F
Asphalt				
Total (Corrected)	45	6487E+09		
Due to Regression	14	6484E+09	4631E+08	3961.
Residual	31	3264E+06	1169E+05	

TABLE XVI
REGRESSION IV. PERCENT DEVIATIONS

Estimation Method	Concrete		Asphalt		Sec. Bitum.	
	Avg.	St. Dv.	Avg.	St. Dv.	Avg.	St. Dv.
Eng. Est.	-3.81	7.79	-7.43	9.05	-11.88	8.49
Reg. I	0.10	4.29	0.14	5.22	0.86	10.38
Reg. II	-0.46	5.31	0.27	4.47	- 0.60	4.33
Reg. III	-0.33	4.83	0.05	7.42	- 1.72	22.25
Reg. IV			-0.20	3.41		

TABLE XVII
REGRESSION IV. REGRESSION EQUATION

Variable	Coefficient	St. Error	Variable Description
Constant	-18123.141		
EE	818.678E-03	33.239E-03	EE: Engineers Estimate
EE·X(240)*	117.622E-06	13.479E-06	YEAR: Year Project was Let
X(104)	227.612E-02	56.514E-02	X(104): Class "D" Uncl. Exc. (Select Mat'l)
X(240)	841.582E+01	156.529E+01	X(165): Prime Coat
X(236)·X(236)	593.593E-06	50.456E-06	X(168): Lime Trt. of Subgr. (6")
X(236)·X(104)	- 48.323E-06	19.562E-06	X(172): Aggr. for Asph. Blk. Base (HM-HL)
X(236)·X(767)	69.486E-03	13.302E-03	X(205): Asph. Binder
X(168)·X(165)	2.229E-06	0.612E-06	X(236): Aggr., Type A
X(168)·X(767)	6.253E-03	2.949E-03	X(240): Asph. (85 to 100 Penetration)
X(165)	- 859.935E-03	119.351E-03	X(275): Class A Conc.
X(205)·X(275)	12.446E-04	6.750E-04	X(162): Aggr. for Sand Asph. Base (HM-HL)
X(712)·X(162)	4.333E-05	1.680E-05	X(767): Delineators - Type 1-A
X(172)	- 22.459E+02	12.170E+02	X(712): Guard Rail (Galv. Steel or Alumn.)
YEAR	95.709E+02	29.455E+02	

*The number in parentheses refer to the Highway Code number for that work item

represents a project and each column one of the work items appearing in the regression equation, Table XIX. If a 1 appears in cell (i,j) , then project i requires work item j . Otherwise this cell will contain a zero. By examining the appropriate pairs of rows, the number of projects containing both items j and k may be counted. The results of this count are shown in Table XVIII, and the matrix in Table XIX. It can be seen in Table XVIII that several of the item pairs occur only infrequently in the asphalt projects. The most notable is combination $X(168) \cdot X(767)$ which occurs in only three projects. Regression variables, formed by the product transformation of the work items, which occur so infrequently should not be considered as candidate variables for the regression equation since they constitute "rare" requirements.

Regression V. Subclassifications in Asphalt Paving Projects

A reexamination of the project descriptions for the asphalt projects revealed that three different base courses were used in their construction: asphaltic black base, sand asphalt base, and stabilized aggregate base. When the projects in Table XIX were classified as to the type of base, a definite segregation of certain of the work items became apparent. This might indicate that a base classification could be meaningful when developing the regression equation. It was also noted that nearly all of the black base projects

TABLE XVIII
OCCURRENCE OF WORK ITEM COMBINATIONS
IN ASPHALT PROJECTS

Variable Combination	Occurrence
EE	46
EE•X(240)	46
X(104)	17
X(240)	46
X(236)•X(236)	34
X(236)•X(104)	14
X(236)•X(767)	7
X(168)•X(165)	8
X(168)•X(767)	3
X(165)	13
X(205)•X(275)	21
X(712)•X(162)	12
YEAR	46

TABLE XIX
OCCURRENCE OF SELECTED WORK ITEMS

		Project	EE	Yr	X(104)	X(165)	X(168)	X(172)	X(205)	X(236)	X(240)	X(275)	X(162)	X(767)	X(712)
Type of Base Construction	Asphaltic Black Base	0264023	1	1	1	0	0	1	1	1	1	1	0	0	1
		0264029	1	1	1	0	1	1	1	1	1	1	0	0	0
		0264035	1	1	1	0	0	1	1	1	1	0	0	0	0
		0264017	1	1	0	0	0	1	1	1	1	1	0	0	1
		0364005	1	1	1	0	0	1	1	1	1	0	0	0	1
		0464015	1	1	1	0	1	1	1	1	1	0	0	0	0
		0464023	1	1	1	0	1	1	1	1	1	0	0	0	0
		0464071	1	1	0	0	0	1	0	0	1	1	0	1	1
		0564033	1	1	1	0	0	1	1	1	1	0	0	0	0
		0564037	1	1	0	0	0	1	1	1	1	0	0	0	0
		0764011	1	1	1	0	0	1	1	1	1	0	0	0	0
		0864089	1	1	0	0	1	1	0	0	1	0	0	0	0
		0864083	1	1	0	0	1	1	0	0	1	0	0	1	1
	Stab. Aggr. Base	0964071	1	1	1	0	0	1	0	0	1	0	0	0	1
		0964013	1	1	0	0	1	1	1	1	1	0	1	0	0
		0964009	1	1	0	0	1	1	1	1	1	0	1	0	0
		0964005	1	1	0	0	0	1	1	1	1	0	0	1	1
		1264067	1	1	0	0	0	1	1	1	1	1	0	1	1
		0665087	1	1	0	0	1	1	1	1	1	1	0	0	1
		0564053	1	1	0	0	0	0	1	1	1	0	0	1	1
		0864005	1	1	0	0	0	0	1	1	1	1	0	1	1
		0365103	1	1	0	0	1	0	1	0	1	0	0	0	1
		0666115	1	1	1	0	0	0	1	0	1	0	0	0	1
		0866121	1	1	0	0	0	0	1	0	1	0	0	0	1
		0866117	1	1	1	0	0	0	1	0	1	0	0	0	1
		1066019	1	1	1	0	1	0	1	1	1	0	0	0	1

TABLE XIX (Continued)

Type of Base Construction	Project	EE	Yr	X(104)	X(165)	X(168)	X(172)	X(205)	X(236)	X(240)	X(275)	X(162)	X(767)	X(712)
Sand Asph. Base	0864137	1	1	0	0	0	0	1	0	1	1	1	0	1
	0864129	1	1	0	0	0	0	1	0	1	1	1	1	1
	0864077	1	1	1	0	1	0	1	1	1	1	1	1	1
	0165029	1	1	0	0	1	0	1	1	1	0	1	0	1
	0465079	1	1	0	0	1	0	1	1	1	1	1	0	1
	0765127	1	1	0	0	1	0	1	1	1	1	1	1	0
	0765083	1	1	0	0	0	0	1	1	1	1	1	1	0
	1065059	1	1	0	1	0	0	1	1	1	0	1	0	1
	0166043	1	1	0	1	1	0	1	1	1	1	1	0	0
	0266023	1	1	0	1	1	0	1	1	1	1	1	0	1
	0366121	1	1	0	1	0	0	1	0	1	0	1	0	1
	0366027	1	1	1	1	1	0	0	1	1	1	1	0	0
	0466033	1	1	1	1	1	0	1	1	1	1	1	0	0
	0466041	1	1	0	1	0	0	1	1	1	1	1	0	1
	0466037	1	1	0	1	0	0	1	1	1	1	1	0	1
	0666131	1	1	0	1	1	0	1	0	1	0	1	0	1
	0666007	1	1	0	1	0	0	1	1	1	1	1	0	0
	0766101	1	1	0	1	1	0	1	1	1	1	1	0	0
	0766091	1	1	1	1	1	0	1	1	1	1	1	0	0
	0766063	1	1	1	1	1	0	1	1	1	1	1	0	1

occurred in 1964 (only one additional project during the next two succeeding years). If the base requirement for asphalt projects changed at the end of 1964, then separate regression equations for each of the base types would be desirable.

A regression analysis was performed for both the black base and sand base projects. A regression analysis was not performed for the stabilized aggregate projects since there were only seven during the three year period. The results of these analyses are summarized in Tables XX, XXI, and XXII. A complete printout of the results is contained in Appendix C.

TABLE XX
REGRESSION V. AOV

Source	df	SS	MS	Overall F
Asphalt (Black Base)				
Total (Corrected)	18	3852E+09		
Due to Regression	6	3849E+09	6415E+08	2239.
Residual	12	3438E+06	2864E+05	
Asphalt (Sand Base)				
Total (Corrected)	19	1488E+09		
Due to Regression	7	1486E+09	2124E+08	1551.
Residual	12	1643E+06	1369E+05	

TABLE XXI
REGRESSION V. PERCENT DEVIATIONS

Estimation Method	Concrete		Asphalt		Sec. Bitum.	
	Avg.	St. Dv.	Avg.	St. Dv.	Avg.	St. Dv.
Eng. Est.	-3.81	7.79	-7.43	9.05	-11.88	8.49
Reg. I	0.10	4.29	0.14	5.22	0.86	10.38
Reg. II	-0.46	5.31	0.27	4.47	0.60	4.33
Reg. III	-0.33	4.83	0.05	7.42	- 1.72	22.25
Reg. IV			-0.20	3.41		
Reg. V (BB)			-0.36	4.67		
Reg. V (SB)			-0.36	3.88		

The result of the regression analysis for the Sand Asphalt Base compares favorably with that of Regression IV. The mean square errors and the standard deviation of the percent differences are of about the same magnitude. The result for the Asphaltic Black Base is comparable with that of Regression II in which there were no subclassifications in the asphalt pavement projects.

Discussion of the Stepwise Regression Results

The data analysis portion of this study resulted in regression equations to be used for estimating the low bid values of future paving projects. The practicability of

TABLE XXII
REGRESSION V. REGRESSION EQUATIONS

Variable	Coefficient	St. Error	Variable Description
<u>Black Base</u>			
Constant	-10025.013		EE: Engineers' Estimate
X(240)*	- 149.370	21.423	X(102): Class "D" Uncl. Exc.
X(104)	276.227E-02	72.954E-02	X(104): Class "D" Uncl. Exc. (Select Mat'l)
X(104)·X(104)	- 15.881E-06	6.082E-06	X(130): Subgr., Method B
EE	116.116E-02	4.150E-02	X(204): Prime Mat'l.
X(767)	- 371.619	178.759	X(205): Asph. Binder
X(729)	21.641E-02	11.625E-02	X(206): No. 1 Cover Mat'l.
<u>Sand Base</u>			
Constant	3521.896		X(238): Aggr., Type C
X(204)·X(130)	356.986E-08	101.613E-08	X(240): Asph. (85 to 100 Penetration)
X(205)·X(130)	- 29.743E-07	11.085E-07	X(729): Solid Slab Sodding
X(205)·X(240)	- 6.801E-04	2.838E-04	X(767): Delineators - Type 1-A
X(206)·X(206)	137.059E-04	120.528E-04	
EE	109.152E-02	2.450E-02	
X(102)	0.952	0.266	
X(238)	- 777.904E-02	165.723E-02	

*The number in parentheses refers to the Highway Code number for that work item.

these models will be confirmed by first comparing the results of the two methods of estimation, the regression estimates and the engineer's estimates, and second by using the regression model to estimate the low bids for the projects, let in 1967, which were not used in the development of the models. The last part of this discussion will be used to discuss the performance of the stepwise regression procedure in developing the regression models.

Comparison of the Results of the Two Methods of Estimation

It is difficult to compare two estimators, the engineer's estimate and the regression estimate, when one or both are biased. In the case of a biased estimator, a value is being estimated, say θ , instead of the true population parameter, θ ; the amount of bias is $\theta - \theta$. Since both estimators attempt to measure θ , one method of comparing them is to measure the variability about the true population parameter (7). The measure of this variability is called the mean square error, MSE.

$$MSE(\hat{\theta}) = E(\hat{\theta} - \theta)^2 = \sigma_{\hat{\theta}}^2 + (\text{Bias})^2 \quad (3.3)$$

It is clearly seen from the tables of percent deviations that the engineer's estimate is biased for each pavement classification. The regression estimates also appear to have a slight bias associated with them, however, in the long run, it may be that these biases will be essentially zero, if not zero itself.; Using the values resulting from

Regression II for the asphalt projects, the MSE for the engineer's estimate (EE) and regression estimate (RE) respectively are estimated as follows:

$$\text{MSE(EE)} = (9.05)^2 + (7.43)^2 = 141.6$$

$$\text{MSE(RE)} = (4.47)^2 + (0.27)^2 = 20.1$$

The MSE(EE) is seven times that of the MSE(RE).

Although these are estimated values, and are expected to vary from year to year depending on the projects making up the sample, it is expected that the regression estimate will remain by far the superior method of estimating the low bid. Similar results are obtained if the results for the cement and secondary bituminous projects are used instead of the asphalt projects.

Prediction of the Low Bid of Future Projects

The ability of the regression equations developed in this study to predict the bid value of the lowest competitor (low bid in this study) was tested by computing the low bids for 17 asphalt pavement projects let during the first nine months of 1967. The data from these projects were not used in the development of the regression equations. These projects were first classified as to the type of base construction, then the low bid predicted using the equations developed in Regression V. The results are shown in Table XXIII. In this table a "B" immediately following the project designation indicates the base was an asphaltic black

TABLE XXIII
PREDICTED LOW BIDS FOR
PROJECTS LET IN 1967

Project	Low Bid	Percent Deviation	
		EE	RE
0767151B	266795.38	- 0.88	1.72
0767067B	431438.57	- 7.38	- 0.46
0167077S	346307.22	4.48	- 3.42
0367083S	543694.17	-22.14	-14.24
0367051S	618863.00	- 2.98	1.70
0667159S	433476.00	-22.44	- 5.25
0667035S	627365.98	-20.72	- 9.81
0667041S	579312.00	-23.06	- 9.32
0667137S	647828.12	-24.87	- 3.76
0667151S	571124.31	-27.74	- 5.78
0667155S	354666.91	-26.34	-12.65
0767185S	405737.77	-26.83	-14.63
0767147S	393753.52	- 8.20	- 3.55
0767155S	262968.65	- 3.55	- 0.65
0767159S	119514.01	- 8.65	- 0.15
0767165S	306051.81	- 9.55	- 0.66
0967049S	219288.95	- 1.24	3.76

base, and an "S" indicates it was a sand asphalt base.

The results of these predictions are, at first glance, disappointing; nearly half of the results miss their mark by percentages exceeding 5%. Further examination suggests the results are not unexpected. In Regression III it was found that, for the asphalt projects, the engineer's estimate is necessary to reflect the job difficulties associated with the project as well as those items not included in the regression equation. Thus, the regression estimate is sensitive to the engineer's estimate. When the engineer's estimate is off by over 20%, it is not surprising that the regression estimate will also miss by an unusually large amount. Even so, for these projects, the regression estimate is generally over twice as accurate, i.e., misses the mark by less than half as much. The results in Table XXIII do indicate, however, that when the highway engineer does provide a reasonable estimate, 10% or less, the regression estimate is quite accurate. Thus, it can be concluded that the regression estimate is doing a reasonably satisfactory job.

Minimum Variance

While performing the stepwise regression analyses, it was realized that the equation resulting from any particular analysis was not necessarily the "best" in terms of the dependent variable having a minimum variance. The cause of this lack of optimization can be explained by considering

the criteria the stepwise procedure uses to select new variables.

The criteria used to pick a new variable as explained by Draper and Smith (8) at the n^{th} step in the analysis (except when $n = 1$) is to pick the one having the highest partial correlation with the dependent variable. Suppose after $n - 1$ steps, $Y = f(x_1, x_2, \dots, x_{n-1})$. A new variable, Y^* , is defined as follows:

$$Y^* = Y - \hat{Y} \quad (3.4)$$

In other words, Y^* is the residual remaining after $n - 1$ steps. For the selection procedure, each of the candidate variables is considered as the dependent variable for a regression equation having as independent variables those which calculate \hat{Y} . A new variable is constructed for each candidate as follows:

$$X_j^* = X_j - \hat{X}_j \quad (3.5)$$

where

$$\hat{X}_j = f_j(X_1, X_2, \dots, X_{n-1})$$

The correlation between Y^* and X_j^* is the partial correlation between these two variables, that is, the correlation between Y and X_j after the effects of variables X_1, \dots, X_{n-1} have been removed from both.

The important consideration is the pattern of variation, Y^* , after each step of the process. It will be

different, and dependent on which of the candidate variables is chosen to enter the regression equation, that is, Y^* will differ depending on whether X_j or X_k is chosen. If X_j was chosen because it had the highest partial correlation for the n^{th} step, Y^* may not significantly correlate with any of the remaining candidate variables. However, had X_j been deleted from consideration, the variable having the next highest partial correlation, say X_k , would have been chosen. The Y^* resulting from this selection would have had a different pattern and could significantly correlate with a new variable on the succeeding step, and on the next, etc. The variance of Y after the latter process could be much smaller than that for the former one.

Several of the input variables were selectively discarded in sequential computer runs during Regressions IV and V to obtain a smaller variance. Some success was attained by this procedure in that the variance was reduced by as much as 30% to the values presented in these sections. Additional reduction may have been possible by continuing, however, it is felt that the additional reduction would have been slight.

CHAPTER IV

THE PROBABILITY OF WINNING

There are two methods of determining the probability of winning, $P(x)$, for a given bid of x , using the results from the regression analysis: first, by assuming that the errors remaining after regression, the residuals, are normally distributed with a constant variance of σ^2 , and second, by constructing an empirical distribution from these residuals. Both of these methods will be investigated using the results from Regression IV for illustration.

Assumption of the Normal Distribution

It is first necessary to establish the validity of assuming the normal distribution, i.e., determine whether the degree of agreement between the distribution of the residuals and the normal distribution is satisfactory. This can be done visually in Figure 5; the histogram represents the distribution of the residuals and the smooth curve, that of a normal distribution with mean = 0 and variance = 1169×10^5 . The variance was taken from the Regression IV AOV Table XV.

The Kolmogorov-Smirnov One-Sample Test was used to determine quantitatively if it is reasonable to believe that

the residuals resulting from Regression IV could have come from a normal distribution (9). This test involves the comparison between the cumulative frequency distributions of the observed and that of the theoretical. The magnitude of the maximum divergence between these two is determined, and reference to a sampling distribution establishes whether a divergence that large could have occurred by chance.

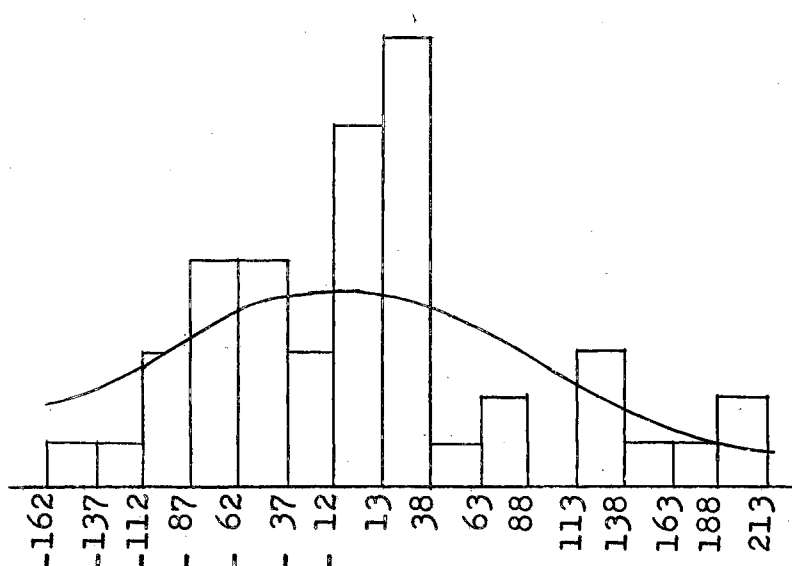


Figure 5. Distribution of the residuals (10^{-2}) from Regression IV.

With 46 observations, a divergence of 0.180 or larger will occur about 10% of the time through chance. Since a maximum divergence of only 0.148 occurred in this test, Table XXIV, it is not unreasonable to assume that the residuals are normally distributed. It should be noted that

TABLE XXIV
KOLMOGOROV-SMIRNOV ONE SAMPLE TEST

Range	Observed			Normal		Absolute Difference
	Freq	Cum	Prob	z	Prob	
-162>x≤-137	1	1	0.022	-1.27	0.102	0.080
-137>x≤-112	1	2	0.044	-1.04	0.149	0.105
-112>x≤- 87	3	5	0.108	-0.805	0.209	0.101
- 87>x≤- 62	5	10	0.216	-0.575	0.281	0.065
- 62>x≤- 37	5	15	0.324	-0.343	0.367	0.043
- 37>x≤- 12	3	18	0.391	-0.111	0.456	0.065
- 12>x≤ 13	8	26	0.565	0.121	0.548	0.018
13>x≤ 38	10	36	0.785	0.352	0.637	0.148
38>x≤ 63	1	37	0.805	0.582	0.719	0.086
63>x≤ 88	2	39	0.850	0.815	0.794	0.056
88>x≤ 113	0	39	0.850	1.04	0.851	0.001
113>x≤ 138	3	42	0.905	1.28	0.890	0.005
138>x≤ 163	1	43	0.935	1.51	0.935	0.000
163>x≤ 188	1	44	0.957	1.74	0.959	0.002
188>x≤ 213	2	46	1.000	1.97	0.983	0.017

Maximum Absolute Difference = 0.148

since σ^2 was estimated from the observed distribution, the theoretical distribution of the absolute difference between the two cumulative frequency distributions is not exactly known. However, in this situation the Kolmogorov-Smirnov Test will be a conservative one, i.e., the α level may be smaller than 0.10.

For a particular project, the distribution about the regression estimate, RE, will be interpreted as the distribution of the bid of the lowest competitor (low bid in this study) having a mean of RE and a standard deviation of $[\$1169 \times 10^5]^{1/2} = \10812 . Thus, the probability of winning, $P(x)$, with a given bid of x , will be the area under the normal curve from x to infinity. The shaded area in Figure 6 represents this probability.

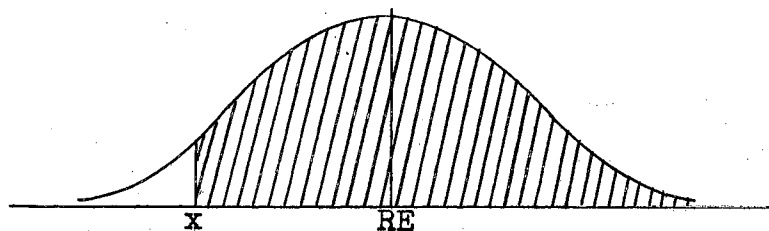


Figure 6. Probability of winning

For example, suppose a contractor using this model estimates the mean bid of his lowest competitor, RE, to be \$900,000 with the regression equation. Again, all the

information needed to make this estimate is extracted from the "Notice to Contractors." He wishes to know the probability of winning the project with a bid of \$889,187. First, the standard normal deviate, z , must be found.

$$z = (X - RE) / \sigma = (\$889187 - \$900000) / \$10812 = -1$$

From a table of the normal distribution

$$P(x) = P(z^* \geq -1) = 0.8413$$

That is, the probability he will win the project with a bid of \$889,187 is 0.8413. His expected profit from this bid can be calculated if the project cost were known. Suppose his estimated cost, C , is \$828,000 (92% of RE), then

$$E(x) = P(x) \cdot [x - C] = 0.8413 [\$889187 - \$828000] = \$51477$$

To find the optimum bid for this project, i.e., the one which maximizes the expected profit, it is necessary to calculate the expected profit for all reasonable bid values. Generally, it is not necessary to calculate $E(x)$ for values of x less than C , because a project won with this bid would likely result in a monetary loss to the contractor. The values of $E(x)$ have been calculated for this example and are shown in Figure 7, along with the associated values of $P(x)$, taken from a table of the normal distribution. It is quickly seen from this Figure that the optimum bid is about \$885,000, has a probability of winning of 0.9177, and an expected profit of \$52,200. If the project is won, it will

net him 6.9% profit (\$57000), based on his expected cost.

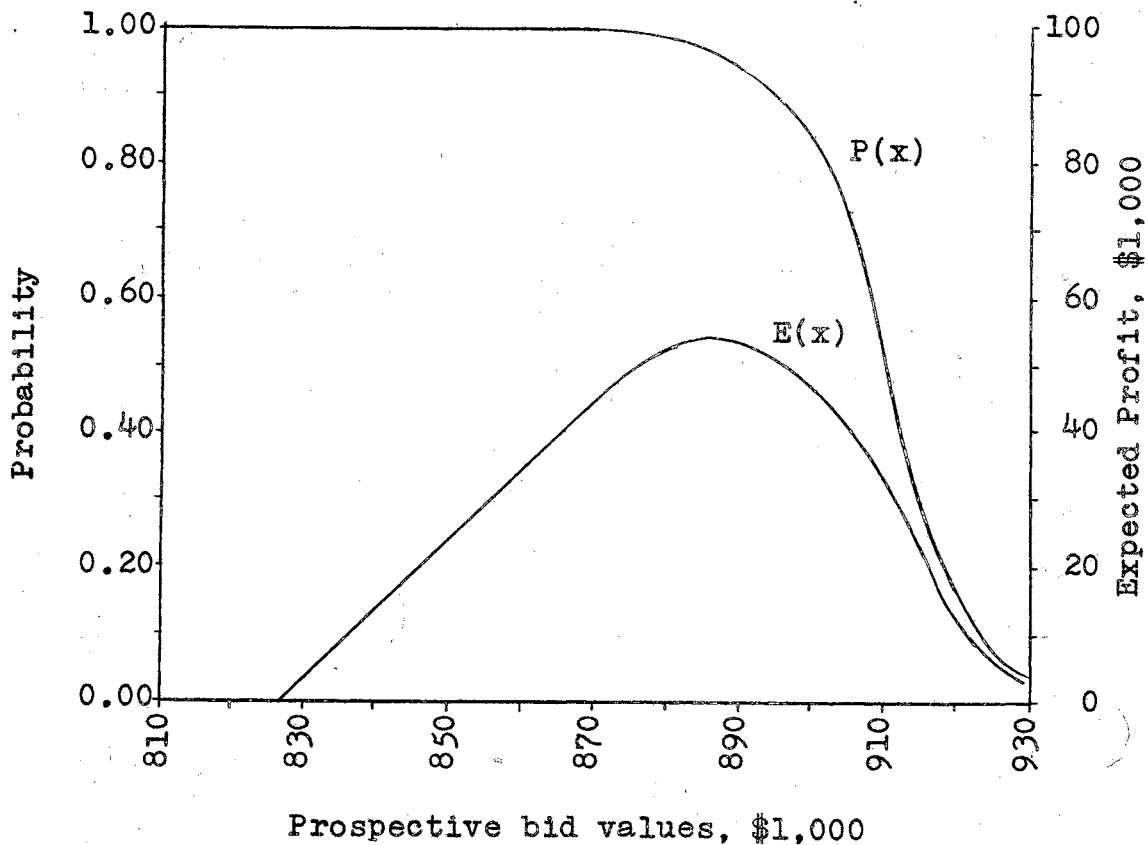


Figure 7. Expected Profit Using Normal Assumptions

An Empirical Distribution

If it is not assumed that the residuals are normally distributed, than an empirical distribution can be constructed using the percent deviations between the actual low bid, LB, and the regression estimate, RE. These percentages are based on the regression estimate, that is,

$$P' = [(LB-RE)/RE] \cdot 100\% \quad (4.1)$$

A new variable P^* was generated by subtracting each P' from 100%. The result of this operation is twofold. First, the center of the distribution has been moved from zero to 100%, and second, overestimates will be represented by values exceeding 100%. For example, if the regression equation overestimated the low bid by 2%, then P' from Equation (4.1), is -2%. The new variable, P^* , will be 102%.

$$P^* = 100\% - P' = 100\% - (-2\%) = 102\%$$

Conversely, an underestimate of 2% will be represented by P^* as 98%.

P^* was calculated for each project and a histogram drawn to represent the density function of the empirical distribution. The density function is shown in Figure 8; the cumulative function is shown in Figure 9. A smooth curve has been drawn through the points in Figure 9 because it is reasonable to suppose that the P^* distribution is a continuous one.

The empirical distribution is analogous to the distribution of the residuals developed in the previous section in that it represents the variability of the percent errors about the estimated value, RE. A probability value read from Figure 9, say $P(x)$, is interpreted as the probability that the bid of the lowest competitor will be equal to or greater than x . For example, if $x = 98.8\%$, i.e., the bid contemplated is 98.8% of the regression estimate, then the

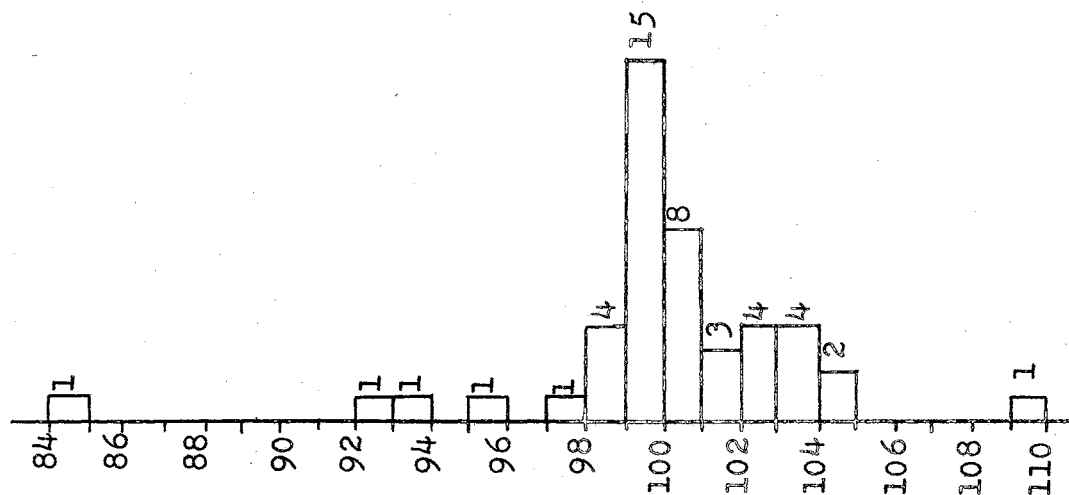


Figure 8. Distribution of the Percent Deviations

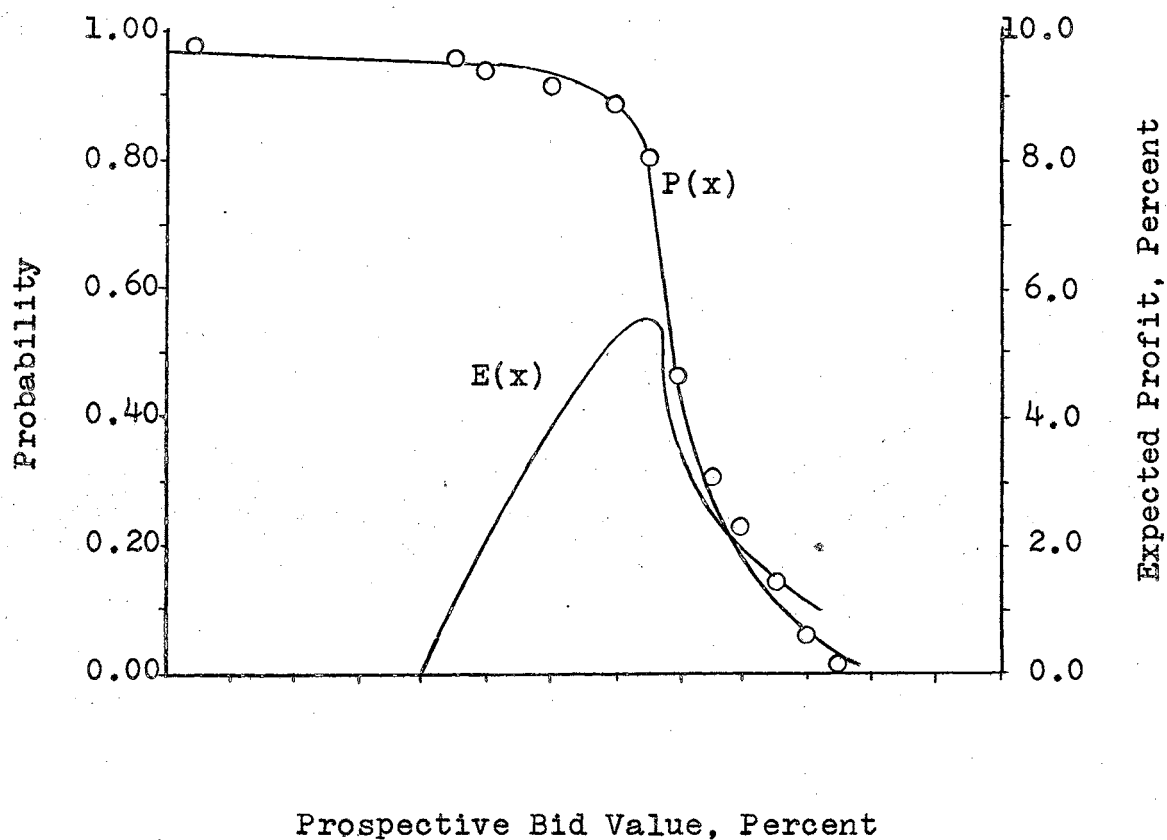


Figure 9. Cumulative Distribution and Expected Profit

probability is 0.82 that the bid of the lowest competitor is equal to or greater than this amount. Thus, $P(x)$ is interpreted as the probability of winning.

The expected profit resulting from a bid of x will be in terms of a percentage of the regression estimate. Both C , the project cost and x , the bid value, are expressed as a percentage of RE , and, as before,

$$E(x) = P(x)[x - C]$$

The optimum bid is found by calculating all values of $E(x)$ for a given project cost, C . The values have been calculated for the case where the project cost 92% of the regression estimate and are plotted on Figure 9. By inspection, the optimum bid will be about 5.6%. If the RE were \$900,000, as in the previous example, then the project cost, optimum bid, and expected profit are respectively,

$$C = .92(\$900000) = \$828000$$

$$x = .988(\$900000) = \$889200$$

$$E(x) = .056(\$900000) = \$50400$$

The difference between these and the values obtained by assuming the normal distribution are ascribed to differences in the shapes of the two cumulative curves.

The Optimum Bid

With both distributions, it is possible to determine the optimum bid as a function of the project cost without

relating it to the magnitude of the regression estimate. In the first distribution, in which normality was assumed, this is a result of assuming a constant variance for all values of the RE. The shape of the probability curve is the same for all values, but it is translated laterally depending on the magnitude of the estimate. By expressing both the project cost and contemplated bid in terms of the number of standard deviations from the RE, the optimum bid may be determined.

For example, suppose that the project cost is $RE - N\sigma$ and the contemplated bid is $RE - k\sigma$ less than the regression estimate, where N and k are constants, $N \geq k$. The profit from the bid is

$$\text{Profit} = [RE - k\sigma] - [RE - N\sigma] = (N - k)\sigma$$

The probability of winning is related to k and is found from tables of the normal distribution.

$$P(x) = P(z \geq -k)$$

The expected profit is found from the above to be

$$E(x) = P(x) \cdot [(N - k)\sigma]$$

By fixing the value of N , and varying k , the optimum bid may be determined. This has been done for selected values of N and graphed in Figure 10. If, for example, a regression estimate is \$1,000,000 and the project cost estimated to be \$919,000, the optimum bid is found quickly from

the following procedure.

$$N = (\$1000000 - \$919000) / \$10800 = 7.5$$

From Figure 10, for $N = 7.5$, $k = 1.4$. Hence, the optimum bid, x , is

$$x = \$1000000 - 1.4 (\$10800) = \$984900.$$

After consulting the table of the normal distribution, the probability of winning, $P(x)$, and the expected profit, $E(x)$, are found respectively to be

$$P(x) = P(z \geq -1.4) = 0.919$$

$$E(x) = 0.919 (\$984900 - \$919000) = \$60562.$$

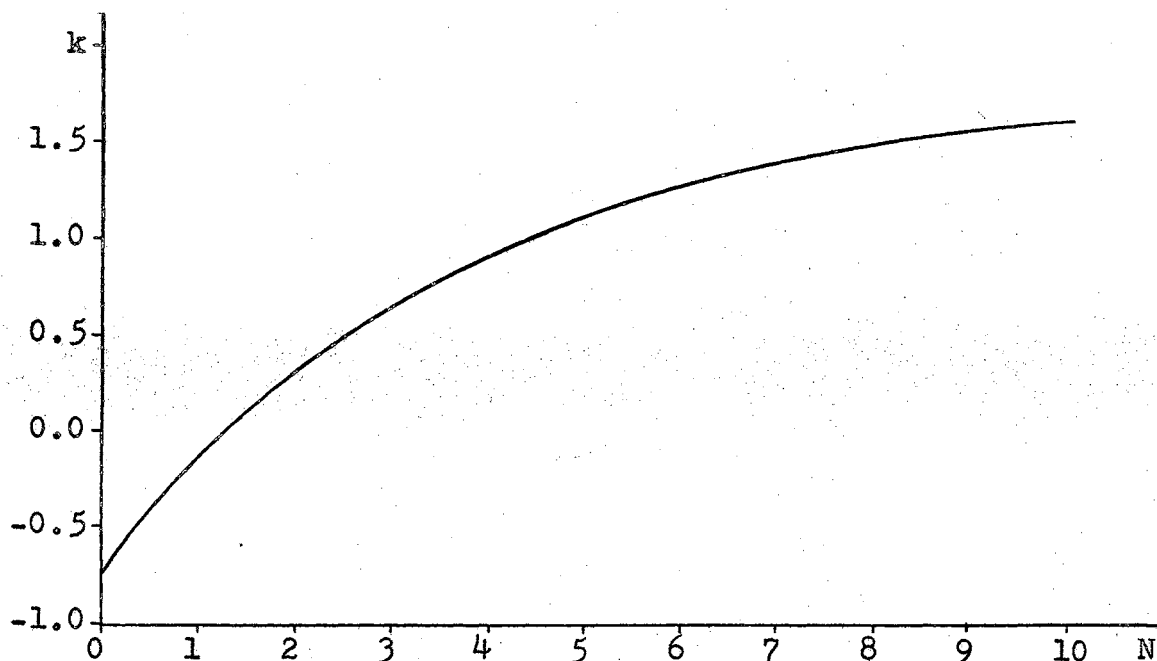


Figure 10. Values of N and k for Finding Optimum Bids

The empirical distribution is "corrected" for the size of the regression estimate. Irregardless of its size, the probability distribution in Figure 9 will remain the same. Since both the project cost, C , and bid, x , are expressed as a percent of the RE, the profit from the bid, also expressed as a percentage, is obtained by subtracting the two.

$$\text{Profit} = x - C$$

The probability of winning, $P(x)$, is obtained, as before, by entering Figure 9 at the value of x . The expected profit, $E(x)$, is then

$$E(x) = P(x) [x - C]$$

By varying the value of x for a given C , the maximum $E(x)$ is found.

The expected profit has been calculated for all reasonable bid values in increments of 1% for selected values of C . The results of these calculations are given in Appendix D. The optimum bid and its associated expected profit have been extracted from this appendix and is listed in Table XXV. Thus, for a project whose cost is 87% of the RE, the optimum bid is 99%, and the probability of winning is 0.820. It is also apparent from this table that if the contractor requires at least 6% profit, based on his cost, he can not make an optimum bid on projects whose costs are more than 93% of the regression estimate.

TABLE XXV
OPTIMUM BIDS

Cost Percent	Optimum Bid Percent	P(x)	Expected Profit	Profit Based on C
84	97	.920	11.960	15.5
85	98	.880	11.440	15.3
86	99	.820	10.660	15.2
87	99	.820	9.840	13.8
88	99	.820	9.020	12.5
89	99	.820	8.200	11.2
90	99	.820	7.380	10.0
91	99	.820	6.560	8.8
92	99	.820	5.740	7.6
93	99	.820	4.920	6.5
94	99	.820	4.100	5.3
95	99	.820	3.280	4.2
96	99	.820	2.460	3.1
97	99	.820	1.640	2.1
98	100	.440	0.880	2.0
99	102	.200	0.600	3.0
100	102	.200	0.400	2.0

Multiproject Strategies

Situations often arise in which the contractor wants to bid on more than one project being offered on a particular letting date. Indeed, the number of projects bid by each contractor each month of 1964 was counted, and the results show that this number can go as high as 14. The complete results of this count are shown in Figure 11. The contractor may not desire to win all the projects he bids for in these situations; to win them all could overextend his capabilities both in financing the projects and in performing the work requirements. To avoid this condition, he could bid higher than optimum value so as to reduce the probability of winning them to an acceptable level. This is a desirable strategy because he would make more profit on the projects that he did win. The problem then is to maximize his overall profit from all the bids, yet bidding in such a manner as to satisfy a restriction which prevents him from overextending himself.

The restrictions constraining the contractor may take a variety of different forms. Among these are:

The total value of work in progress plus new bids must be equal to or less than M

The probability of winning more than N new projects must be equal to or less than P_N

The probability of winning more than L dollars in new projects must be equal to or less than P_L

The expected value of the new work must be equal to or less than T .

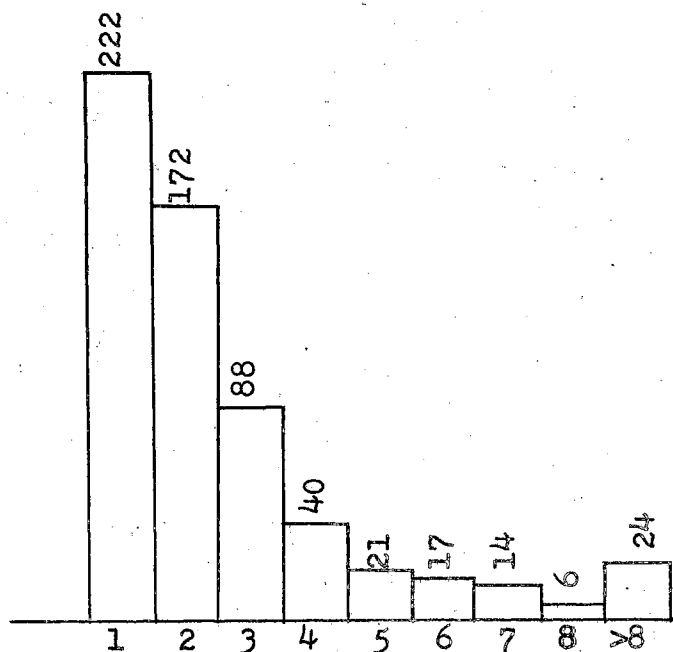


Figure 11. Number of Bids Submitted in a Monthly Letting.

To illustrate how a contractor could fully utilize a multiproject strategy to increase his profit, the last restriction will be more fully investigated. Suppose that for a particular letting, a contractor finds four projects suited to his particular specialization. He wishes to bid on all, maximizing his overall expected profit from the bids, yet requiring that the expected value of the new work be less than one million dollars.

$$\text{Maximize } \sum_{i=1}^4 P(x_i) \cdot (X_i - C_i)$$

$$\text{Subject to } \sum_{i=1}^4 x_i \cdot P(x_i) \leq \$1,000,000$$

Using the regression estimate, the project costs expressed as a percent of the RE, and probability values taken from the empirical probability distribution, Figure 9, all as input information, a computer program evaluated all possible combinations to determine the correct value for the bids. To simplify the calculations, only ten possible bids were considered for each project, including the "no-bid" possibility. The initial information, and results are given in Table XXVI.

TABLE XXVI
MULTIPROJECT BID STRATEGY

Project	RE	C	Bid	P(x)	$x_i \cdot P(x)$	E(x)
1	495	91.0%	495	0.44	217.80	19.80
2	647	88.0	640	0.82	523.52	60.22
3	670	94.5	690	0.13	89.97	7.42
4	510	92.0	515	<u>0.31</u>	<u>159.50</u>	<u>14.50</u>
Totals					990.79	101.94

It should be noted in this table, there was only one project, project 2, for which the optimum bid was made. In the other three, the bids were higher than optimum,

decreasing the value of $P(x)$, but increasing the contractor's profit if they are won. Had there been additional projects, say six altogether, it is likely that the probability of winning the individual projects would have been reduced even further, giving the contractor additional profit on those won.

The contractor, when analyzing these results might be interested in the probability of winning at least one project, or at least two projects, etc., or the probability of winning at least L dollars in new work. This information is obtained by evaluating the sixteen possible outcomes of the letting for the contractor. In general, there will be 2^n possible outcomes, where n is the number of projects. Table XXVII lists the sixteen possible results for the example problem. An L indicates the project was lost while a W indicates it was won.

The cumulative column in Table XXVII gives the probability of winning the indicated amount of new work or more. For example, the probability of winning \$1,010,000 or more of new work is 0.5800. By adding the probabilities of all outcomes in which only one project was won, the probability of winning exactly one project is determined. This probability is 0.3595. Similarly, the probabilities of winning exactly two, three or all projects are found to be respectively, 0.4144, 0.1511, and 0.0145. From these results, other probabilities of interest to the contractor can be determined. For example, the probability of winning at

TABLE XXVII
BIDDING RESULTS

Project 1 2 3 4	Probability	Cumulative	Value of New Work (in \$1000)
L L L L	0.0605	1.0000	0
W L L L	0.0475	0.9395	495
L L L W	0.0271	0.8920	515
L W L L	0.2759	0.8649	640
L L W L	0.0090	0.5890	690
W L L W	0.0213	0.5800	1010
W W L L	0.2169	0.5587	1135
L W L W	0.1239	0.3418	1155
W L W L	0.0070	0.2179	1185
L L W W	0.0040	0.2109	1205
L W W L	0.0413	0.2069	1330
W W L W	0.0973	0.1656	1650
W L W W	0.0031	0.0683	1700
W W W L	0.0323	0.0652	1825
L W W W	0.0184	0.0329	1845
W W W W	0.0145	0.0145	2340

most two new projects is found by adding the probabilities for 0, 1, and 2 new projects.

$$0.0605 + 0.3595 + 0.4144 = 0.8344$$

CHAPTER V

CONCLUSIONS AND RECOMMENDATIONS

General Remarks and Conclusions

The problem of determining an optimum bid for a property right or for the performance of a service has been investigated by several people. Three, related to the highway construction industry, were studied in detail. All were found to be deficient when their application to this industry was considered. The first model, in which the contractor needs to keep a file on the bids of all possible competitors, relating them to his own cost estimates, was found to be infeasible due to the lack of a sufficient amount of data. In the second, in which a regression analysis was performed on the spread between the two lowest bidders, it was found that the bid was optimized only in that situation in which the contractor was already the low bidder. No attempt was made to optimize his overall bid value or to estimate the likelihood that a bid of a given size would win. The third, involving the introspection of the contractor's own bidding trend, was discredited because it failed to consider the relative suitability of the contractor's organization to the various types of projects.

The model developed in this dissertation avoids each

of the three problems noted above. First, it was developed from data from sources readily available to all contractors, the bid tabulation books. By means of a regression analysis, relating magnitude of the work items to the low bid for the project, it was shown to be possible, in Regression V, to estimate the bid value of the low bidder within 3% of the actual value 75% of the time. It should be noted that the identity of the low bidder was not used so that this model, as compared to Friedman's Competitor model, is independent of this classification.

Second, from the results of the regression analysis, either by assuming the residuals were normally distributed or by developing an empirical distribution, it was shown that $P(x)$, the probability of winning the bid as a function of the bid value, could be evaluated. After estimating, independently, the cost of the project to the contractor, the optimum bid, maximizing the expected profit, was easily found. Thus, the contractor using this model, as compared to Gates' Least Spread Theory, determines his overall optimum bid value, not just the optimum bid given he is the low bidder.

Third, because the project cost is estimated independently of the distribution for $P(x)$, the contractor may evaluate his relative suitability to each project, and bid accordingly. If he is well suited, then his bid, including a reasonable amount for profit, will have a high probability of winning. He may even be able to increase his bid, and

consequently his profit, without greatly reducing this probability. On the other hand, if he is not well suited, this fact will become evident from a low probability of winning. In either case, the contractor using this model, as compared to Gates' Introspection Approach, will have flexibility in adjusting the bid values to individual projects according to their relative suitability to his organization.

The only other estimate of the low bid readily available to which the results of the model could be compared was the Highway Engineer's estimate of the project cost. The method of comparison was the mean squared error (MSE) which takes into consideration both the bias and the variance of the estimates. It was found that the MSE for the engineer's estimates was much higher, seven times, than that for the regression estimates. On this basis, the regression estimates were judged the better of the two.

Two distributions were developed from the results of the regression analysis, each being interpreted as the distribution of the bid value of the lowest bidder. In the first, the residuals from the regression analysis were assumed to be normally distributed with mean zero and variance σ^2 . The value of σ^2 was taken to be the standard error of the residuals after regression. This assumption was tested by comparing the actual distribution of the residuals to that which would be theoretically expected from a normal distribution. It was found that deviations between the two distributions could have occurred by chance. The second,

empirical, distribution was developed by converting the residuals to percent errors.

By using either distribution, it was shown that the optimum bid for a project could be quickly determined by reference to a chart or table. These aids were developed without relating them to the magnitude of a particular regression estimate. The contractor, to find the optimum bid after the project cost has been estimated, needs only to calculate one index number to enter the chart or table. The optimum bid results from one additional calculation. There is no need to calculate all values of the expected profit, $E(x)$, to find the maximum.

Finally, it was noted that a contractor can make more profit by bidding on more projects than he desires to win. The bids submitted are larger than the individual optimums, reducing the probability of winning each, so that in the long run, the desired number of projects are won. A procedure for utilizing this strategy was demonstrated through an example problem.

One point which must be remembered by a contractor contemplating using this model is that it requires continual updating, monthly if possible, yearly at least. There are two reasons for this. First, the construction industry is a dynamic one, continually changing, causing the regression equations to become outdated. These changes are brought about by the utilization of new or improved construction methods and equipment, improved construction materials, and

the expansion of large firms into the market. Second, while for the most part, time was not found to be a significant factor in the analyses, increasing costs of material and labor over time are bound to adversely effect the accuracy and precision of the estimate.

In the development of this model for use by a contractor, some other procedure, such as the backward regression method should be considered to replace the stepwise regression procedure to prevent the necessity of selectively eliminating the input variables. The backward regression procedure is similar to the stepwise regression procedure except that the first step calculates a regression equation involving all of the input variables. At each step thereafter, the least significant variable is deleted and a new regression equation calculated. The process continues until the significance of the least significant variable exceeds a predetermined level. This procedure has one disadvantage when compared with that used in this study; the number of variables must be at most one less than the number of observations whereas any number of candidate variables may be considered in the stepwise procedure. This, however, should pose no handicap because, as can be seen in Table IV of Chapter II, the number of work items used consistently in the various project types is severely limited. The number of work items considered for each project type would normally be expected to be less than the number of observations.

Proposal For Future Investigation

A weak point in this model, and in the others which have been developed, is the explicit assumption that the project cost to the contractor is deterministic and known. If a model could be developed, presumably by regression analysis, which would estimate the project cost using the same sources of information as that to predict the bid of the lowest competitor, the contractor could pick and choose among the offerings only those projects most profitable to him. He could then concentrate all his energies and talents in developing the bid for these few, rather than making cost estimates for many projects before picking from these, the ones which appear most profitable. The study proposed here would be a prerequisite for any contractor before full and efficient use could be made of the model developed in this dissertation.

A SELECTED BIBLIOGRAPHY

1. Edelman, F. "Art and Science of Competitive Bidding." Harvard Business Review, Vol. 43 (July-August, 1965), 53-66.
2. Terrell, M. P., and L. R. Johnson. A Method of Awarding Government Construction Contracts. NSG-669 NASA Over-all Grant 6.
3. Friedman, L. "A Competitive Bidding Strategy." Operations Research, Vol. 4 (1956), 104-112.
4. Gates, M. "Bidding Strategies and Probabilities." American Society of Civil Engineers-Proceedings, Vol. 93, NO.CO1 (March, 1967), 75-107.
5. Gates, M. "Statistical and Economical Analysis of a Bidding Trend." American Society of Civil Engineers-Proceedings, Vol. 86, NO.CO3 (November, 1960) 13-35.
6. Stepwise Multiple Regression with Variable Transformations. Share General Program Library, ERMPR3.
7. Cochran, W. G. Sampling Techniques. John Wiley and Sons, New York, N. Y.: 1963.
8. Draper, N. R., and H. Smith. Applied Regression Analysis. John Wiley and Sons, New York, N. Y.: 1966.
9. Siegel, S. Nonparametric Statistics for the Behavioral Sciences. McGraw-Hill Book Co., Inc., New York, N. Y.: 1956.

APPENDIXES

FOREWORD

Appendix A contains the raw data taken from the bid tabulation books which were used to develop the regression models. The Item numbers are the Highway Code numbers for the variables and are defined in the 1966 edition of Standard Specification Bid Items, a publication of the Oklahoma Highway Department.

Appendix B contains three pages extracted from a "Notice to Contractors."

Appendix C contains the results of the five regression analyses of Chapter III. ENG EST is the actual dollar value of the Highway Engineer's Estimate while EE is the percentage by which this estimate differs from the actual dollar value of the LOW BID. REG EST is the value of the LOW BID estimated by the regression equation while RE is the percentage difference between these two values.

Appendix D contains, in the body of the table, the calculated values of the expected profit expressed as a percentage of the regression estimate. The values for Table XXV of Chapter IV were extracted from this Appendix.

APPENDIX A

A LISTING OF THE WORK ITEMS INCLUDED IN
EACH PROJECT AND THEIR MAGNITUDES

PROJECT 0264023
LENGTH 1.057

ITEM	MAGNITUDE
102	500.00
130	72696.00
157	9316.00
205	6225.00
236	7485.00
241	11300.00
275	183.00
447	9963.00
457	281.00
477	24.00
712	2400.00
859	2.00
732	20523.00
766	15.00
574	150.00

ITEM	MAGNITUDE
104	9734.00
141	34561.00
161	60.00
206	135.00
238	3605.00
250	8563.00
302	1445.00
448	162.00
465	162.00
501	275.00
857	376.00
172	21034.00
740	1.28
570	375.00

LOW BID	352495.91
ENG EST	368793.00
ITEM	MAGNITUDE
119	17859.00
149	9316.00
204	25805.00
207	121.00
240	624.00
263	226.00
430	6248.00
444	11633.00
467	2181.00
502	22.00
858	2.00
173	934.00
735	308.00
572	125.00

PROJECT 0264029
LENGTH 6.421

ITEM	MAGNITUDE
102	5000.00
130	387204.00
206	1807.00
238	13840.00
250	9645.00
448	900.00
715	1065.00
166	443.00
570	2300.00

ITEM	MAGNITUDE
104	16013.00
204	128072.00
207	1566.00
240	2378.00
302	6079.00
275	56.00
724	600.00
172	119241.00
572	700.00

LOW BID	1111918.50
ENG EST	1242731.00
ITEM	MAGNITUDE
119	70320.00
205	81756.00
236	28403.00
241	56746.00
447	317.00
704	200.00
168	41029.00
173	5292.00
574	920.00

PROJECT 0264035
LENGTH 7.065

ITEM	MAGNITUDE
102	6000.00
130	494893.00
238	15393.00
259	1996.00
574	800.00
240	2645.00
205	92332.00
173	5636.00

ITEM	MAGNITUDE
104	114215.00
207	1758.00
241	62371.00
447	940.00
724	950.00
176	45.00
206	2051.00
570	2000.00

LOW BID	1207121.90
ENG EST	1313944.00
ITEM	MAGNITUDE
119	48548.00
236	31593.00
250	9753.00
857	700.00
444	1801.00
204	141135.00
172	126965.00
572	750.00

PROJECT 0264017
LENGTH 1.459

ITEM	MAGNITUDE
102	18444.00

ITEM	MAGNITUDE
119	23269.00

LOW BID	500591.44
ENG EST	533163.00
ITEM	MAGNITUDE
130	105345.00

141 55857.00
 161 102.00
 206 220.00
 238 4835.00
 250 13679.00
 302 244.00
 448 11130.00
 477 7.00
 712 12275.00
 572 125.00
 735 194.00
 173 1283.00

149 15046.00
 204 37035.00
 207 189.00
 240 824.00
 263 1587.00
 430 9420.00
 457 235.00
 501 415.00
 857 249.00
 732 12944.00
 766 8.00
 574 150.00

157 15046.00
 205 9974.00
 236 9801.00
 241 14994.00
 275 706.00
 444 11785.00
 467 824.00
 502 35.00
 570 375.00
 740 .80
 172 28883.00
 278 5.00

PROJECT 0364005
 LENGTH .467

ITEM MAGNITUDE
 102 1000.00
 130 46168.00
 157 12850.00
 205 6318.00
 236 2454.00
 241 4423.00
 430 777.00
 465 183.00
 173 483.00
 574 280.00

ITEM MAGNITUDE
 104 11049.00
 141 43544.00
 161 82.00
 206 139.00
 238 1089.00
 250 10781.00
 447 230.00
 712 2650.00
 570 700.00
 575 500.00

LOW BID 181914.33
 ENG EST 184056.22

ITEM MAGNITUDE
 119 5742.00
 149 12850.00
 204 13164.00
 207 124.00
 240 203.00
 263 1568.00
 448 450.00
 172 10859.00
 572 300.00

PROJECT 0464015
 LENGTH 6.547

ITEM MAGNITUDE
 102 21800.00
 130 431488.00
 205 83425.00
 236 29143.00
 241 57537.00
 447 2872.00
 726 2.00
 172 121422.00
 572 1000.00
 105 63035.00

ITEM MAGNITUDE
 104 17257.00
 176 83.00
 206 1857.00
 238 14199.00
 250 12170.00
 448 900.00
 168 7233.00
 173 5392.00
 574 1200.00

LOW BID 1048058.90
 ENG EST 1197934.00

ITEM MAGNITUDE
 119 68050.00
 204 131660.00
 207 1608.00
 240 2440.00
 249 2927.00
 715 602.00
 166 104.00
 570 3000.00
 738 2.00

PROJECT 0464023
 LENGTH 7.276

ITEM MAGNITUDE
 102 5000.00
 130 554941.00
 205 95913.00
 236 33026.00

ITEM MAGNITUDE
 104 23825.00
 176 94.00
 206 2124.00
 238 18531.00

LOW BID 1466789.30
 ENG EST 1583026.00

ITEM MAGNITUDE
 119 97660.00
 204 157454.00
 207 1838.00
 240 2924.00

241 69051.00
278 14.00
674 1520.00
172 140664.00
572 1000.00

250 11195.00
447 4088.00
168 2178.00
173 6255.00
574 1200.00

249 2672.00
448 6550.00
166 24.00
570 3000.00
678 5.00

PROJECT 0464071
LENGTH 2.547

ITEM MAGNITUDE
129 134.49
219 228.00
172 18089.00
275 17.00
767 45.00
204 20380.00
570 500.00

ITEM MAGNITUDE
176 100.00
222 4.00
173 803.00
470 89.00
102 500.00
238 2580.00
574 200.00

LOW BID 105410.34
ENG EST 122631.00

ITEM MAGNITUDE
217 5674.00
223 11.00
241 7439.00
766 15.00
712 500.00
240 165.00

PROJECT 0564033
LENGTH 6.771

ITEM MAGNITUDE
102 3000.00
204 132297.00
207 1624.00
240 2528.00
176 300.00
172 117300.00
572 1000.00

ITEM MAGNITUDE
104 29068.00
205 84850.00
236 30182.00
241 42842.00
447 1904.00
173 5527.00
574 1200.00

LOW BID 957869.33
ENG EST 1110232.00

ITEM MAGNITUDE
130 387901.00
206 1877.00
238 14705.00
250 10290.00
448 900.00
570 3000.00

PROJECT 0564037
LENGTH 6.964

ITEM MAGNITUDE
102 3000.00
204 144245.00
207 1764.00
240 2618.00
249 3945.00
172 125334.00
572 1000.00

ITEM MAGNITUDE
176 300.00
205 91621.00
236 31272.00
241 45511.00
447 3444.00
173 5906.00
574 1200.00

LOW BID 1017401.40
ENG EST 1218568.00

ITEM MAGNITUDE
130 421660.00
206 2017.00
238 15237.00
250 19437.00
448 1844.00
570 3000.00

PROJECT 0764011
LENGTH 5.800

ITEM MAGNITUDE
102 5591.00
130 380666.00
205 82403.00
236 26552.00

ITEM MAGNITUDE
104 101725.00
176 300.00
206 1831.00
238 14074.00

LOW BID 1134814.60
ENG EST 1155743.00

ITEM MAGNITUDE
119 16725.00
204 129850.00
207 1569.00
240 2295.00

172 123355.00
 250 17223.00
 862 144.00
 479 61.00
 503 4.00
 570 2100.00
 278 7.00

173 5812.00
 263 1207.00
 447 150.00
 501 52.00
 673 1621.00
 572 700.00
 861 900.00

241 44543.00
 430 1380.00
 448 586.00
 502 10.00
 678 9.00
 574 840.00
 729 50.00

PROJECT 0864089
 LENGTH 4.667

ITEM	MAGNITUDE
102	1000.00
176	175.00
219	411.00
238	4699.00
172	28020.00
166	317.00
574	300.00

ITEM	MAGNITUDE
119	20356.00
204	36824.00
222	6.00
240	300.00
173	1329.00
570	750.00
766	8.00

LOW BID	ENG EST	ITEM	MAGNITUDE
248715.53	277940.00	130	103741.00
		217	10214.00
		223	21.00
		241	9137.00
		168	29337.00
		572	250.00

PROJECT 0864083
 LENGTH 4.159

ITEM	MAGNITUDE
102	1000.00
176	268.00
219	371.00
238	4186.00
712	1150.00
168	42334.00
572	250.00
766	1.00

ITEM	MAGNITUDE
119	18234.00
204	33100.00
222	6.00
240	267.00
172	27916.00
166	457.00
574	300.00

LOW BID	ENG EST	ITEM	MAGNITUDE
248866.79	278598.00	130	76714.00
		217	9255.00
		223	19.00
		241	8183.00
		173	1315.00
		570	750.00
		767	58.00

PROJECT 0964071
 LENGTH 6.014

ITEM	MAGNITUDE
176	550.00
118	30734.00
217	20475.00
223	42.00
241	17290.00
570	2250.00
712	400.00

ITEM	MAGNITUDE
102	2000.00
130	187772.00
219	836.00
238	8657.00
172	48574.00
572	750.00
766	32.00

LOW BID	ENG EST	ITEM	MAGNITUDE
395771.43	423064.00	104	883.00
		204	58776.00
		222	13.00
		240	553.00
		173	2289.00
		574	900.00

PROJECT 0964013
 LENGTH 1.968

ITEM	MAGNITUDE
102	3000.00

ITEM	MAGNITUDE
118	40059.00

LOW BID	ENG EST	ITEM	MAGNITUDE
476782.47	503935.00	162	2472.00

163 146.00
 206 597.00
 173 1998.00
 240 739.00
 263 872.00
 448 750.00
 572 500.00
 168 102898.00

204 42279.00
 207 517.00
 236 8814.00
 241 19493.00
 430 756.00
 465 211.00
 574 600.00
 166 1112.00

205 26881.00
 172 42362.00
 238 4300.00
 250 10456.00
 447 300.00
 570 1500.00
 575 1000.00
 466 135.00

PROJECT 0964009
 LENGTH 5.536

ITEM MAGNITUDE
 102 5000.00
 163 634.00
 206 1667.00
 238 12171.00
 172 104958.00
 263 402.00
 466 248.00
 166 3242.00
 574 600.00

ITEM MAGNITUDE
 118 121175.00
 204 124813.00
 207 1458.00
 240 2082.00
 173 4946.00
 430 4724.00
 465 300.00
 570 1500.00
 766 11.00

LOW BID 1304253.90
 ENG EST 1404357.00

ITEM MAGNITUDE
 162 10899.00
 205 75924.00
 236 24801.00
 241 43724.00
 250 36809.00
 436 2708.00
 168 300175.00
 572 500.00

PROJECT 0964005
 LENGTH 1.812

ITEM MAGNITUDE
 102 14949.00
 176 20.00
 206 358.00
 238 2339.00
 172 20703.00
 470 96.00
 767 55.00
 572 250.00
 729 76.00

ITEM MAGNITUDE
 119 13581.00
 204 22361.00
 207 329.00
 240 401.00
 173 975.00
 644 4430.00
 766 9.00
 574 300.00
 735 1.10

LOW BID 210926.13
 ENG EST 265778.00

ITEM MAGNITUDE
 130 65951.00
 205 16823.00
 236 4780.00
 241 8163.00
 436 702.00
 712 37.50
 570 750.00
 278 11.00
 738 2.90

PROJECT 1264067
 LENGTH 4.521

ITEM MAGNITUDE
 102 12343.00
 129 231.80
 205 43142.00
 236 10001.00
 241 18592.00
 644 1550.00
 726 4.00
 570 500.00
 172 50011.00
 829 24.00

ITEM MAGNITUDE
 103 12493.00
 176 298.00
 206 959.00
 238 4991.00
 275 3.00
 650 4274.00
 767 77.00
 572 170.00
 173 2356.00

LOW BID 366978.72
 ENG EST 457712.00

ITEM MAGNITUDE
 115 324.00
 204 50612.00
 207 822.00
 240 845.00
 302 56.00
 712 375.00
 766 23.00
 574 200.00
 738 .60

PROJECT 0665087
LENGTH 2.894

ITEM	MAGNITUDE
102	22196.00
176	155.00
206	520.00
238	3115.00
173	1390.00
275	4.00
318	52.00
729	1609.00
735	44.00
166	501.00
572	250.00

ITEM	MAGNITUDE
105	5830.00
204	29764.00
207	446.00
240	535.00
241	10853.00
278	110.00
344	54.00
730	1304.00
738	1.73
570	750.00
805	1.00

LOW BID	253423.57
ENG EST	266143.00
ITEM	MAGNITUDE
130	45100.00
205	23384.00
236	6395.00
172	29510.00
274	1.00
302	208.00
712	300.00
740	.20
168	41169.00
574	300.00

PROJECT 0864137
LENGTH 4.912

ITEM	MAGNITUDE
102	1047.00
164	14358.00
206	798.00
240	447.00
278	350.00
570	375.00
729	1604.00
766	8.00
204	47685.00

ITEM	MAGNITUDE
119	19192.00
176	265.00
207	684.00
259	852.00
470	70.00
572	125.00
740	.10
162	33032.00

LOW BID	285403.05
ENG EST	302906.00
ITEM	MAGNITUDE
130	132575.00
205	35868.00
238	6998.00
275	1.00
712	450.00
574	150.00
735	32.00
163	1922.00

PROJECT 0864129
LENGTH 4.390

ITEM	MAGNITUDE
102	3599.00
130	114091.00
205	31451.00
238	6152.00
275	33.00
317	36.00
462	108.00
502	5.00
858	2.00
572	125.00
729	1542.00
767	78.00
557	68.00
163	1732.00

ITEM	MAGNITUDE
105	750.00
164	12631.00
206	699.00
240	393.00
278	324.00
430	1139.00
463	105.00
654	81.00
859	2.00
574	150.00
740	.10
766	15.00
558	44.00
204	43472.00

LOW BID	285806.93
ENG EST	290502.00
ITEM	MAGNITUDE
119	18077.00
176	215.00
207	600.00
249	4109.00
302	2470.00
457	85.00
501	64.00
712	925.00
570	375.00
839	104.00
735	31.00
479	71.00
162	29766.00

PROJECT 0864077
LENGTH 5.334

ITEM	MAGNITUDE
102	111706.00
130	89064.00
164	36077.00
205	58835.00
236	12195.00
250	5381.00
302	3897.00
448	1516.00
470	187.00
715	1960.00
726	9.00
570	1500.00
729	3285.00
738	4.91
732	3423.00
240	127.00

ITEM	MAGNITUDE
104	3146.00
162	73269.00
204	73152.00
206	1307.00
238	5796.00
275	50.00
356	142.00
465	133.00
644	2827.00
716	1.00
767	87.00
572	500.00
740	.42
168	66604.00
236	1002.00
130	26067.00

LOW BID	ENG EST	ITEM	MAGNITUDE
641346.21	670161.00	105	105700.00
		163	4264.00
		176	290.00
		207	1132.00
		240	1024.00
		278	629.00
		447	1175.00
		466	59.00
		712	11839.00
		724	1500.00
		766	71.00
		574	600.00
		735	101.00
		166	719.00
		238	857.00

PROJECT 0165029
LENGTH 5.460

ITEM	MAGNITUDE
103	3700.00
162	57961.00
176	475.00
206	1127.00
238	5884.00
712	1200.00
166	172.00
572	250.00

ITEM	MAGNITUDE
119	20754.00
163	3374.00
204	59701.00
207	966.00
240	1012.00
858	4.00
766	18.00
574	300.00

LOW BID	ENG EST	ITEM	MAGNITUDE
439081.01	462225.00	129	262.80
		164	29372.00
		205	50712.00
		236	12079.00
		457	176.00
		168	15867.00
		570	750.00

PROJECT 0465079
LENGTH 7.438

ITEM	MAGNITUDE
102	6123.00
130	168437.00
176	160.00
206	1534.00
238	7887.00
249	3200.00
430	219.00
644	460.00
166	918.00
572	250.00

ITEM	MAGNITUDE
103	5100.00
162	78627.00
204	81903.00
207	1315.00
240	1360.00
275	128.00
465	54.00
712	2400.00
168	75556.00
574	300.00

LOW BID	ENG EST	ITEM	MAGNITUDE
610761.50	630348.00	117	13176.00
		163	4576.00
		205	69019.00
		236	16191.00
		241	39964.00
		302	11453.00
		470	171.00
		738	1.24
		570	750.00
		111	667.00

PROJECT 0765127

LOW BID 430303.99

LENGTH 4.618
 ITEM MAGNITUDE
 102 9097.00
 117 5448.00
 163 2778.00
 204 50558.00
 207 677.00
 240 911.00
 275 103.00
 302 8020.00
 430 1405.00
 654 382.00
 726 6.00
 838 1100.00
 168 49096.00
 572 250.00
 805 1.00

ITEM MAGNITUDE
 103 8470.00
 130 72680.00
 164 23697.00
 205 35711.00
 236 10896.00
 249 4716.00
 277 21.00
 317 56.00
 462 296.00
 666 5.00
 729 1271.00
 839 492.00
 166 596.00
 574 300.00

ENG EST 452351.00
 ITEM MAGNITUDE
 105 15000.00
 162 47445.00
 176 438.00
 206 787.00
 238 5331.00
 259 978.00
 278 332.00
 318 52.00
 463 430.00
 667 2.00
 738 1.90
 111 1281.00
 570 750.00
 767 31.00

PROJECT 0765083
 LENGTH .704
 ITEM MAGNITUDE
 130 18829.00
 164 3572.00
 205 5141.00
 236 1676.00
 275 31.00
 572 100.00

ITEM MAGNITUDE
 162 7114.00
 176 23.00
 206 114.00
 238 828.00
 302 2513.00
 574 80.00

LOW BID 51786.22
 ENG EST 55071.00
 ITEM MAGNITUDE
 163 414.00
 204 7308.00
 207 98.00
 240 143.00
 570 200.00
 767 37.00

PROJECT 1065059
 LENGTH 1.644
 ITEM MAGNITUDE
 102 1500.00
 162 32853.00
 165 36204.00
 206 491.00
 238 3754.00
 447 2118.00
 570 300.00
 712 6600.00
 769 14.00

ITEM MAGNITUDE
 117 26159.00
 163 1912.00
 176 23.00
 207 421.00
 240 645.00
 448 455.00
 572 100.00
 766 140.00
 805 1.00

LOW BID 333967.77
 ENG EST 350378.00
 ITEM MAGNITUDE
 130 121373.00
 164 14514.00
 205 22144.00
 236 7693.00
 249 6231.00
 465 86.00
 574 120.00
 768 70.00

PROJECT 0166043
 LENGTH 7.786
 ITEM MAGNITUDE
 102 54484.00
 117 10033.00
 164 43296.00
 176 210.00

ITEM MAGNITUDE
 105 1300.00
 162 84791.00
 166 3479.00
 205 75001.00

LOW BID 738348.08
 ENG EST 808884.00
 ITEM MAGNITUDE
 115 1689.00
 163 4935.00
 168 255814.00
 206 1667.00

207 1429.00
 240 1442.00
 570 500.00
 704 37.50
 866 12336.00

236 17225.00
 275 57.00
 572 200.00
 759 48.00
 738 1.70

238 8391.00
 302 3574.00
 574 200.00
 805 1.00
 165 86889.00

PROJECT 0266023
 LENGTH 4.286

ITEM MAGNITUDE
 102 8474.00
 130 127114.00
 164 23192.00
 168 9000.00
 207 532.00
 240 935.00
 302 8207.00
 570 900.00
 646 1702.00
 729 122.00
 712 2500.00

ITEM MAGNITUDE
 105 2718.00
 162 46184.00
 165 48315.00
 205 27665.00
 236 10392.00
 275 114.00
 435 296.00
 572 300.00
 650 6584.00
 738 3.00

LOW BID 352281.11
 ENG EST 391790.00
 ITEM MAGNITUDE
 111 1948.00
 163 2690.00
 166 110.00
 206 616.00
 238 5985.00
 278 58.00
 461 10.00
 574 360.00
 715 3856.00
 805 1.00

PROJECT 0366121
 LENGTH 7.802

ITEM MAGNITUDE
 102 500.00
 163 4206.00
 176 435.00
 207 1084.00
 570 1500.00
 712 1087.00

ITEM MAGNITUDE
 129 412.00
 164 30957.00
 205 56845.00
 238 11231.00
 572 500.00
 805 1.00

LOW BID 434447.46
 ENG EST 472215.00
 ITEM MAGNITUDE
 162 72276.00
 165 76381.00
 206 1264.00
 240 717.00
 574 600.00

PROJECT 0366027
 LENGTH 4.583

ITEM MAGNITUDE
 102 2000.00
 130 386367.00
 164 65196.00
 168 47166.00
 217 23569.00
 238 22776.00
 278 90.00
 318 14671.00
 467 1688.00
 574 1700.00
 275 5.00

ITEM MAGNITUDE
 104 75790.00
 162 124500.00
 165 136777.00
 726 2.00
 218 962.00
 240 3088.00
 418 4000.00
 448 1626.00
 570 3000.00
 575 500.00
 302 42.00

LOW BID 1357665.30
 ENG EST 1397669.00
 ITEM MAGNITUDE
 119 50557.00
 163 7246.00
 166 548.00
 805 2.00
 236 31035.00
 250 45352.00
 430 13639.00
 447 632.00
 572 1000.00
 715 135.00
 819 28.00

PROJECT 0466033

LENGTH 4.829

ITEM	MAGNITUDE
102	36228.00
105	8906.00
163	3657.00
166	729.00
206	1295.00
238	6254.00
278	109.00
570	1000.00
644	7294.00
729	353.00

ITEM	MAGNITUDE
104	3389.00
130	91376.00
164	30814.00
168	59994.00
207	1110.00
240	1075.00
302	25891.00
572	250.00
665	120.00
805	1.00

LOW	BID	494391.09
ENG	EST	540022.00
	ITEM	MAGNITUDE
	103	16249.00
	162	62833.00
	165	66281.00
	205	58289.00
	236	12834.00
	275	261.00
	317	148.00
	574	400.00
	715	3311.00

PROJECT 0466041

LENGTH 4.877

ITEM	MAGNITUDE
102	7861.00
111	3416.00
162	46405.00
165	47340.00
207	601.00
240	919.00
302	1976.00
572	250.00
651	9194.00
729	338.00
353	172.00

ITEM	MAGNITUDE
103	2908.00
119	19118.00
163	2702.00
205	31483.00
236	10789.00
275	25.00
317	14.00
574	300.00
712	2775.00
738	4.20

LOW	BID	376124.63
ENG	EST	414738.00
	ITEM	MAGNITUDE
	105	700.00
	130	126995.00
	164	23664.00
	206	700.00
	238	5493.00
	278	42.00
	570	750.00
	644	1810.00
	715	3054.00
	805	1.00

PROJECT 0466037

LENGTH 6.581

ITEM	MAGNITUDE
102	13712.00
130	173755.00
164	34094.00
206	1116.00
238	7807.00
275	31.00
448	450.00
572	400.00
712	9700.00
735	111.00
770	19.00

ITEM	MAGNITUDE
103	11968.00
162	66780.00
165	70213.00
207	959.00
240	1343.00
302	2782.00
465	62.00
574	480.00
715	5224.00
738	3.43
805	1.00

LOW	BID	493983.26
ENG	EST	569514.00
	ITEM	MAGNITUDE
	111	2306.00
	163	3901.00
	205	50142.00
	236	16015.00
	262	36.00
	353	180.00
	570	1200.00
	651	11294.00
	729	5572.00
	740	.35

PROJECT 0666131

LENGTH 1.778

ITEM	MAGNITUDE
102	500.00

ITEM	MAGNITUDE
130	12732.00

LOW	BID	147280.88
ENG	EST	138461.00
	ITEM	MAGNITUDE
	162	17680.00

163	1029.00
166	419.00
205	13126.00
238	2561.00
572	500.00
805	1.00

164	7525.00
168	34472.00
206	292.00
240	164.00
574	600.00

165	17559.00
176	190.00
207	250.00
570	1500.00
712	925.00

PROJECT 0666007
LENGTH 5.524

ITEM	MAGNITUDE
102	7625.00
130	167089.00
164	28554.00
206	830.00
236	7021.00
302	550.00
570	750.00
651	5428.00
644	994.00

ITEM	MAGNITUDE
105	2100.00
162	56362.00
165	58746.00
207	711.00
240	1189.00
343	64.00
572	250.00
715	1278.00
805	1.00

LOW BID 458302.60
ENG EST 440527.00

ITEM	MAGNITUDE
111	2379.00
163	3281.00
205	37318.00
236	14072.00
275	9.00
353	56.00
574	300.00
738	2.00

PROJECT 0766101
LENGTH 2.209

ITEM	MAGNITUDE
102	13050.00
162	25221.00
165	25082.00
176	268.00
207	420.00
240	409.00
302	84.00
572	125.00
729	1456.00

ITEM	MAGNITUDE
103	13035.00
163	1468.00
166	168.00
205	22077.00
236	4892.00
275	3.00
353	64.00
574	200.00
805	1.00

LOW BID 185926.17
ENG EST 208131.00

ITEM	MAGNITUDE
105	1450.00
164	12652.00
168	13867.00
206	491.00
238	2382.00
278	207.00
570	500.00
644	1620.00

PROJECT 0766091
LENGTH 7.943

ITEM	MAGNITUDE
102	5916.00
130	133630.00
164	47178.00
168	125614.00
206	1751.00
238	9697.00
278	979.00
318	124.00
470	466.00
502	4.00
574	1200.00
735	177.00

ITEM	MAGNITUDE
104	1367.00
162	92974.00
165	98225.00
176	845.00
207	1501.00
240	1665.00
302	11113.00
344	40.00
479	61.00
570	3000.00
729	6816.00
444	339.00

LOW BID 742766.84
ENG EST 828864.00

ITEM	MAGNITUDE
103	23560.00
163	5411.00
166	1526.00
205	78821.00
236	19885.00
275	156.00
317	268.00
447	3750.00
501	31.00
572	1000.00
732	4981.00
740	.74

805 1.00

PROJECT 0766063

LENGTH 6.548

ITEM	MAGNITUDE
102	14464.00
105	5850.00
163	4027.00
166	2492.00
205	49572.00
236	16783.00
275	53.00
559	48.00
345	44.00
470	235.00
574	300.00
651	2554.00
740	.60
769	54.00
724	400.00

ITEM	MAGNITUDE
104	3589.00
111	3070.00
164	35246.00
168	205138.00
206	1102.00
238	7871.00
278	40.00
319	72.00
447	816.00
506	1.00
572	250.00
712	5350.00
759	706.00
805	1.00
729	520.00

LOW BID 646332.67

ENG EST 676007.00

ITEM	MAGNITUDE
103	27345.00
162	69261.00
165	71645.00
176	360.00
207	944.00
240	1388.00
302	4121.00
343	140.00
448	791.00
570	750.00
644	3567.00
715	310.00
768	87.00
738	4.00

PROJECT 0564053

LENGTH 4.677

ITEM	MAGNITUDE
102	3096.00
129	247.00
205	35302.00
236	5236.00
767	49.00
274	3.00
570	750.00

ITEM	MAGNITUDE
103	4456.00
176	408.00
206	784.00
240	334.00
766	25.00
712	2025.00
572	250.00

LOW BID 233918.85

ENG EST 297389.00

ITEM	MAGNITUDE
113	28670.00
204	53451.00
207	672.00
644	40.00
726	121.00
853	101.80
574	300.00

PROJECT 0864005

LENGTH 6.075

ITEM	MAGNITUDE
102	5930.00
129	290.40
205	27856.00
236	6185.00
302	627.00
461	3.00
726	16.00
729	205.00
766	43.00
574	300.00

ITEM	MAGNITUDE
113	20763.00
176	515.00
206	619.00
240	395.00
558	156.00
712	1900.00
735	14.00
505	2.00
570	750.00
839	308.00

LOW BID 230034.79

ENG EST 277154.00

ITEM	MAGNITUDE
119	24196.00
204	52613.00
207	530.00
275	13.00
863	1633.00
704	1400.00
730	1110.00
767	13.00
572	250.00
738	.88

PROJECT 0365103
 LENGTH 3.587
 ITEM MAGNITUDE
 103 1531.00
 119 3864.00
 205 17244.00
 238 4762.00
 168 13521.00
 572 500.00

ITEM MAGNITUDE
 176 235.00
 130 75728.00
 206 384.00
 240 304.00
 166 146.00
 574 600.00

LOW BID 169166.60
 ENG EST 167603.00
 ITEM MAGNITUDE
 113 18223.00
 204 32840.00
 207 329.00
 712 1250.00
 570 1500.00

PROJECT 0666115
 LENGTH 2.854
 ITEM MAGNITUDE
 113 13911.00
 176 145.00
 207 257.00
 570 750.00
 712 900.00

ITEM MAGNITUDE
 129 154.00
 205 13467.00
 238 3770.00
 572 250.00
 805 1.00

LOW BID 163720.75
 ENG EST 123258.00
 ITEM MAGNITUDE
 204 27341.00
 206 300.00
 240 241.00
 574 300.00
 104 7500.00

PROJECT 0866121
 LENGTH 1.811
 ITEM MAGNITUDE
 113 8925.00
 176 138.00
 207 159.00
 570 750.00
 712 900.00

ITEM MAGNITUDE
 129 100.00
 205 8371.00
 238 2517.00
 574 300.00

LOW BID 97749.49
 ENG EST 91545.00
 ITEM MAGNITUDE
 204 17822.00
 206 186.00
 240 161.00
 572 250.00

PROJECT 0866117
 LENGTH 2.854
 ITEM MAGNITUDE
 113 13911.00
 176 145.00
 207 257.00
 570 750.00
 712 900.00

ITEM MAGNITUDE
 129 154.50
 205 13467.00
 238 3770.00
 574 300.00
 805 1.00

LOW BID 153262.35
 ENG EST 143332.00
 ITEM MAGNITUDE
 204 27341.00
 206 300.00
 240 241.00
 574 250.00
 104 7500.00

PROJECT 1066019
 LENGTH 5.772
 ITEM MAGNITUDE
 102 1200.00
 113 21181.00
 166 722.00
 205 27509.00
 236 5705.00
 574 600.00

ITEM MAGNITUDE
 103 1000.00
 130 70134.00
 168 59456.00
 206 609.00
 240 364.00
 572 500.00

LOW BID 239817.23
 ENG EST 245345.00
 ITEM MAGNITUDE
 104 2500.00
 204 54053.00
 176 250.00
 207 523.00
 570 1500.00
 712 1050.00

805 1.00

PROJECT 0164013

LENGTH 3.492

ITEM	MAGNITUDE
102	3000.00
135	7265.00
141	418266.00
161	792.00
250	104020.00
570	1500.00
712	11475.00

ITEM	MAGNITUDE
104	71677.00
136	13823.00
149	123930.00
206	966.00
447	450.00
572	500.00
205	43459.00

LOW BID 715795.07

ENG EST 773762.00

ITEM	MAGNITUDE
130	249767.00
140	38069.00
157	123930.00
207	828.00
448	1000.00
574	600.00

PROJECT 0164025

LENGTH 2.498

ITEM	MAGNITUDE
102	3512.00
135	5506.00
205	33095.00
250	82285.00
712	3150.00
157	97985.00
570	1000.00

ITEM	MAGNITUDE
104	42820.00
136	10593.00
206	736.00
447	900.00
141	330700.00
161	616.00
572	250.00

LOW BID 533601.52

ENG EST 567058.00

ITEM	MAGNITUDE
130	185052.00
140	9701.00
207	631.00
448	1907.00
149	97985.00
204	19914.00
574	400.00

PROJECT 0164045

LENGTH 3.624

ITEM	MAGNITUDE
102	3000.00
135	7448.00
205	44611.00
250	101968.00
149	121086.00
204	24642.00
574	400.00

ITEM	MAGNITUDE
104	52081.00
136	14330.00
206	992.00
712	9850.00
157	121086.00
570	1000.00

LOW BID 667400.87

ENG EST 717788.00

ITEM	MAGNITUDE
130	231400.00
140	13116.00
207	850.00
141	408666.00
161	761.00
572	250.00

PROJECT 0264039

LENGTH 2.234

ITEM	MAGNITUDE
102	2000.00
135	6961.00
141	246904.00
161	585.00
206	652.00
250	74449.00
570	1500.00

ITEM	MAGNITUDE
104	52551.00
136	9375.00
149	91446.00
204	18289.00
207	558.00
448	900.00
572	500.00

LOW BID 544858.00

ENG EST 525694.00

ITEM	MAGNITUDE
130	177510.00
140	8647.00
157	91446.00
205	29324.00
248	2524.00
447	1003.00
574	600.00

PROJECT 0364013

LENGTH 5.950

ITEM	MAGNITUDE
102	3000.00
136	23516.00
149	198713.00
204	40440.00
207	1395.00
572	1000.00
166	505.00

ITEM	MAGNITUDE
130	280972.00
140	21523.00
157	198713.00
205	73210.00
250	167337.00
574	1200.00

LOW BID 997471.98

ENG EST 1120784.00

ITEM	MAGNITUDE
135	13969.00
141	670656.00
161	1248.00
206	1627.00
570	3000.00
867	150.00

PROJECT 0364019

LENGTH 0.000

ITEM	MAGNITUDE
102	1000.00
130	101882.00
157	41994.00
205	13284.00
236	2460.00
241	6298.00
430	9139.00
449	5954.00
502	20.00
172	12705.00
572	300.00

ITEM	MAGNITUDE
104	34813.00
141	141730.00
161	269.00
206	291.00
238	1208.00
250	36495.00
447	1125.00
466	213.00
712	3812.50
173	564.00
574	280.00

LOW BID 403770.17

ENG EST 391178.00

ITEM	MAGNITUDE
119	5678.00
149	41994.00
204	24869.00
207	255.00
240	207.00
263	5483.00
448	1450.00
501	133.00
705	975.00
570	700.00
575	500.00

PROJECT 0464019

LENGTH .891

ITEM	MAGNITUDE
102	2000.00
136	5434.00
206	391.00
249	17511.00
430	1933.00
104	30485.00
157	71655.00
570	1250.00

ITEM	MAGNITUDE
130	119793.00
140	5174.00
207	335.00
263	3153.00
448	1583.00
141	241836.00
161	451.00
572	500.00

LOW BID 473001.20

ENG EST 412958.00

ITEM	MAGNITUDE
135	4035.00
205	17583.00
250	44467.00
278	6.00
447	3837.00
149	71655.00
204	14507.00
574	500.00

PROJECT 0664031

LENGTH 5.012

ITEM	MAGNITUDE
102	2000.00
135	24924.00
138	28084.00
176	218.00
207	1178.00

ITEM	MAGNITUDE
104	39512.00
136	28084.00
139	19871.00
205	61863.00
250	141996.00

LOW BID 825856.88

ENG EST 871282.00

ITEM	MAGNITUDE
130	325281.00
137	19871.00
140	65597.00
206	1374.00
570	1800.00

572 600.00

574 720.00

PROJECT 0664019

LENGTH 4.272

ITEM	MAGNITUDE
102	4000.00
176	806.00
207	1063.00
447	2347.00
572	500.00
136	25379.00
139	17554.00

ITEM	MAGNITUDE
104	65081.00
205	55793.00
250	132837.00
448	900.00
574	400.00
137	17554.00
140	59403.00

LOW BID 799909.92

ENG EST 838516.00

ITEM	MAGNITUDE
130	269570.00
206	1240.00
248	1441.00
570	1000.00
135	22459.00
138	25379.00

PROJECT 0664015

LENGTH 6.484

ITEM	MAGNITUDE
102	2000.00
135	42894.00
138	38235.00
176	170.00
207	1542.00
447	1009.00
574	960.00

ITEM	MAGNITUDE
104	34496.00
136	38235.00
139	25953.00
205	80950.00
250	193921.00
570	2400.00
168	11894.00

LOW BID 1125759.60

ENG EST 1183435.00

ITEM	MAGNITUDE
130	379709.00
137	25953.00
140	88038.00
206	1799.00
448	887.00
572	800.00
166	128.00

PROJECT 0664027

LENGTH .891

ITEM	MAGNITUDE
102	2000.00
136	5434.00
206	391.00
249	17511.00
430	1933.00
104	30485.00
157	71655.00
570	1250.00

ITEM	MAGNITUDE
130	119793.00
140	5174.00
207	335.00
263	3153.00
448	1583.00
141	241836.00
161	451.00
572	500.00

LOW BID 377223.33

ENG EST 412958.00

ITEM	MAGNITUDE
135	4035.00
205	17583.00
250	44467.00
278	6.00
447	3837.00
149	71655.00
204	14507.00
574	500.00

PROJECT 0964053

LENGTH 1.245

ITEM	MAGNITUDE
102	3287.00
135	4418.00
138	1471.00
163	645.00
205	15103.00
236	1042.00
250	53377.00

ITEM	MAGNITUDE
104	29346.00
137	5141.00
140	3829.00
164	3425.00
206	333.00
238	559.00
263	4323.00

LOW BID 435242.01

ENG EST 397901.00

ITEM	MAGNITUDE
130	103915.00
729	5141.00
162	11074.00
204	24747.00
207	289.00
240	91.00
430	4968.00

436 720.00
501 203.00
570 1200.00
575 200.00

470 142.00
712 8862.00
572 300.00
838 84.00

468 440.00
136 1471.00
574 480.00

PROJECT 0964029
LENGTH 3.921

ITEM	MAGNITUDE
205	23345.00
236	476.00
130	75080.00
164	3340.00
240	31.00
259	2238.00
140	9874.00
448	217.00
168	40360.00
766	83.00
574	400.00

ITEM	MAGNITUDE
206	519.00
102	1500.00
135	5161.00
176	390.00
250	54821.00
137	8690.00
162	11992.00
712	1137.00
166	436.00
570	1000.00
703	73.00

LOW BID	333587.87
ENG EST	373850.00
ITEM	MAGNITUDE
207	444.00
104	1600.00
163	698.00
204	26715.00
260	400.00
139	8690.00
430	225.00
704	150.00
767	102.00
572	400.00

PROJECT 0964025
LENGTH 7.019

ITEM	MAGNITUDE
102	2000.00
135	8668.00
140	16644.00
164	6004.00
205	40367.00
238	703.00
260	560.00
704	100.00
767	156.00
572	500.00

ITEM	MAGNITUDE
119	12127.00
137	14594.00
162	21615.00
176	185.00
206	897.00
240	45.00
259	4768.00
168	93710.00
766	244.00
574	600.00

LOW BID	619832.57
ENG EST	687387.00
ITEM	MAGNITUDE
130	126621.00
139	14594.00
163	1258.00
204	48031.00
207	769.00
250	98276.00
712	1787.00
166	1012.00
570	1500.00
703	159.00

PROJECT 0964021
LENGTH 7.922

ITEM	MAGNITUDE
102	2807.00
130	182317.00
139	16850.00
163	1376.00
205	49366.00
238	542.00
260	480.00
302	179.00
668	440.00
168	31053.00
766	206.00

ITEM	MAGNITUDE
105	600.00
135	8751.00
140	19301.00
164	6474.00
206	1098.00
240	35.00
259	1761.00
318	40.00
703	123.00
166	336.00
770	10.00

LOW BID	626081.34
ENG EST	689598.00
ITEM	MAGNITUDE
119	927.00
137	16850.00
162	23709.00
204	52912.00
207	941.00
250	111070.00
275	3.00
655	39.00
848	295.00
767	132.00
570	750.00

572 250.00

574 300.00

PROJECT 0964017

LENGTH 5.412

ITEM	MAGNITUDE
102	11575.00
137	11556.00
162	16181.00
204	35809.00
207	621.00
250	75854.00
275	5.00
848	213.00
704	775.00
166	114.00
570	2500.00
738	1.00

ITEM	MAGNITUDE
130	134565.00
139	11556.00
163	942.00
205	32617.00
238	461.00
260	360.00
302	279.00
655	65.00
748	24.00
767	96.00
572	700.00
703	255.00

LOW BID 433424.28

ENG EST 479206.00

ITEM	MAGNITUDE
135	6071.00
140	13176.00
164	4505.00
206	725.00
240	29.00
259	1307.00
352	46.00
658	506.00
168	10516.00
766	206.00
574	1000.00

PROJECT 1164143

LENGTH 7.758

ITEM	MAGNITUDE
102	61229.00
848	1798.00
135	9617.00
140	21395.00
205	72798.00
172	31618.00
250	130931.00
278	21.00
317	114.00
838	1462.00
841	24.00
464	364.00
238	290.00
724	31.00
168	138541.00
735	33.00
666	1.00
570	1500.00
712	5425.00

ITEM	MAGNITUDE
105	83530.00
119	53765.00
137	18504.00
176	528.00
206	1609.00
173	1490.00
260	850.00
302	25438.00
318	116.00
839	212.00
430	2792.00
465	68.00
240	19.00
749	60.00
729	616.00
709	3150.00
668	4.00
572	500.00
730	1600.00

LOW BID 1058242.20

ENG EST 1177889.00

ITEM	MAGNITUDE
130	3052.00
130	110541.00
139	18504.00
204	70216.00
207	1379.00
241	7677.00
275	331.00
316	228.00
343	160.00
840	114.00
470	2375.00
644	13867.00
262	9.00
166	1496.00
740	1.38
663	270.00
858	2.00
574	600.00

PROJECT 1264047

LENGTH 7.248

ITEM	MAGNITUDE
102	2000.00
130	418735.00
139	29002.00
205	92348.00

ITEM	MAGNITUDE
104	136873.00
135	15082.00
140	33630.00
206	2059.00

LOW BID 1361710.30

ENG EST 1493683.00

ITEM	MAGNITUDE
119	2029.00
137	29002.00
204	103331.00
207	1763.00

238 524.00
 172 54236.00
 250 213304.00
 465 142.00
 574 600.00

240 34.00
 173 2556.00
 447 426.00
 570 1500.00

241 13318.00
 249 2174.00
 448 450.00
 572 500.00

PROJECT 1264051
 LENGTH 3.798

ITEM MAGNITUDE
 102 971.00
 130 218439.00
 139 15390.00
 205 48431.00
 172 27866.00
 249 1281.00
 448 425.00
 663 364.00
 572 500.00

ITEM MAGNITUDE
 104 82642.00
 135 8000.00
 140 17791.00
 206 1078.00
 173 1313.00
 250 114667.00
 465 85.00
 665 742.00
 574 600.00

LOW BID 735470.88
 ENG EST 796079.00
 ITEM MAGNITUDE
 105 200.00
 137 15390.00
 204 54038.00
 207 923.00
 241 6757.00
 447 2884.00
 644 299.00
 570 1500.00
 466 40.00

PROJECT 0465023
 LENGTH 4.832

ITEM MAGNITUDE
 102 29258.00
 135 5438.00
 140 13320.00
 164 6900.00
 205 39132.00
 238 3607.00
 262 100.00
 302 5232.00
 430 7154.00
 461 1116.00
 477 5.00
 502 28.00
 515 1.00
 561 504.00
 654 1444.00
 259 2297.00
 663 7900.00
 712 9100.00
 840 52.00
 732 9716.00
 168 5667.00
 570 450.00
 868 603.00

ITEM MAGNITUDE
 103 20863.00
 137 10424.00
 162 17964.00
 176 175.00
 206 851.00
 240 230.00
 275 104.00
 319 88.00
 431 3373.00
 463 720.00
 479 502.00
 508 136.00
 558 1460.00
 644 14055.00
 657 475.00
 666 25.00
 668 65.00
 838 222.00
 665 4257.00
 740 .60
 166 61.00
 572 150.00
 577 63.00

LOW BID 627698.32
 ENG EST 594313.00
 ITEM MAGNITUDE
 130 97107.00
 139 10424.00
 163 1043.00
 204 39269.00
 207 762.00
 249 76541.00
 278 17.00
 344 40.00
 447 158.00
 476 1.00
 501 262.00
 511 1.00
 559 1372.00
 650 189.00
 658 747.00
 667 40.00
 669 100.00
 839 72.00
 729 112.00
 735 97.00
 767 96.00
 574 180.00

PROJECT 0665077
 LENGTH 4.445

LOW BID 1187928.60
 ENG EST 1245229.00

ITEM	MAGNITUDE
102	3812.00
130	382722.00
137	18056.00
140	22487.00
204	78318.00
206	1518.00
238	231.00
248	9801.00
447	2488.00
470	803.00
732	156284.00
738	1.40
572	700.00
168	24640.00
430	4182.00

ITEM	MAGNITUDE
103	5109.00
135	12702.00
138	994.00
162	35164.00
176	600.00
207	1165.00
240	24.00
249	38313.00
448	2875.00
651	2957.00
740	9.80
805	1.00
574	1080.00
104	300.00

ITEM	MAGNITUDE
119	80830.00
136	994.00
139	18056.00
163	2046.00
205	59142.00
236	181.00
241	9965.00
250	121733.00
465	783.00
712	22137.00
735	2344.00
570	2700.00
166	266.00
263	3992.00

PROJECT 0665131
LENGTH 7.264

ITEM	MAGNITUDE
102	19216.00
105	825.00
137	14089.00
162	25916.00
176	133.00
206	1232.00
258	2501.00
302	566.00
653	57.00
712	7137.00
570	1500.00
805	1.00

LOW BID 820689.39
ENG EST 702419.00

ITEM	MAGNITUDE
104	16309.00
130	199413.00
139	14089.00
163	1510.00
204	56392.00
207	1056.00
259	4661.00
343	164.00
658	568.00
738	4.88
572	500.00

ITEM	MAGNITUDE
103	9819.00
135	7323.00
140	18439.00
164	7509.00
205	55468.00
249	108876.00
275	9.00
644	8125.00
662	490.00
766	33.00
574	600.00

PROJECT 0965007
LENGTH 1.687

ITEM	MAGNITUDE
102	1000.00
163	1408.00
172	34894.00
205	11610.00
238	10970.00
249	5468.00
275	7.00
432	2444.00
463	15.00
502	62.00
574	360.00
658	565.00
678	118.00
777	6813.00

LOW BID 867831.28
ENG EST 832514.00

ITEM	MAGNITUDE
130	171356.00
164	27594.00
173	1645.00
207	370.00
250	51494.00
247	1660.00
302	66.00
442	5018.00
468	953.00
570	900.00
647	253.00
673	19269.00
712	15316.00
778	2227.00

ITEM	MAGNITUDE
162	24197.00
165	67980.00
176	49.00
236	8222.00
240	1102.00
263	13531.00
430	12410.00
461	366.00
501	294.00
572	300.00
662	106.00
676	5.00
713	6813.00
805	2.00

849 76.00
865 5.00

864 112.00
433 607.00

853 989.00

PROJECT 0166005

LENGTH 6.531

ITEM	MAGNITUDE
102	2000.00
135	17678.00
140	30762.00
157	241513.00
168	54209.00
207	1600.00
448	1350.00
470	373.00
574	600.00

ITEM	MAGNITUDE
104	71777.00
136	26455.00
141	896617.00
161	1455.00
205	84001.00
250	193759.00
447	1716.00
570	1500.00
805	1.00

LOW BID 1142063.50

ENG EST 1317457.00

ITEM	MAGNITUDE
130	421771.00
139	26455.00
149	241513.00
166	659.00
206	1867.00
248	12603.00
465	266.00
572	500.00

PROJECT 0266017

LENGTH 2.860

ITEM	MAGNITUDE
102	2000.00
135	8337.00
140	14639.00
157	116302.00
168	82256.00
207	760.00
318	276.00
465	295.00
572	900.00
278	12.00

ITEM	MAGNITUDE
104	40569.00
137	12476.00
141	43144.00
161	744.00
205	39892.00
250	88614.00
448	900.00
470	249.00
574	1080.00
317	16.00

LOW BID 637246.00

ENG EST 695638.00

ITEM	MAGNITUDE
130	140048.00
139	12476.00
149	116302.00
166	1002.00
206	887.00
249	10725.00
447	1313.00
570	2700.00
805	1.00

PROJECT 0366031

LENGTH 2.005

ITEM	MAGNITUDE
102	2000.00
162	31480.00
165	52103.00
250	90134.00
326	4.00
430	3511.00
465	479.00
570	500.00
744	576.00
853	56.00

ITEM	MAGNITUDE
104	17912.00
163	1831.00
238	2939.00
263	5611.00
340	10.00
445	163.00
470	464.00
572	500.00
805	2.00

LOW BID 592129.42

ENG EST 621632.00

ITEM	MAGNITUDE
130	154310.00
164	14403.00
240	188.00
278	30.00
401	1.00
444	564.00
502	2.00
574	200.00
849	4.00

PROJECT 0566041

LENGTH 3.921

LOW BID 501918.44

ENG EST 473147.00

ITEM	MAGNITUDE
102	31451.00
115	1998.00
136	9974.00
172	13512.00
165	26513.00
168	77209.00
206	940.00
254	263.00
278	169.00
522	2.00
574	540.00
622	2.00
704	1450.00
729	1928.00

ITEM	MAGNITUDE
104	3640.00
130	52368.00
139	9974.00
173	637.00
204	3930.00
176	208.00
207	806.00
274	2.00
302	4684.00
570	1350.00
612	250.00
627	2.00
712	100.00
805	1.00

ITEM	MAGNITUDE
105	7800.00
135	6663.00
140	12840.00
164	3315.00
166	938.00
205	42273.00
244	55207.00
275	68.00
319	44.00
572	470.00
617	3.00
644	21593.00
726	13.00
839	128.00

PROJECT 0766097
LENGTH 5.419

ITEM	MAGNITUDE
102	24343.00
130	141209.00
139	13206.00
163	1031.00
166	253.00
205	51300.00
249	76340.00
278	37.00
570	2000.00
644	24610.00
729	928.00
839	670.00

ITEM	MAGNITUDE
104	1823.00
135	8825.00
140	16894.00
164	5189.00
168	20842.00
206	1140.00
274	1.00
302	3094.00
572	667.00
712	75.00
738	10.00
840	40.00

LOW BID 516877.28
ENG EST 558518.00

ITEM	MAGNITUDE
105	14879.00
137	13206.00
162	17699.00
165	37746.00
176	508.00
207	977.00
275	55.00
318	62.00
574	800.00
726	11.00
740	1.00
805	1.00

PROJECT 0766107
LENGTH 2.111

ITEM	MAGNITUDE
102	500.00
135	3633.00
140	6947.00
164	1734.00
168	8615.00
206	436.00
278	179.00
574	200.00

ITEM	MAGNITUDE
104	4935.00
136	5437.00
162	6228.00
165	13875.00
176	325.00
207	373.00
570	500.00
729	1266.00

LOW BID 193226.07
ENG EST 207783.00

ITEM	MAGNITUDE
130	59376.00
139	5437.00
163	362.00
166	105.00
205	19606.00
249	29727.00
572	175.00
805	1.00

PROJECT 1266129
LENGTH 1.279

ITEM	MAGNITUDE
102	12000.00

ITEM	MAGNITUDE
130	81957.00

LOW BID 429210.66
ENG EST 431482.00

ITEM	MAGNITUDE
135	2540.00

137 3917.00
 204 27397.00
 164 6849.00
 206 267.00
 275 6.00
 315 60.00
 433 225.00
 477 3.00
 570 750.00
 575 100.00
 712 514.50
 735 210.00
 779 247.00

139 3917.00
 162 12298.00
 176 20.00
 207 232.00
 278 53.00
 318 12217.00
 415 61.00
 479 30.00
 574 300.00
 645 1156.00
 713 4160.50
 740 .90
 805 2.00

140 4355.00
 163 716.00
 205 12115.00
 250 61956.00
 302 195.00
 430 14476.00
 461 1361.00
 502 8.00
 572 250.00
 704 75.00
 729 14010.00
 777 4675.00

PROJECT 1266111

LENGTH 1.999

ITEM MAGNITUDE
 102 5118.00
 135 12428.00
 138 17798.00
 166 326.00
 205 27894.00
 249 65736.00
 430 819.00
 470 306.00
 574 140.00
 768 31.00
 201 21.00
 663 830.00

ITEM MAGNITUDE
 103 500.00
 136 17789.00
 139 6512.00
 168 26879.00
 206 620.00
 259 480.00
 435 225.00
 570 1400.00
 712 1050.00
 769 2.00
 202 8.00
 665 410.00

LOW BID 477160.74

ENG EST 444042.00

ITEM MAGNITUDE
 130 110231.00
 137 8212.00
 140 37718.00
 176 120.00
 207 536.00
 318 190.00
 436 1090.00
 572 300.00
 766 23.00
 805 2.00
 644 720.00

PROJECT 0264055

LENGTH 6.457

ITEM MAGNITUDE
 572 1025.00
 166 204.00
 204 51686.00
 207 1636.00
 738 13.00
 732 45460.00
 570 750.00
 104 7054.00

ITEM MAGNITUDE
 103 550.00
 867 54.00
 205 77331.00
 712 3050.00
 766 41.00
 735 455.00
 572 250.00

LOW BID 174271.70

ENG EST 191668.00

ITEM MAGNITUDE
 113 19523.00
 176 390.00
 206 1431.00
 278 100.00
 767 92.00
 740 2.84
 574 300.00

PROJECT 0364039

LENGTH 3.992

ITEM MAGNITUDE
 129 49.45
 161 400.00
 206 871.00
 872 2.00

ITEM MAGNITUDE
 141 190075.00
 204 5300.00
 207 747.00
 873 4.00

LOW BID 54311.77

ENG EST 59175.00

ITEM MAGNITUDE
 153 214.00
 205 39200.00
 176 25.00
 145 49.45

PROJECT 0364113
 LENGTH 2.488
 ITEM MAGNITUDE
 102 2393.00
 135 129112.00
 153 119.46
 204 7650.00
 770 12.00

ITEM MAGNITUDE
 119 1102.00
 145 78.79
 161 249.00
 205 11137.00
 457 69.50

LOW BID 39068.86
 ENG EST 41395.00
 ITEM MAGNITUDE
 129 90.80
 146 13.65
 155 13.65
 206 530.00

PROJECT 0464063
 LENGTH 2.932
 ITEM MAGNITUDE
 129 96.10
 153 158.00
 204 3960.00
 207 541.00

ITEM MAGNITUDE
 141 140868.00
 161 293.00
 205 28389.00
 828 104.00

LOW BID 44475.49
 ENG EST 47929.00
 ITEM MAGNITUDE
 145 96.10
 176 45.00
 206 631.00
 770 14.00

PROJECT 0464093
 LENGTH 5.094
 ITEM MAGNITUDE
 102 2500.00
 141 614344.00
 161 1058.00
 217 42679.00
 223 86.00
 574 480.00

ITEM MAGNITUDE
 119 21215.00
 150 124110.00
 176 362.00
 219 1742.00
 570 1200.00
 766 74.00

LOW BID 189071.53
 ENG EST 234042.00
 ITEM MAGNITUDE
 130 142000.00
 158 124110.00
 179 25224.00
 222 25.00
 572 100.00

PROJECT 0464097
 LENGTH 5.088
 ITEM MAGNITUDE
 102 3380.00
 141 611677.00
 161 1053.00
 217 42502.00
 223 85.00
 574 120.00

ITEM MAGNITUDE
 119 2872.00
 150 123561.00
 176 300.00
 219 1736.00
 570 300.00
 766 50.00

LOW BID 162969.24
 ENG EST 202006.00
 ITEM MAGNITUDE
 130 136302.00
 158 123561.00
 179 25110.00
 222 25.00
 572 100.00

PROJECT 0564121
 LENGTH 1.796
 ITEM MAGNITUDE
 141 90353.00
 161 215.50
 206 430.00

ITEM MAGNITUDE
 145 96.83
 204 5380.00
 207 369.00

LOW BID 33002.44
 ENG EST 35272.00
 ITEM MAGNITUDE
 153 96.83
 205 19369.00
 275 15.40

874 75.00

176 48.00

PROJECT 0764065

LENGTH 5.931

ITEM MAGNITUDE

141 239477.00

161 480.00

206 1218.00

ITEM MAGNITUDE

145 17.50

204 7307.00

207 1044.00

LOW BID 67849.82

ENG EST 77889.00

ITEM MAGNITUDE

153 313.30

205 54803.00

PROJECT 0864153

LENGTH 3.696

ITEM MAGNITUDE

102 599.00

140 12651.00

207 681.00

136 10928.00

ITEM MAGNITUDE

712 500.00

205 35778.00

176 113.00

138 10928.00

LOW BID 69857.79

ENG EST 71847.00

ITEM MAGNITUDE

770 20.00

206 795.00

135 5680.00

PROJECT 0864167

LENGTH 1.964

ITEM MAGNITUDE

141 91994.00

176 85.00

202 371.00

ITEM MAGNITUDE

145 103.94

179 5200.00

LOW BID 21158.97

ENG EST 23144.00

ITEM MAGNITUDE

161 166.00

201 9100.00

PROJECT 0864163

LENGTH 2.649

ITEM MAGNITUDE

141 140000.00

161 219.00

201 12823.00

ITEM MAGNITUDE

145 31.75

176 50.00

202 523.00

LOW BID 31153.34

ENG EST 34847.00

ITEM MAGNITUDE

153 139.75

179 8940.00

PROJECT 0864157

LENGTH 2.761

ITEM MAGNITUDE

141 145800.00

161 229.00

201 12471.00

ITEM MAGNITUDE

145 95.80

176 85.00

202 509.00

LOW BID 36883.52

ENG EST 39496.00

ITEM MAGNITUDE

153 145.80

179 9316.00

PROJECT 0864095

LENGTH 3.540

ITEM MAGNITUDE

141 177000.00

ITEM MAGNITUDE

153 186.95

LOW BID 40126.77

ENG EST 42749.00

ITEM MAGNITUDE

161 390.00

179 8700.00
223 29.38

219 600.00
217 13000.00

222 8.85

PROJECT 0864103

LENGTH 7.791

ITEM MAGNITUDE

102 2000.00

149 156173.00

179 31084.00

219 2131.00

254 894.00

470 25.00

574 720.00

767 84.00

729 2751.00

ITEM MAGNITUDE

119 31266.00

157 156173.00

176 282.00

222 32.00

430 155.00

570 1800.00

130 196970.00

766 15.00

740 .17

LOW BID 232332.30

ENG EST 280761.00

ITEM MAGNITUDE

141 579793.00

161 998.00

217 52552.00

223 106.00

465 22.00

572 600.00

712 575.00

278 434.00

735 55.00

PROJECT 0864141

LENGTH 5.702

ITEM MAGNITUDE

102 4800.00

150 112927.00

179 23077.00

219 1580.00

278 88.00

732 103792.00

739 19292.00

570 750.00

ITEM MAGNITUDE

130 120439.00

158 112927.00

176 290.00

222 23.00

712 400.00

740 7.00

767 42.00

572 250.00

LOW BID 182826.17

ENG EST 212961.00

ITEM MAGNITUDE

141 559032.00

161 1041.00

217 38708.00

223 76.00

729 1703.00

735 2076.00

766 82.00

574 300.00

PROJECT 0864145

LENGTH 3.837

ITEM MAGNITUDE

102 1250.00

141 377466.00

161 719.00

217 26136.00

223 51.00

729 1876.00

740 7.00

767 31.00

572 250.00

275 2.00

ITEM MAGNITUDE

119 15915.00

150 76250.00

179 15589.00

219 1067.00

278 96.00

732 52536.00

735 2185.00

766 14.00

574 300.00

302 42.00

LOW BID 142241.85

ENG EST 170712.00

ITEM MAGNITUDE

130 87289.00

158 76250.00

176 250.00

222 16.00

712 200.00

733 56704.00

739 9418.00

570 750.00

353 24.00

PROJECT 0964037

LENGTH 5.482

ITEM MAGNITUDE

102 2000.00

ITEM MAGNITUDE

119 33000.00

LOW BID 225851.27

ENG EST 274717.00

ITEM MAGNITUDE

130 157157.00

141 655865.00
161 1096.00
217 45544.00
223 91.00
574 600.00
712 3450.00

150 132461.00
176 220.00
219 1849.00
570 1500.00
766 34.00

158 132461.00
204 26958.00
222 27.00
572 500.00
767 65.00

PROJECT 0964041
LENGTH 4.921
ITEM MAGNITUDE
102 2000.00
141 585702.00
161 991.00
217 40694.00
223 82.00
574 600.00
712 1900.00

ITEM MAGNITUDE
119 31567.00
150 118324.00
176 225.00
219 1652.00
570 1500.00
766 62.00

LOW BID 203639.25
ENG EST 247087.00
ITEM MAGNITUDE
130 150133.00
158 118324.00
204 24076.00
222 25.00
572 500.00
767 15.00

PROJECT 0365091
LENGTH 1.232
ITEM MAGNITUDE
102 4208.00
150 31356.00
204 6375.00
219 441.00
712 425.00
574 150.00

ITEM MAGNITUDE
130 35303.00
158 31356.00
176 83.00
222 6.00
570 375.00

LOW BID 48792.00
ENG EST 51412.00
ITEM MAGNITUDE
141 155212.00
161 256.00
217 10793.00
223 21.00
572 125.00

PROJECT 0465029
LENGTH 6.746
ITEM MAGNITUDE
129 359.19
161 518.00
219 1145.00
712 2357.00
770 31.00

ITEM MAGNITUDE
141 338231.00
179 16814.00
222 17.00
875 168.75
767 134.00

LOW BID 82634.09
ENG EST 96172.00
ITEM MAGNITUDE
157 359.19
217 28041.00
223 56.00
876 330.00

PROJECT 0665107
LENGTH 1.518
ITEM MAGNITUDE
102 500.00
119 8313.00
150 42022.00
217 14494.00
168 10733.00
570 300.00

ITEM MAGNITUDE
176 90.00
130 36362.00
158 42022.00
219 592.00
166 130.00
572 100.00

LOW BID 73099.49
ENG EST 83165.00
ITEM MAGNITUDE
712 125.00
141 208007.00
161 358.00
179 8539.00
767 37.00
574 120.00

222 9.00

223 30.00

805 1.00

PROJECT 0765139
 LENGTH 5.372
 ITEM MAGNITUDE
 141 247775.00
 176 130.00
 206 1196.00
 876 197.00

ITEM MAGNITUDE
 153 294.00
 204 14355.00
 207 1026.00
 767 96.00

LOW BID 74551.22
 ENG EST 78222.00
 ITEM MAGNITUDE
 161 477.00
 205 53890.00
 875 149.22

PROJECT 0765123
 LENGTH 2.003
 ITEM MAGNITUDE
 141 101084.00
 176 60.00
 219 375.00

ITEM MAGNITUDE
 153 105.81
 179 5480.00
 222 5.50

LOW BID 22876.68
 ENG EST 24445.00
 ITEM MAGNITUDE
 161 169.00
 217 9179.00
 223 18.30

PROJECT 0965017
 LENGTH 3.000
 ITEM MAGNITUDE
 141 71280.00
 204 6336.00
 222 9.00

ITEM MAGNITUDE
 157 158.00
 217 12675.00
 223 30.00

LOW BID 20966.08
 ENG EST 19417.00
 ITEM MAGNITUDE
 161 135.00
 219 604.00
 805 1.00

PROJECT 0166077
 LENGTH 6.452
 ITEM MAGNITUDE
 102 13988.00
 129 337.60
 157 133664.00
 179 27196.00
 275 5.00
 457 383.00
 479 58.00
 511 2.00
 570 750.00
 644 5446.00
 666 15.00
 669 2.00
 767 87.00
 105 50000.00

ITEM MAGNITUDE
 104 3198.00
 141 661633.00
 161 1118.00
 201 45935.00
 302 112.00
 161 23.00
 501 30.00
 558 64.00
 572 250.00
 663 1287.00
 667 27.00
 712 3825.00
 732 2113.00

LOW BID 207653.94
 ENG EST 244782.00
 ITEM MAGNITUDE
 117 2118.00
 149 133664.00
 176 530.00
 202 1872.00
 442 3526.00
 464 188.00
 502 4.00
 559 120.00
 574 300.00
 654 29.00
 668 9.00
 839 86.00
 805 1.00

PROJECT 0466147
 LENGTH 7.023

LOW BID 216646.68
 ENG EST 257541.00

ITEM	MAGNITUDE
117	22077.00
149	143366.00
204	29318.00
202	2007.00
572	500.00
767	27.00

ITEM	MAGNITUDE
130	162105.00
157	143366.00
176	300.00
457	115.00
574	600.00
805	1.00

ITEM	MAGNITUDE
141	709670.00
161	1223.00
201	49234.00
570	1500.00
712	500.00

PROJECT 0566085
LENGTH 4.077

ITEM	MAGNITUDE
117	14281.00
150	79172.00
204	16080.00
202	1107.00
574	400.00

ITEM	MAGNITUDE
130	92677.00
157	79172.00
176	470.00
570	1000.00
712	425.00

LOW BID	ENG EST	ITEM	MAGNITUDE
118906.06	149002.00	141	391917.00
		161	675.00
		201	27106.00
		572	600.00
		805	1.00

PROJECT 0566081
LENGTH 3.983

ITEM	MAGNITUDE
117	12122.00
150	77221.00
204	15780.00
202	1080.00
574	400.00

ITEM	MAGNITUDE
130	88707.00
157	77221.00
176	163.00
570	1000.00
805	1.00

LOW BID	ENG EST	ITEM	MAGNITUDE
110446.41	140140.00	141	382261.00
		161	658.00
		201	26445.00
		572	600.00

PROJECT 0566051
LENGTH 2.500

ITEM	MAGNITUDE
106	2.50
157	33000.00
201	11289.00

ITEM	MAGNITUDE
141	124410.00
161	207.00
202	460.00

LOW BID	ENG EST	ITEM	MAGNITUDE
47256.16	47807.00	150	9058.00
		204	6749.00
		353	450.00

PROJECT 0566047
LENGTH 2.800

ITEM	MAGNITUDE
106	2.80
157	36960.00
201	12649.00

ITEM	MAGNITUDE
141	139339.00
161	231.00
202	516.00

LOW BID	ENG EST	ITEM	MAGNITUDE
51750.36	52911.00	150	10145.00
		204	7556.00
		353	250.00

PROJECT 0566021
LENGTH 3.000

ITEM	MAGNITUDE
106	3.00

ITEM	MAGNITUDE
141	115760.00

LOW BID	ENG EST	ITEM	MAGNITUDE
46285.24	47911.00	150	8369.00

156 26190.00
204 8020.00
353 500.00

157 13200.00
201 13549.00

161 193.00
202 553.00

PROJECT 0566007
LENGTH 1.300
ITEM MAGNITUDE
106 1.30
157 17022.00
201 5872.00

ITEM MAGNITUDE
141 42897.00
161 71.00
202 240.00

LOW BID 18028.74
ENG EST 18335.00
ITEM MAGNITUDE
150 3085.00
204 3460.00
353 150.00

PROJECT 0566011
LENGTH 1.900
ITEM MAGNITUDE
106 1.90
157 25080.00
201 8583.00

ITEM MAGNITUDE
141 94552.00
161 157.00
202 351.00

LOW BID 34957.84
ENG EST 35419.00
ITEM MAGNITUDE
150 6884.00
204 5128.00
353 200.00

PROJECT 0566003
LENGTH 3.200
ITEM MAGNITUDE
106 3.20
161 220.00
202 590.00

ITEM MAGNITUDE
141 120323.00
204 8572.00
353 200.00

LOW BID 34814.58
ENG EST 38064.00
ITEM MAGNITUDE
157 42071.00
201 14449.00

PROJECT 0666089
LENGTH 4.001
ITEM MAGNITUDE
102 2000.00
161 486.00
201 26633.00
570 300.00
805 1.00

ITEM MAGNITUDE
141 231144.00
204 15219.00
202 1088.00
572 100.00

LOW BID 55077.50
ENG EST 63276.00
ITEM MAGNITUDE
150 76096.00
176 95.00
433 50.00
574 120.00

PROJECT 0866139
LENGTH 3.829
ITEM MAGNITUDE
117 9246.00
150 76305.00
209 15697.00
202 1068.00
572 500.00

ITEM MAGNITUDE
130 85137.00
157 76305.00
176 158.00
570 1500.00
767 96.00

LOW BID 104633.07
ENG EST 136380.00
ITEM MAGNITUDE
141 377713.00
161 651.00
201 26160.00
574 600.00
805 1.00

PROJECT 0866095
 LENGTH 2.004
 ITEM MAGNITUDE
 141 101550.00
 161 168.00
 201 9207.00

ITEM MAGNITUDE
 150 107.00
 176 80.00
 202 376.00

LOW BID 27243.11
 ENG EST 29384.00
 ITEM MAGNITUDE
 157 107.00
 209 5496.00
 712 200.00

PROJECT 0866091
 LENGTH 2.869
 ITEM MAGNITUDE
 141 145390.00
 161 244.00
 201 13275.00

ITEM MAGNITUDE
 150 153.54
 176 55.00
 202 539.00

LOW BID 37887.75
 ENG EST 41870.00
 ITEM MAGNITUDE
 157 153.54
 204 7882.00

PROJECT 0767151
 LENGTH 5.050
 ITEM MAGNITUDE
 102 750.00
 130 73105.00
 172 31789.00
 165 39191.00
 206 500.00
 240 319.00
 574 600.00

ITEM MAGNITUDE
 103 750.00
 166 594.00
 173 1498.00
 176 115.00
 207 428.00
 570 1500.00
 805 1.00

LOW BID 266795.37
 ENG EST 269155.69
 ITEM MAGNITUDE
 104 2698.00
 168 48889.00
 164 9576.00
 205 22482.00
 238 4991.00
 572 500.00
 712 3000.00

PROJECT 0767067
 LENGTH 4.324
 ITEM MAGNITUDE
 102 1500.00
 110 75.00
 173 1974.00
 102 42031.00
 207 582.00
 240 802.00
 574 300.00
 805 1.00

ITEM MAGNITUDE
 103 1500.00
 130 111852.00
 164 15734.00
 205 30547.00
 236 9569.00
 570 750.00
 712 27500.00

LOW BID 431438.56
 ENG EST 463282.00
 ITEM MAGNITUDE
 104 9710.00
 172 41894.00
 176 108.00
 206 679.00
 238 4662.00
 572 250.00
 770 24.00

PROJECT 0167077
 LENGTH 6.865
 ITEM MAGNITUDE
 102 1000.00
 129 63614.00
 164 13122.00
 168 92889.00

ITEM MAGNITUDE
 104 846.00
 162 35616.00
 165 53760.00
 176 528.00

LOW BID 346307.19
 ENG EST 330780.56
 ITEM MAGNITUDE
 103 1000.00
 163 2073.00
 166 1127.00
 205 30817.00

206 613.00
240 579.00
572 300.00
805 2.00

207 591.00
457 65.00
574 360.00
712 4529.00

236 9078.00
570 900.00
767 28.00
770 16.00

PROJECT 0367083
LENGTH 7.615

ITEM MAGNITUDE
102 3250.00
129 283822.00
164 42295.00
168 19728.00
206 1550.00
238 8794.00
276 3.00
435 643.00
570 1500.00
712 3900.00
805 1.00

ITEM MAGNITUDE
106 1000.00
162 83646.00
165 86081.00
176 180.00
207 1329.00
240 1512.00
302 2809.00
436 657.00
572 500.00
766 67.00

LOW BID 543694.12
ENG EST 664098.31

ITEM MAGNITUDE
104 1784.00
163 4868.00
166 240.00
205 69759.00
236 18060.00
275 28.00
353 158.00
470 162.00
574 600.00
770 20.00

PROJECT 0467051
LENGTH 6.812

ITEM MAGNITUDE
103 1000.00
163 4126.00
166 182.00
205 54443.00
236 16516.00
432 1350.00
572 150.00
712 10738.00
770 17.00
129 201519.00

ITEM MAGNITUDE
117 38148.00
164 35644.00
168 14934.00
206 1210.00
238 8053.00
470 391.00
574 180.00
768 2.00
805 2.00

LOW BID 618863.00
ENG EST 637349.00

ITEM MAGNITUDE
162 70890.00
165 74393.00
176 395.00
207 1038.00
240 1384.00
570 450.00
651 723.00
769 6.00
110 8.00

PROJECT 0667159
LENGTH 5.997

ITEM MAGNITUDE
102 12662.00
105 1600.00
162 67666.00
165 69538.00
206 1373.00
238 7389.00
276 9.00
317 64.00
465 35.00
574 1200.00
729 532.00

ITEM MAGNITUDE
103 500.00
111 2182.00
163 3938.00
176 820.00
207 1177.00
240 1209.00
278 122.00
344 88.00
570 3000.00
715 5050.00
732 642.00

LOW BID 433476.00
ENG EST 530790.62

ITEM MAGNITUDE
104 1445.00
130 188189.00
164 34777.00
205 61793.00
236 14000.00
275 16.00
302 1650.00
447 456.00
572 1000.00
716 8.00
738 3.20

740 0.50
840 72.00

805 1.00
841 34.00

839 78.00

PROJECT 0667035
LENGTH 4.609

ITEM MAGNITUDE
102 3000.00
130 116473.00
164 45993.00
168 163800.00
207 1102.00
240 1708.00
572 500.00

ITEM MAGNITUDE
103 12013.00
162 91026.00
165 86727.00
205 57390.00
236 20394.00
805 0.0
574 800.00

LOW BID 627365.94
ENG EST 757404.19
ITEM MAGNITUDE
104 3149.00
163 5271.00
166 1991.00
206 1264.00
238 9935.00
570 2000.00

PROJECT 0667041
LENGTH 3.675

ITEM MAGNITUDE
102 1000.00
130 266615.00
164 45140.00
205 51004.00
236 18812.00
435 351.00
570 1500.00
805 2.00

ITEM MAGNITUDE
103 9856.00
162 97499.00
165 82153.00
206 1071.00
238 9173.00
436 900.00
572 500.00

LOW BID 579312.00
ENG EST 712948.69
ITEM MAGNITUDE
104 5051.00
163 5673.00
176 22.00
207 1013.00
240 1576.00
465 193.00
574 2158.00

PROJECT 0667137
LENGTH 6.758

ITEM MAGNITUDE
102 92295.00
130 82434.00
164 42467.00
168 128268.00
206 1338.00
238 9415.00
276 6.00
570 750.00
644 4980.00
726 41.00
735 706.00
768 14.00
819 194.00

ITEM MAGNITUDE
103 2679.00
162 85019.00
165 86817.00
176 603.00
207 1224.00
240 1569.00
278 146.00
572 250.00
646 1360.00
729 1025.00
740 2.90
770 30.00

LOW BID 647828.19
ENG EST 808943.87
ITEM MAGNITUDE
105 39126.00
163 4949.00
166 1558.00
205 62073.00
236 18378.00
275 76.00
302 3972.00
574 300.00
712 13850.00
732 46012.00
767 36.00
805 1.00

PROJECT 0667151
LENGTH 4.279

ITEM MAGNITUDE

ITEM MAGNITUDE

LOW BID 571124.25
ENG EST 729604.56
ITEM MAGNITUDE

102	6195.00	103	1000.00	111	826.00
130	243204.00	162	96119.00	163	5596.00
164	47881.00	165	100169.00	176	515.00
205	72034.00	206	1602.00	207	1374.00
236	22216.00	238	10903.00	240	1867.00
276	15.00	302	934.00	317	250.00
435	470.00	436	96.00	441	150.00
442	450.00	465	62.00	570	1500.00
572	500.00	574	600.00	738	1.29
740	0.20	805	1.00	819	28.00

PROJECT 0667155

LENGTH 5.253

ITEM	MAGNITUDE
102	1000.00
162	59917.00
165	62147.00
206	1153.00
238	6195.00
465	25.00
572	500.00

ITEM	MAGNITUDE
103	1000.00
163	3483.00
176	443.00
207	988.00
240	1065.00
470	135.00
574	600.00

LOW BID 354666.87

ENG EST 448119.87

ITEM	MAGNITUDE
130	172989.00
164	30404.00
205	51856.00
236	12713.00
432	246.00
570	1500.00
805	1.00

PROJECT 0767185

LENGTH 6.119

ITEM	MAGNITUDE
102	35042.00
110	301.00
162	61596.00
165	62410.00
176	1080.00
207	916.00
240	1134.00
276	21.00
343	126.00
570	750.00
712	1800.00
740	0.84
839	502.00

ITEM	MAGNITUDE
103	5433.00
111	3723.00
163	3584.00
166	1577.00
205	48392.00
236	13537.00
274	5.00
278	30.00
344	56.00
572	250.00
726	20.00
770	12.00

LOW BID 450737.75

ENG EST 571688.06

ITEM	MAGNITUDE
105	71000.00
130	49650.00
164	30494.00
168	129792.00
206	1068.00
238	6594.00
275	83.00
302	9432.00
524	200.00
574	300.00
738	5.60
805	2.00

PROJECT 0767147

LENGTH 5.537

ITEM	MAGNITUDE
102	4935.00
130	84808.00
164	25301.00
168	73216.00
206	936.00
240	396.00

ITEM	MAGNITUDE
103	2123.00
162	55689.00
165	56122.00
176	175.00
207	802.00
275	9.00

LOW BID 393753.50

ENG EST 426065.06

ITEM	MAGNITUDE
105	2123.00
163	3242.00
166	890.00
205	42099.00
238	6188.00
278	11.00

302 450.00
574 420.00
729 42.00
770 36.00
111 389.00

570 1050.00
712 6425.00
738 0.60
805 1.00
104 1197.00

572 350.00
726 4.00
740 0.10
839 198.00

PROJECT 0767155
LENGTH 4.254

ITEM MAGNITUDE
102 2500.00
130 17185.00
164 12345.00
168 82326.00
206 425.00
240 271.00
572 500.00

ITEM MAGNITUDE
103 1000.00
162 29659.00
165 33780.00
176 495.00
207 366.00
457 65.00
574 600.00

LOW BID 262968.62
ENG EST 272304.44

ITEM MAGNITUDE
117 10564.00
163 1718.00
166 1002.00
205 19202.00
238 4229.00
570 1500.00

PROJECT 0767159
LENGTH 2.054

ITEM MAGNITUDE
102 644.00
130 47943.00
164 7874.00
168 8689.00
206 337.00
240 189.00
574 150.00
805 1.00

ITEM MAGNITUDE
103 500.00
162 18293.00
165 20345.00
176 85.00
207 289.00
570 375.00
712 1025.00

LOW BID 119514.00
ENG EST 129862.00

ITEM MAGNITUDE
104 2716.00
163 1065.00
166 106.00
205 15151.00
238 2958.00
572 125.00
770 8.00

PROJECT 0767165
LENGTH 4.509

ITEM MAGNITUDE
102 2500.00
162 41369.00
165 46471.00
176 485.00
207 658.00
570 3000.00
712 8150.00
805 1.00

ITEM MAGNITUDE
103 2500.00
163 2408.00
166 604.00
205 34519.00
238 6531.00
572 1000.00
767 22.00
441 153.00

LOW BID 306051.75
ENG EST 335301.19

ITEM MAGNITUDE
130 78795.00
164 17416.00
168 49700.00
206 768.00
240 417.00
574 1200.00
770 15.00
442 194.00

PROJECT 0967049
LENGTH 2.326

ITEM MAGNITUDE
102 13402.00
130 69339.00

ITEM MAGNITUDE
103 500.00
162 23951.00

LOW BID 219288.94
ENG EST 222024.87

ITEM MAGNITUDE
105 452.00
163 1394.00

164	11851.00	176	213.00	204	25033.00
205	19160.00	206	426.00	207	365.00
236	5699.00	238	2779.00	240	477.00
276	7.00	278	23.00	302	328.00
316	16.00	436	1593.00	470	67.00
570	300.00	572	100.00	574	120.00
712	3575.00	729	500.00	732	20679.00
735	212.00	740	1.30	759	82.00
805	1.00	848	669.00		

APPENDIX B

PAGES EXTRACTED FROM A "NOTICE
TO CONTRACTORS

OKLAHOMA DEPARTMENT OF HIGHWAYS

LETTING OF NOVEMBER 26, 1968

(Amounts Do Not Include Engineering and Contingencies)

Issued by Office Engineer

PROJECT NO.	WORKING DAYS	COUNTY	HWY.	DESCRIPTION-LOCATION	AMOUNT
SAP-7(23)	45	Bryan	US 70	0.000 mile Repair Rip Rap, Beg. at the Bryan-Marshall C/L & Ext. E. - N. Side of US 70.	\$ 57,500.00
SAP-8(18)	30	Caddo	Fort Cobb Lake Rd.	1.000 mi. Bitum. Surf., Single Treat- ment on Soil Asph. Base, Beg. at N.W. Cor.Sec. 19 T-9N, R12W & Ext. South.	\$ 18,747.90
SAP-20(21)	40	Custer	Foss Lake Access Rd.	1.800 Mi. Bitum. Surf. Single Treat- ment on Soil Asph. Base, Beg. at SH 73 & Ext. E. & N. to Foss Lake.	\$ 33,745.18
SAP-20(23)	40	Custer	Foss Lake Access Rd.	1.800 Mi. Bitum. Surf. Single Treat- ment on Soil Asph. Base, Beg. at SH 44 & Ext. West to Foss Lake.	\$ 33,745.18
S-39(15)S	180	Murray	SH 7	1.061 Mis. Gr., Dr. & P.C.Conc. Surf. on Fine Aggr. Bit.Base with Fine Aggr. Bit.Base Widening & Asph. Conc. Surf. & Resurf.Beg. at US 177 & Ext. E. in Sulphur.	\$ 291,971.97
SAP-48(19)	40	Marshall	Texhoma Lake Rd.	1.500 Mis. Bit. Surf. Sing.Treatment on Soil Asph. Base, Beg. S. of Shay & Ext. S. to Church Camp.	\$ 28,126.94
SAP-48(25)	30	Marshall	Texhoma Lake Rd.	1.000 Mi. Bitum. Surf. Single Treat- ment on Soil Asph. Base, Beg. S. of Shay & Ext. S. to Arrowhead Point.	\$ 18,747.90

NOTICE TO CONTRACTORS: Sealed proposals by REGISTERED MAIL will be received through the Capitol Substation Post Office until 1:30 P.M. and will be received at the State Highway Commission Room in the Jim Thorpe Building from 1:30 P.M. to 2:00 P.M. **November 26, 1968** to be publicly opened and read at 2:00 P.M. for the work listed below.

Each separate proposal shall be accompanied by a Certified Check or Cashier's Check in the amount as stated in the proposal and made payable to the State of Oklahoma, Department of Highways, as a proposal guaranty.

This work will be done under the Oklahoma State Highway Commission's Applicable Specifications for Highway Construction.

The minimum wage to be paid **laborers** employed on this project will be included in the proposal.

When Federal funds are involved the proposal will include a Special Provision with reference to Contractor's Affidavit required by Section 112 of Title 23 USC as amended.

Examination of Plans, Specifications, Special Provisions and Site of Work is required.

Proposals must be prepared as directed by the State Standard Specifications.

Plans, forms of proposals, contracts and specifications may be examined at the Division Engineer's Office at Ada, Oklahoma, or at the Chief Engineer's Office, Oklahoma City. Plans may be secured through the Chief Engineer's Office at 25 cents per sheet. Proposal forms must be secured from the Prequalification Office, Department of Highways, 317 N.E. 21st Street, State Highway Annex No. 3, Oklahoma City, Oklahoma.

Description of work and location of project:

Federal Aid Secondary Project No. S-39(15)S, consisting of 1.061 Miles of Grading, Drainage and Portland Cement Concrete Surfacing on Fine Aggregate Bituminous Base with Fine Aggregate Bituminous Base Widening and Asphaltic Concrete Surfacing and Resurfacing on SH 7, beginning at US 177 and extending East in Sulphur, Murray County, Oklahoma - AMOUNT OF PROPOSAL BID CHECK: \$10,000.00 - STATE OF OKLAHOMA, DEPARTMENT OF HIGHWAYS - By: Earl Anderson, Chief Engineer

Federal Aid Secondary Project No. S-39(15)S, consisting of 1.061 Miles of Grading, Drainage and Portland Cement Concrete Surfacing on Fine Aggregate Bituminous Base with Fine Aggregate Bituminous Base Widening and Asphaltic Concrete Surfacing and Resurfacing on SH 7, beginning at US 177 and extending East in Sulphur, Murray County, Oklahoma.

APPROXIMATE QUANTITIES

Uncl. Exc.	C.Y.	18,481.	Removing Trees 19" to 24"		
Overhaul	SEC.YD.	1,389.	in dia.	EA.	11.
Aggr.	TON	6,985.	Removing Trees 25" & more		
Asph.	TON	407.	in dia.	EA.	2.
Traf. Bound Surf. Cse., Type A	C.Y.	183.	Beam Type Guard Rail (Sgl.)	L.F.	325.
Tack Coat	GAL.	2,174.	Right-of-Way Fence, Type II		
Prime Coat	GAL.	9,053.	(6' High)	L.F.	292.
Type C Aggr.	TON	444.	Gates, Type II (6'x8')	EA.	1.
Asph.	TON	29.	Right-of-Way Markers	EA.	6.
8" P.C. Conc. Pav't.	S.Y.	27,611.	Mulch Sodding	S.Y.	8,396.
9" H.E.S. Conc. Pav't. (Patching)	S.Y.	60.	Watering	M.GAL.	126.
8" H.E.S. Conc. Pav't.	S.Y.	4,567.	Fertilizing (13-13-13)	TON	0.6
Class A Conc.	C.Y.	13.	2" Galv. Steel Elect.		
Class A Conc. (Small Str.)	C.Y.	34.	Conduit	L.F.	56.
Class C Conc.	C.Y.	66.	3" Galv. Steel Elect.		
Reinforcing Steel	LB.	1,916.	Conduit	L.F.	56.
6" Integral Curb	L.F.	8,041.	Pull Boxes - Type I	EA.	2.
4" Conc. Sidewalk	S.Y.	262.	Field Office and Laboratory	EA.	1.
6" Conc. Driveway (H.E.S. Conc.)	S.Y.	693.	Grates "A" (GPI)	EA.	1.
Manhole (4' Dia.)	EA.	2.	Grates "B" (GPI)	EA.	1.
Manhole Frame & Cover (Type A)	EA.	2.			
Manhole Frame & Cover (Type B)	EA.	2.			
Inlet Brick Mas.	C.F.	1,708.			
Sp. Inlet Curb	L.F.	517.			
Inlet Frame & Grate (SGF-1)	EA.	48.			
Brick Mas. in Jct. Boxes	C.F.	94.			
18" R.C. Pipe	L.F.	306.			
24" R.C. Pipe	L.F.	1,118.			
30" R.C. Pipe	L.F.	120.			
42" R.C. Pipe	L.F.	8.			
48" R.C. Pipe	L.F.	80.			
6" Cast Iron Pipe	L.F.	12.			
Perf. Pipe Underdrain	L.F.	750.			
Non-Perf. Pipe Underdrain	L.F.	250.			
Pipe Underdrain Cover Mat'l.	C.Y.	300.			
Removal of 2'-0" Comb. Curb & Gutter	L.F.	312.			
Removal of Conc. Driveway	S.Y.	524.			
Removal of Conc. Sidewalk	S.Y.	192.			
Removal of Asph. Pav't.	S.Y.	19,272.			
Removing Trees 6" to 12" in dia.	EA.	28.			
Removing Trees 13" to 18" in dia.	EA.	20.			

STATE OF OKLAHOMA
DEPARTMENT OF HIGHWAYS

By: Earl Anderson
Chief Engineer

APPENDIX C

INDIVIDUAL PROJECT ESTIMATES FROM
THE REGRESSION ANALYSES

REGRESSION I

P C CONCRETE PAVEMENT PROJECTS

PROJECT	LOW BID	ENG EST	REG EST	PRCNT DEVIATION EE RE	
0164013	715795.07	773726.01	735017.85	-8.09	-2.68
0164025	533601.52	567057.83	527092.57	-6.26	1.21
0164045	667400.87	717788.01	667541.32	-7.54	-.02
0264039	544858.00	525694.46	501647.07	3.51	7.93
0364013	997471.98	1120784.00	983798.16	-12.36	1.37
0364019	403770.17	391177.77	426700.43	3.11	-5.67
0464019	473001.20	412958.22	422299.51	12.69	10.71
0664031	825856.88	871282.09	827248.96	-5.50	-.16
0664019	799909.92	838516.10	788849.35	-4.82	1.38
0664015	1125759.60	1183435.60	1116954.80	-5.12	.78
0664027	377223.33	412958.22	422299.51	-9.47	-11.94
0964053	435242.01	397901.05	424818.29	8.57	2.39
0964029	333587.87	373850.85	328725.66	-12.06	1.45
0964025	619832.57	687387.59	639952.37	-10.89	-3.24
0964021	626081.34	689598.69	605584.67	-10.14	3.27
0964017	433424.28	479205.76	423764.64	-10.56	2.22
1164143	1058242.20	1177889.90	1054716.70	-11.30	.33
1264047	1361710.30	1493683.30	1375764.80	-9.69	-1.03
1264051	735470.88	796078.83	740647.28	-8.24	-.70
0465023	627698.32	594313.42	633513.84	5.31	-.92
0665077	1187928.60	1245228.50	1184660.40	-4.82	.27
0665131	820689.39	702419.88	779003.85	14.41	5.07
0965007	867831.28	832514.12	861179.33	4.06	.76
0166005	1142063.50	1317457.70	1161952.40	-15.35	-1.74
0266017	637246.00	695638.18	657401.36	-9.16	-3.16
0366031	592129.42	621632.55	609764.22	-4.98	-2.97
0566041	501918.44	473147.15	458729.36	5.73	8.60
0766097	516877.28	558518.02	538338.57	-8.05	-4.15
0766107	193226.07	207783.83	200212.91	-7.53	-3.61
1266129	429210.66	431482.27	422863.59	-.52	1.47
1266111	477160.74	444042.83	495720.48	6.94	-3.88

REGRESSION I

ASPHALTIC CONCRETE PAVEMENT PROJECTS

PROJECT	LOW BID	ENG EST	REG EST	PRCNT DEVIATION EE	RE
0264035	1207121.90	1313944.20	1255684.30	-8.84	-4.02
0264023	352495.91	368792.94	358707.48	-4.62	-1.76
0264029	1111918.50	1242730.70	1111596.50	-11.76	.02
0264017	500591.44	533153.15	520474.33	-6.50	-3.97
0364005	181914.33	184056.22	185556.52	-1.17	-2.00
0464015	1048058.90	1197934.00	1058717.50	-14.30	-1.01
0464023	1466789.30	1583026.00	1444797.30	-7.92	1.49
0464071	105410.34	122630.94	108765.22	-16.33	-3.18
0564053	233918.85	297389.88	233691.62	-27.13	.09
0564033	957869.33	1110232.10	966256.85	-15.90	-.87
0564037	1017401.40	1218567.60	1044620.30	-19.77	-2.67
0764011	1134814.60	1155743.80	1067776.20	-1.84	5.90
0864005	230034.79	277153.76	243700.20	-20.48	-5.94
0864137	285403.05	302905.85	319566.14	-6.13	-11.97
0864129	285806.93	290502.14	290566.22	-1.64	-1.66
0864077	641346.21	670160.73	654702.46	-4.49	-2.08
0864089	248715.53	277940.64	266030.99	-11.75	-6.96
0864083	248866.79	278597.76	254849.75	-11.94	-2.40
0964071	395771.43	423084.43	386943.02	-6.90	2.23
0964013	476782.47	503934.95	465990.22	-5.69	2.26
0964009	1304253.90	1404357.90	1286423.30	-7.67	1.36
0964005	210926.13	265778.19	241289.55	-26.00	-14.39
1264067	366978.72	457712.51	385366.88	-24.72	-5.01
0165029	439081.01	462225.49	425940.97	-5.27	2.99
0365103	169166.60	167603.81	169571.74	.92	-.23
0465079	610761.50	630547.99	607627.09	-3.20	.51
0765127	430303.99	452351.66	440182.03	-5.12	-2.29
0565087	255423.57	266143.38	231219.20	-5.01	8.76
0765083	51786.22	55071.41	49650.55	-6.34	4.12
1065059	333967.77	350378.21	332755.51	-4.91	.36
0166043	738348.08	808884.53	757235.84	-9.55	-2.55
0266023	352281.11	391790.93	347631.26	-11.21	1.31
0366121	434447.46	472215.27	457998.77	-8.69	-5.42
0366027	1357665.30	1397669.40	1348108.20	-2.94	.70
0466033	494391.09	540022.06	478484.43	-9.22	3.21
0466041	376124.63	414738.86	390840.41	-10.26	-3.91
0466037	493983.26	569514.03	499008.85	-15.29	-1.01
0666115	163720.75	123258.37	131261.03	24.71	19.82
0666131	147280.88	138461.36	135838.09	5.98	7.76
0666007	458302.60	440527.89	434055.82	3.87	5.29
0766101	185926.17	208130.99	186265.53	-11.94	-.18
0766091	742766.84	828864.15	739318.49	-11.59	.46
0766063	646332.67	676007.15	644482.33	-4.59	.28
0866121	97749.49	91545.19	94005.99	6.34	3.82
0866117	153262.35	143332.45	152296.17	6.47	.63
1066019	239817.23	245345.09	231938.61	-2.30	3.28

REGRESSION I

SECONDARY BITUMINOUS PAVEMENT PROJECTS

PROJECT	LOW BID	ENG. EST	REG. EST	PRCNT DEVIATION EE RE	
0264055	174271.70	191658.25	179342.66	-9.98	-2.90
0364039	54311.77	59175.65	53370.60	-8.95	1.73
0364113	39068.86	41394.67	47336.03	-5.95	-21.16
0464063	44475.49	47929.05	43719.04	-7.76	1.70
0464093	189071.53	234042.02	196508.95	-23.78	-3.93
0464097	162969.24	202005.82	165743.16	-23.95	-1.70
0564121	33002.44	35272.19	33392.77	-6.87	-1.18
0764065	67849.82	77889.58	71048.99	-14.79	-4.71
0864153	69857.79	71846.85	94245.60	-2.84	-34.91
0864167	21158.97	23144.46	19007.68	-9.38	10.16
0864163	31153.34	34846.93	29850.25	-11.85	4.18
0864157	36883.52	39495.76	32878.36	-7.08	10.85
0864095	40126.77	42749.77	38016.79	-6.53	5.25
0864103	232332.30	280761.28	239500.10	-20.84	-3.08
0864141	182826.17	212961.13	174951.02	-16.48	4.30
0864145	142241.85	170711.75	144941.98	-20.01	-1.89
0964037	225851.27	274717.88	233546.16	-21.63	-3.40
0964041	203639.25	247087.32	215650.61	-21.33	-5.89
0365091	48792.00	51412.37	44879.13	-5.37	8.01
0465029	82634.09	96172.70	65419.08	-16.38	20.83
0665107	73099.49	83105.26	69460.96	-13.68	4.97
0765139	74551.22	78222.40	51887.61	-4.92	30.40
0765123	22876.68	24445.46	20884.95	-6.85	8.70
0965017	20966.08	19417.33	19981.38	7.38	4.69
0166077	207653.94	244782.73	187373.29	-17.88	9.76
0466147	216646.68	257541.94	214204.73	-18.87	1.12
0566085	118906.06	149002.54	116288.55	-25.31	2.20
0566081	110446.41	140140.64	120671.62	-26.88	-9.25
0566051	47256.16	47807.39	46507.45	-1.16	1.58
0566047	51750.36	52911.30	50950.13	-2.24	1.54
0566021	46285.24	47911.74	47141.20	-3.51	-1.84
0566007	18028.74	18335.24	20569.49	-1.70	-14.09
0566011	34957.84	35419.76	35337.71	-1.32	-1.08
0566003	34814.58	38064.22	36545.90	-9.33	-4.97
0666089	55077.50	63276.15	52193.20	-14.88	5.23
0866139	104633.07	136380.57	103753.95	-30.34	.84
0866095	27243.11	29384.49	25179.80	-7.86	7.57
0866091	37887.75	41870.93	36669.43	-10.51	3.21

REGRESSION 11

P C CONCRETE PAVEMENT PROJECTS

PROJECT	LOW BID	ENG EST	REG EST	PRCNT DEVIATION EE	RE
0164013	715795.07	773726.01	718849.55	-8.09	-.42
0164025	533601.52	567057.83	528558.83	-6.26	.94
0164045	667400.87	717788.01	663185.17	-7.54	.63
0264039	544858.00	525694.46	494239.92	3.51	9.29
0364013	997471.98	1120784.00	1009380.30	-12.36	-1.19
0364019	403770.17	391177.77	433615.14	3.11	-7.39
0464019	473001.20	412958.22	431589.31	12.69	8.75
0664031	825856.88	871282.09	830534.18	-5.50	-.56
0664019	799909.92	838516.10	766927.97	-4.82	4.12
0664015	1125759.60	1183435.60	1123230.70	-5.12	.22
0664027	377223.33	412958.22	431589.31	-9.47	-14.41
0964053	435242.01	397901.05	417780.86	8.57	4.01
0964029	333587.87	373850.85	336235.31	-12.06	-.79
0964025	619832.57	687387.59	625217.25	-10.89	-.86
0964021	626081.34	689598.69	624219.07	-10.14	.29
0964017	433424.28	479205.76	444655.43	-10.56	-2.59
1164143	1058242.20	1177889.90	1077683.90	-11.30	-1.83
1264047	1361710.30	1493683.30	1345381.80	-9.69	1.19
1264051	735470.88	796078.83	730441.77	-8.24	.68
0465023	627698.32	594313.42	635546.09	5.31	-1.25
0665077	1187928.60	1245228.50	1182738.70	-4.82	.43
0665131	820689.39	702419.88	749715.97	14.41	8.64
0965007	867831.28	832514.12	868633.74	4.06	-.09
0166005	1142063.50	1317457.70	1184243.50	-15.35	-3.69
0266017	637246.00	695638.18	654685.40	-9.16	-2.73
0366031	592129.42	621632.55	570896.07	-4.98	3.58
0566041	501918.44	473147.15	485977.48	5.73	3.17
0766097	516877.28	558518.02	547707.34	-8.05	-5.96
0766107	193226.07	207783.83	215618.76	-7.53	-11.58
1266129	429210.66	431482.27	409161.89	-.52	4.67
1266111	477160.74	444042.83	523976.43	6.94	-9.81

REGRESSION II

ASPHALTIC CONCRETE PAVEMENT PROJECTS

PROJECT	LOW BID	ENG EST	REG EST	PRCNT DEVIATION EE	RE
0264035	1207121.90	1313944.20	1249001.70	-8.84	-3.46
0264023	352495.91	368792.94	354853.07	-4.62	-.66
0264029	1111918.50	1242730.70	1108310.50	-11.76	.32
0264017	500591.44	533163.15	504924.30	-6.50	-.86
0364005	181914.33	184056.22	182478.92	-1.17	-.31
0464015	1048058.90	1197934.00	1050810.50	-14.30	-.26
0464023	1466789.30	1583026.00	1438643.90	-7.92	1.91
0464071	105410.34	122630.94	92392.26	-16.33	12.34
0564053	233918.85	297389.88	243973.14	-27.13	-4.29
0564033	957869.33	1110232.10	966153.31	-15.90	-.86
0564037	1017401.40	1218567.60	1037529.80	-19.77	-1.97
0764011	1134814.60	1155743.80	1089795.20	-1.84	3.96
0864005	230034.79	277153.76	229976.44	-20.48	.02
0864137	285403.05	302905.85	300782.21	-6.13	-5.38
0864129	285806.93	290502.14	269222.11	-1.64	5.80
0864077	641346.21	670160.73	642795.83	-4.49	-.22
0864089	248715.53	277940.64	258430.98	-11.75	-3.90
0864083	248866.79	278597.76	248019.30	-11.94	.34
0964071	395771.43	423084.43	389358.11	-6.90	1.62
0964013	476782.47	503934.95	467976.22	-5.69	1.84
0964009	1304253.90	1404357.90	1314402.30	-7.67	-.77
0964005	210926.13	265778.19	227234.26	-26.00	-7.73
1264067	366978.72	457712.51	372453.00	-24.72	-1.49
0165029	439081.01	462225.49	436676.29	-5.27	.54
0365103	169166.60	167603.81	174746.38	.92	-3.29
0465079	610761.50	630347.99	597487.31	-3.20	2.17
0765127	430303.99	452351.66	432094.48	-5.12	-.41
0665087	253423.57	266143.38	240906.77	-5.01	4.93
0765083	51786.22	55071.41	50072.52	-6.34	3.30
1065059	333967.77	350378.21	317014.35	-4.91	5.07
0166043	738348.08	808884.53	751116.60	-9.55	-1.72
0266023	352281.11	391790.93	353745.26	-11.21	-.41
0366121	434447.46	472215.27	438761.73	-8.69	-.99
0366027	1357665.30	1397669.40	1362027.10	-2.94	-.32
0466033	494391.09	540022.06	484911.76	-9.22	1.91
0466041	376124.63	414738.86	376456.14	-10.26	-.08
0466037	493983.26	569514.03	497005.05	-15.29	-.61
0666115	163720.75	123258.37	147026.76	24.71	10.19
0666131	147280.88	138461.36	153330.53	5.98	-4.10
0666007	458302.60	440527.89	458423.31	3.87	-.02
0766101	185926.17	208130.99	198877.39	-11.94	-6.96
0766091	742766.84	828864.15	738192.48	-11.59	.61
0766063	646332.67	676007.15	631244.93	-4.59	2.33
0866121	97749.49	91545.19	111266.16	6.34	-13.82
0866117	153262.35	143332.45	168999.53	6.47	-10.26
1066019	239817.23	245345.09	230760.28	-2.30	3.77

REGRESSION III

P C CONCRETE PAVEMENT PROJECTS

PROJECT	LOW BID	ENG EST	REG EST	PRCNT DEVIATION	
				EE	RE
0164013	715795.07	773726.01	735405.23	-8.09	-2.73
0164025	533601.52	567057.83	546905.81	-6.26	-2.49
0164045	667400.87	717788.01	674757.60	-7.54	-1.10
0264039	544858.00	525694.46	519695.96	3.51	4.61
0364013	997471.98	1120784.00	992608.81	-12.36	.48
0364019	403770.17	391177.77	415972.92	3.11	-3.02
0464019	473001.20	412958.22	414662.66	12.69	12.33
0664031	825856.88	871282.09	880259.78	-5.50	-6.58
0664019	799909.92	838516.10	782500.87	-4.82	2.17
0664015	1125759.60	1183435.60	1100839.10	-5.12	2.21
0664027	377223.33	412958.22	414662.66	-9.47	-9.92
0964053	435242.01	397901.05	446289.62	8.57	-2.53
0964029	333587.87	373850.85	383729.45	-12.06	-15.03
0964025	619832.57	687387.59	610299.02	-10.89	1.53
0964021	626081.34	689598.69	640881.82	-10.14	-2.36
0964017	433424.28	479205.76	412905.90	-10.56	4.73
1164143	1058242.20	1177889.90	1067197.90	-11.30	-.84
1264047	1361710.30	1493683.30	1359348.70	-9.69	.17
1264051	735470.88	796078.83	730716.23	-8.24	.64
0465023	627698.32	594313.42	613698.75	5.31	2.23
0665077	1187928.60	1245228.50	1179426.50	-4.82	.71
0665131	820689.39	702419.88	820501.14	14.41	.02
0965007	867831.28	832514.12	879127.59	4.06	-1.30
0166005	1142063.50	1317457.70	1151177.10	-15.35	-.79
0266017	637246.00	695638.18	616206.04	-9.16	3.30
0366031	592129.42	621632.55	562244.82	-4.98	5.04
0566041	501918.44	473147.15	505191.68	5.73	-.65
0766097	516877.28	558518.02	519175.43	-8.05	-.44
0766107	193226.07	207783.83	204409.26	-7.53	-5.78
1266129	429210.66	431482.27	432583.81	-.52	-.78
1266111	477160.74	444042.83	448834.87	6.94	5.93

REGRESSION III

ASPHALTIC CONCRETE PAVEMENT PROJECTS

PROJECT	LOW BID	ENG EST	REG EST	PRCNT DEVIATION EE	RE
0264035	1207121.90	1313944.20	1245012.90	-8.84	-3.13
0264023	352495.91	368792.94	325592.32	-4.62	7.63
0264029	1111918.50	1242730.70	1081814.10	-11.76	2.70
0264017	500591.44	533163.15	520178.42	-6.50	-3.91
0364005	181914.33	184056.22	188816.01	-1.17	-3.79
0464015	1048058.90	1197934.00	1094108.00	-14.30	-4.39
0464023	1466789.30	1583026.00	1429208.90	-7.92	2.56
0464071	105410.34	122630.94	112388.42	-16.33	-6.61
0564053	233918.85	297389.88	218523.61	-27.13	6.58
0564033	957869.33	1110232.10	991067.04	-15.90	-3.46
0564037	1017401.40	1218567.60	1015988.10	-19.77	.13
0764011	1134814.60	1155743.80	1086844.50	-1.84	4.22
0864005	230034.79	277153.76	281846.57	-20.48	-22.52
0864137	285403.05	302905.85	310087.25	-6.13	-8.64
0864129	285806.93	290502.14	285729.61	-1.64	.02
0864077	641346.21	670160.73	624251.03	-4.49	2.66
0864089	248715.53	277940.64	266788.82	-11.75	-7.26
0864083	248866.79	278597.76	246246.00	-11.94	1.05
0964071	395771.43	423084.43	366210.28	-6.90	7.46
0964013	476782.47	503934.95	512234.01	-5.69	-7.43
0964009	1304253.90	1404357.90	1298097.90	-7.67	.47
0964005	210926.13	265778.19	199201.60	-26.00	5.55
1264067	366978.72	457712.51	358312.35	-24.72	2.36
0165029	439081.01	462225.49	436493.01	-5.27	.58
0365103	169166.60	167603.81	200601.44	.92	-18.58
0465079	610761.50	630347.99	604887.93	-3.20	.96
0765127	430303.99	452351.66	388653.72	-5.12	9.67
0665087	253423.57	266143.38	266591.65	-5.01	-5.19
0765083	51786.22	55071.41	43643.12	-6.34	15.72
1065059	333967.77	350378.21	337823.02	-4.91	-1.15
0166043	738348.08	808884.53	737055.95	-9.55	.17
0266023	352281.11	391790.93	341474.12	-11.21	3.06
0366121	434447.46	472215.27	427880.23	-8.69	1.51
0366027	1357665.30	1397669.40	1361394.70	-2.94	-.27
0466033	494391.09	540022.06	525461.95	-9.22	-6.28
0466041	376124.63	414738.86	350058.60	-10.26	6.93
0466037	493983.26	569514.03	489484.88	-15.29	.91
0666115	163720.75	123258.37	157429.59	24.71	3.84
0666131	147280.88	138461.36	114375.03	5.98	22.34
0666007	458302.60	440527.89	488446.86	3.87	-6.57
0766101	185926.17	208130.99	184029.41	-11.94	1.02
0766091	742766.84	828864.15	722181.11	-11.59	2.77
0766063	646332.67	676007.15	658242.30	-4.59	-1.84
0866121	97749.49	91545.19	91235.87	6.34	6.66
0866117	153262.35	143332.45	157429.59	6.47	-2.71
1066019	239817.23	245345.09	259275.17	-2.30	-8.11

REGRESSION III

SECONDARY BITUMINOUS PAVEMENT PROJECTS

PROJECT	LOW BID	ENG EST	REG EST	PRCNT DEVIATION	
				EE	RE
0264055	174271.70	191668.25	159041.90	-9.98	8.73
0364039	54311.77	59175.65	59259.74	-8.95	-9.11
0364113	39068.86	41394.67	23363.60	-5.95	40.19
0464063	44475.49	47929.05	46947.60	-7.76	-5.55
0464093	189071.53	234042.02	206609.02	-23.78	-9.27
0464097	162969.24	202005.82	162916.21	-23.95	.03
0564121	33002.44	35272.19	34503.24	-6.87	-4.54
0764065	67849.82	77889.58	74432.89	-14.79	-9.70
0864153	69857.79	71846.85	70987.74	-2.84	-1.61
0864167	21158.97	23144.46	38861.33	-9.38	-83.66
0864163	31153.34	34846.93	24628.54	-11.85	20.94
0864157	36883.52	39495.76	28743.42	-7.08	22.06
0864095	40126.77	42749.77	23506.40	-6.53	41.41
0864103	232332.30	280761.28	235677.96	-20.84	-1.44
0864141	182826.17	212961.13	166777.58	-16.48	8.77
0864145	142241.85	170711.75	139077.49	-20.01	2.22
0964037	225851.27	274717.88	218323.14	-21.63	3.33
0964041	203639.25	247087.32	203977.70	-21.33	-1.16
0365091	48792.00	51412.37	50760.78	-5.37	-4.03
0465029	82634.09	96172.70	97781.38	-16.38	-18.33
0665107	73099.49	83105.26	52517.33	-13.68	28.15
0765139	74551.22	78222.40	86830.65	-4.92	-16.47
0765123	22876.68	24445.46	21124.36	-6.85	7.65
0965017	20966.08	19417.33	20920.17	7.38	.21
0166077	207653.94	244782.73	196115.96	-17.88	5.55
0466147	216646.68	257541.94	200977.22	-18.87	7.23
0566085	118906.06	149002.54	142208.55	-25.31	-19.59
0566081	110446.41	140140.64	109608.98	-26.88	.75
0566051	47256.16	47807.39	38598.42	-1.16	18.32
0566047	51750.36	52911.30	42755.54	-2.24	17.38
0566021	46285.24	47911.74	40935.99	-3.51	11.55
0566007	18028.74	18335.24	18985.61	-1.70	-5.30
0566011	34957.84	35419.76	30284.18	-1.32	13.36
0566003	34814.58	38064.22	42969.48	-9.33	-23.42
0666089	55077.50	63276.15	66212.06	-14.88	-20.21
0866139	104633.07	136380.57	118868.90	-30.34	-13.60
0866095	27243.11	29384.49	39952.81	-7.86	-46.65
0866091	37887.75	41870.93	49554.88	-10.51	-30.79

REGRESSION IV
ASPHALTIC CONCRETE PAVEMENT PROJECTS

PROJECT	LOW BID	ENG EST	REG EST	PRCNT DEVIATION EE	RE
0264035	1207121.90	1313944.20	1213127.00	-8.84	-.49
0264023	352495.91	368792.94	357843.08	-4.62	-1.51
0264029	1111918.50	1242730.70	1111507.40	-11.76	.03
0264017	500591.44	533163.15	499068.71	-6.50	.30
0364005	181914.33	184056.22	181773.67	-1.17	.07
0464015	1048058.90	1197934.00	1047423.10	-14.30	.06
0464023	1466789.30	1583026.00	1469821.40	-7.92	-.20
0464071	105410.34	122630.94	104021.10	-16.33	1.31
0564053	233918.85	297389.88	241988.24	-27.13	-3.44
0564033	957869.33	1110232.10	945557.77	-15.90	1.28
0564037	1017401.40	1218567.60	1025041.40	-19.77	-.75
0764011	1134814.60	1155743.80	1132891.10	-1.84	.16
0864005	230034.79	277153.76	238579.82	-20.48	-3.71
0864137	285403.05	302905.85	293663.49	-6.13	-2.89
0864129	285806.93	290502.14	278265.39	-1.64	2.63
0864077	641346.21	670160.73	638711.48	-4.49	.41
0864089	248715.53	277940.64	247722.19	-11.75	.39
0864083	248866.79	278597.76	259837.24	-11.94	-4.40
0964071	395771.43	423084.43	403001.08	-6.90	-1.82
0964013	476782.47	503934.95	458243.89	-5.69	3.88
0964009	1304253.90	1404357.90	1302522.50	-7.67	.13
0964005	210926.13	265778.19	220003.70	-26.00	-4.30
1264067	366978.72	457712.51	363826.32	-24.72	.85
0165029	439081.01	462225.49	443317.29	-5.27	-.96
0365103	169166.60	167603.81	169808.00	.92	-.37
0465079	610761.50	630347.99	609015.46	-3.20	.28
0765127	430303.99	452351.66	422636.45	-5.12	1.78
0665087	253423.57	266143.38	251902.11	-5.01	.60
0765083	51786.22	55071.41	53451.94	-6.34	-3.21
1065059	333967.77	350378.21	314848.05	-4.91	5.72
0166043	738348.08	808884.53	750287.67	-9.55	-1.61
0266023	352281.11	391790.93	362783.23	-11.21	-2.98
0366121	434447.46	472215.27	435068.12	-8.69	-.14
0366027	1357665.30	1397669.40	1354608.40	-2.94	.22
0466033	494391.09	540022.06	498325.47	-9.22	-.79
0466041	376124.63	414738.86	374852.36	-10.26	.33
0466037	493983.26	569514.03	510043.34	-15.29	-3.25
0666115	163720.75	123258.37	152381.85	24.71	6.92
0666131	147280.88	138461.36	127409.25	5.98	13.49
0666007	458302.60	440527.89	456011.04	3.87	.50
0766101	185926.17	208130.99	191671.40	-11.94	-3.09
0766091	742766.84	828864.15	736898.10	-11.59	.79
0766063	646332.67	676007.15	633851.28	-4.59	1.93
0866121	97749.49	91545.19	100781.34	6.34	-3.10
0866117	153262.35	143332.45	169322.53	6.47	-10.47
1066019	239817.23	245345.09	239859.38	-2.30	-.01

REGRESSION V

ASPHALTIC CONCRETE PAVEMENT PROJECTS
BLACK BASE

PROJECT	LOW BID	ENG EST	REG EST	PRCNT DEVIATION	
				EE	RE
0264035	1207121.90	1313944.00	1228918.10	-8.84	-1.80
0264023	352495.91	368793.00	350380.02	-4.62	.60
0264029	1111918.50	1242731.00	1117946.20	-11.76	-.54
0264017	500591.44	533163.00	485983.17	-6.50	2.91
0364005	181914.33	184056.22	201953.68	-1.17	-11.01
0464015	1048058.90	1197934.00	1059447.60	-14.30	-1.08
0464023	1466789.30	1583026.00	1448164.60	-7.92	1.26
0464071	105410.34	122631.00	91000.65	-16.33	13.67
0564033	957869.33	1110232.00	968402.70	-15.90	-1.09
0564037	1017401.40	1218568.00	1013880.10	-19.77	.34
0764011	1134814.60	1155743.00	1106914.30	-1.84	2.45
0864089	248715.53	277940.00	267897.60	-11.75	-7.71
0864083	248866.79	278598.00	252036.96	-11.94	-1.27
0964071	395771.43	423064.00	401046.29	-6.89	-1.33
0964013	476782.47	503935.00	464741.16	-5.69	2.52
0964009	1304253.90	1404357.00	1309673.80	-7.67	-.41
0964005	210926.13	265778.00	219894.82	-26.00	-4.25
1264067	366978.72	457712.00	366620.83	-24.72	.09
0665087	253423.57	266143.00	253917.75	-5.01	-.19

REGRESSION V

ASPHALTIC CONCRETE PAVEMENT PROJECTS
SAND BASE

PROJECT	LOW BID	ENG EST	REG EST	PRCNT DEVIATION	
				EE	RE
0864137	285403.05	302906.00	286366.94	-6.13	-.33
0864129	285806.93	290502.00	275996.80	-1.64	3.43
0864077	641346.21	670161.00	645686.21	-4.49	-.67
0165029	439081.01	462225.00	446923.86	-5.27	-1.78
0465079	610761.50	630348.00	610381.15	-3.20	.06
0765127	430303.99	452351.00	440998.20	-5.12	-2.48
0765083	51786.22	55071.00	57328.46	-6.34	-10.70
1065059	333967.77	350378.00	342555.26	-4.91	-2.57
0166043	738348.08	808884.00	737572.09	-9.55	.10
0266023	352281.11	391790.00	355507.68	-11.21	-.91
0366121	434447.46	472215.00	427477.17	-8.69	1.60
0366027	1357665.30	1397669.00	1356499.50	-2.94	.08
0466033	494391.09	540022.00	476856.56	-9.22	3.54
0466041	376124.63	414738.00	383070.54	-10.26	-1.84
0466037	493983.26	569514.00	499369.12	-15.29	-1.09
0666131	147280.88	138461.00	134105.54	5.98	8.94
0666007	458302.60	440527.00	439866.45	3.87	4.02
0766101	185926.17	208131.00	197875.02	-11.94	-6.42
0766091	742766.84	828864.00	752457.30	-11.59	-1.30
0766063	646332.67	676007.00	639379.09	-4.59	1.07

APPENDIX D

EXPECTED PROFIT FROM BIDS FOR
EMPIRICAL DISTRIBUTION

EXPECTED RETURNS

BID PRCNT	PROB	COST PERCENT				
		84	85	86	87	88
84	.970	0.000				
85	.968	.968	0.000			
86	.966	1.932	.966	0.000		
87	.964	2.892	1.928	.964	0.000	
88	.962	3.848	2.886	1.924	.962	0.000
89	.960	4.800	3.840	2.880	1.920	.960
90	.958	5.748	4.790	3.832	2.874	1.916
91	.956	6.692	5.736	4.780	3.824	2.868
92	.954	7.632	6.678	5.724	4.770	3.816
93	.952	8.568	7.616	6.664	5.712	4.760
94	.950	9.500	8.550	7.600	6.650	5.700
95	.940	10.340	9.400	8.460	7.520	6.580
96	.930	11.160	10.230	9.300	8.370	7.440
97	.920	11.960	11.040	10.120	9.200	8.280
98	.880	12.320	11.440	10.560	9.680	8.800
99	.820	12.300	11.480	10.660	9.840	9.020
100	.440	7.040	6.600	6.160	5.720	5.280
101	.290	4.930	4.640	4.350	4.060	3.770
102	.200	3.600	3.400	3.200	3.000	2.800
103	.130	2.470	2.340	2.210	2.080	1.950
104	.070	1.400	1.330	1.260	1.190	1.120

BID PRCNT	PROB	COST PERCENT				
		89	90	91	92	93
89	.960	0.000				
90	.958	.958	0.000			
91	.956	1.912	.956	0.000		
92	.954	2.862	1.908	.954	0.000	
93	.952	3.808	2.856	1.904	.952	0.000
94	.950	4.750	3.800	2.850	1.900	.950
95	.940	5.640	4.700	3.760	2.820	1.880
96	.930	6.510	5.580	4.650	3.720	2.790
97	.920	7.360	6.440	5.520	4.600	3.680
98	.880	7.920	7.040	6.160	5.280	4.400
99	.820	8.200	7.380	6.560	5.740	4.920
100	.440	4.840	4.400	3.960	3.520	3.080
101	.290	3.480	3.190	2.900	2.610	2.320
102	.200	2.600	2.400	2.200	2.000	1.800
103	.130	1.820	1.690	1.560	1.430	1.300
104	.070	1.050	.980	.910	.840	.770

EXPECTED RETURNS

BID PRCNT	PROB	94	COST PERCENT				
			95	96	97	98	
94	.950	0.000					
95	.940	.940	0.000				
96	.930	1.860	.930	0.000			
97	.920	2.760	1.940	.920	0.000		
98	.880	3.520	2.640	1.760	.880	0.000	
99	.820	4.100	3.280	2.460	1.640	.820	
100	.440	2.640	2.200	1.760	1.320	.880	
101	.290	2.030	1.740	1.450	1.160	.870	
102	.200	1.600	1.400	1.200	1.000	.800	
103	.130	1.170	1.040	.910	.780	.650	
104	.070	.700	.630	.560	.490	.420	

BID PRCNT	PROB	99	COST PERCENT				
			100	101	102	103	
99	.820	0.000					
100	.440	.440	0.000				
101	.290	.580	.290	0.000			
102	.200	.600	.400	.200	0.000		
103	.130	.520	.390	.260	.130	0.000	
104	.070	.350	.280	.210	.140	.070	

VITA

Larry Ray Johnson

Candidate for the Degree of
Doctor of Philosophy

Thesis: A COMPETITIVE STRATEGY MODEL FOR HIGHWAY
CONSTRUCTION PROPOSALS

Major Field: Engineering

Biographical:

Personal Data: Born in Atlanta, Georgia, December
18, 1935, the son of Lawrence V. and Cecelia
Johnson.

Education: Graduated from North Fulton High School,
Atlanta, Georgia, in May, 1954; received the
Bachelor of Ceramic Engineering degree from
Georgia Institute of Technology, Atlanta, Georgia,
in May, 1958; received the Bachelor of Industrial
Engineering degree from Georgia Institute of
Technology, Atlanta, Georgia, in May, 1960;
received the Master of Science degree in Indus-
trial Engineering from Georgia Institute of
Technology, Atlanta, Georgia, in May, 1962;
completed requirements for the Doctor of
Philosophy degree in May, 1969.

Professional Experience: Employed by the Lockheed-
Georgia Company from April, 1961, to September,
1963, as an Associate Manufacturing Research
Engineer; employed by Mississippi State University
from September, 1963, to January, 1969, as an
Assistant Professor in Industrial Engineering,
and from January, 1969, to present, as an
Associate Professor in Industrial Engineering.

Professional Membership: Registered Professional
Engineer, Georgia and Mississippi; Keramos; Alpha
Pi Mu; American Institute of Industrial Engineers.